District of Columbia National Guard
DCNG *(FK)*

**MISSION**
Joint Force Headquarters - District of Columbia (JFHQ-DC), DC National Guard (DCNG) provides trained DCNG units, personnel, and equipment to achieve the federal war-fighting mission, to support the District of Columbia Emergency Response Plan, and to add value to the community through local programs. DC Government Operations, JFHQ-DC, DCNG facilitates the integration of federal and state activities and enables JFHQ-DC to provide expertise and situational awareness to the Dept. of Defense.

**SUMMARY OF SERVICES**
1) Federal Mission: Support the readiness of DCNG units to perform federally assigned missions, both at home and abroad. District of Columbia personnel provide direct support to key functional areas to ensure that DCNG units can defend the nation and the capital.

2) District Missions:
   i) Emergency Preparedness / Emergency Response: Prepare for and respond to requests for National Guard support from the Mayor, from lead federal agencies within the National Capital Region, and from Joint Force Headquarters - National Capital Region (JFHQ - NCR).
   ii) Community Mission: Maximize the use of available Department of Defense family and youth programs to support the citizens of the District of Columbia.

**AGENCY OBJECTIVES**
1. Rapidly and efficiently respond with un-mobilized units to contingency requests from the Executive Office of the Mayor, to provide military, emergency, and community support as prescribed in the District of Columbia Emergency Response Plan.
2. Ensure timely support to the District Government during emergencies, civil disturbances, and natural disasters.
3. Increase the number of applicants, enrollees, and successful participants within available Department of Defense programs and facilities.

**3 KEY ACCOMPLISHMENTS**
- Prepared DCNG units for federally assigned missions by meeting the End Strength FY08 target.
- Held a successful Youth Leaders Camp, a two-week summer program for 110 District youth.
- Met the FY 2008 target for the number of Emergency Preparedness Exercises.

**OVERVIEW OF AGENCY PERFORMANCE**
Performance Initiatives – Assessment Details

Performance Assessment Key:

- Green: Fully achieved
- Yellow: Partially achieved
- Red: Not achieved
- Gray: Data not reported

OBJECTIVE 1: Rapidly and efficiently respond with un-mobilized units to contingency requests from the Executive Office of the Mayor, to provide military, emergency, and community support as prescribed in the District of Columbia Emergency Response Plan.

None applicable to this objective for FY08.

OBJECTIVE 2: Ensure timely support to the District Government during emergencies, civil disturbances, and natural disasters.

- INITIATIVE 2.1: Renovate the Armory to serve as a shelter in the event of a Weapons of Mass Destruction (WMD) attack or natural disaster.
  
  **Partially Achieved.** Federally funded renovations are on-going: roof repaired; parking lots paved; work on replacement windows, building façade, office space renovations, and replacement workstations. Locally funded repairs included elevator repair and asbestos abatement.

OBJECTIVE 3: Increase the number of applicants, enrollees, and successful participants within available Department of Defense programs and facilities.

- INITIATIVE 3.1: Revise all applicable job descriptions to include direct support to the District during emergencies.
  
  **Fully Achieved.** All agency vacancy announcements and position descriptions have been revised via an addendum, on October, 2004 and included in subsequent years.

- INITIATIVE 3.2: Continue to serve District area youth through the Youth Leaders Camp (100 students), a two-week summer program for successful high school students between the ages 13 and 15.
  
  **Fully Achieved.** 110 students successfully completed the camp in FY08.

- INITIATIVE 3.3: Sustain an About Face youth program (180 students per year) in the Armory. This federally funded program uses Armory classrooms to teach basic life skills and work habits.
  
  **Partially Achieved.** 71 students successfully completed the program in FY08.

- INITIATIVE 3.4: Establish a STARBASE program (approximately 500 children per year). This federally funded program is designed to encourage youth between the ages of 6 and 18 to stay in school and pursue mathematics and science curricula.
  
  **Not Achieved.** STARBASE was never initiated at the Armory or at Andrews Air Force Base.

- INITIATIVE 3.5: Partner with D.C. Sports and Entertainment Commission to sponsor youth activities in the Armory.
  
  **Not Achieved.**
Key Performance Indicators – Highlights

**From Objective 1: End Strength**

<table>
<thead>
<tr>
<th>Year</th>
<th>FY06</th>
<th>FY07</th>
<th>FY08</th>
</tr>
</thead>
<tbody>
<tr>
<td>Target</td>
<td>2,713</td>
<td>2,713</td>
<td>2,713</td>
</tr>
<tr>
<td>Actual</td>
<td>2,349</td>
<td>2,395</td>
<td>2,713</td>
</tr>
</tbody>
</table>

**From Objective 3: # of Graduates from the Youth Leaders Camp**

<table>
<thead>
<tr>
<th>Year</th>
<th>FY06</th>
<th>FY07</th>
<th>FY08</th>
</tr>
</thead>
<tbody>
<tr>
<td>Target</td>
<td>125</td>
<td>125</td>
<td></td>
</tr>
<tr>
<td>Actual</td>
<td>114</td>
<td>117</td>
<td>110</td>
</tr>
</tbody>
</table>

More About These Indicators:

**How did the agency’s actions affect this indicator?**

- Increased the number of applicants, enrollees, and successful participants available within Department of Defense programs.

**What external factors influenced this indicator?**

- Public announcement, poster, community events and working in the community.

**How did the agency’s actions affect this indicator?**

- Returning student campers rated the FY 2008 camp as the best camp to date.

- Parents gave the camp a high rating and would allow their child to return next year.

- Agency staff believes the Youth Leaders’ Camp is a great opportunity and experience for area youth, and an exciting way for DCNG members to give back to the community.

**What external factors influenced this indicator?**

- Agency staff maximized the use of available Department of Defense family and youth programs to support the citizens of the District of Columbia.

- For the second consecutive year DCNG noted an increase in student enrollment.

- An increase in the number of applications from District residents for next year is anticipated based on an increase in the number of inquiries received to date.
### Key Performance Indicators – Details

**Performance Assessment Key:**

- Green: Fully achieved
- Yellow: Partially achieved
- Red: Not achieved
- Grey: Data not reported

<table>
<thead>
<tr>
<th>FY06 Actual</th>
<th>FY07 Actual</th>
<th>FY08 Target</th>
<th>FY08 Actual</th>
<th>FY09 Projection</th>
</tr>
</thead>
</table>
| OBJECTIVE 1: Rapidly and efficiently respond with un-mobilized units to contingency requests from the Executive Office of the Mayor, to provide military, emergency, and community support as prescribed in the District of Columbia Emergency Response Plan.  
None applicable to this objective for FY08.  
OBJECTIVE 2: Ensure timely support to the District Government during emergencies, civil disturbances, and natural disasters.  
- End strength: 2,349  
  - FY07: 2,395  
  - FY08 Target: 2,713  
  - FY08 Actual: 2,713  
  - FY09 Projection: 2,713  
  - Number of counter-drug operations: 36  
    - FY07: 26  
    - FY08 Target: 50  
    - FY08 Actual: 45  
    - FY09 Projection: 25  
  - Number of Civil Support Team exercise hours: 3,960  
    - FY07: 3,330  
    - FY08 Target: 3,960  
    - FY08 Actual: 3,440  
    - FY09 Projection: 3,960  
  - Number of Emergency preparedness exercises: 9  
    - FY07: 11  
    - FY08 Target: 7  
    - FY08 Actual: 7  
    - FY09 Projection: 7  

| OBJECTIVE 3: Increase the number of applicants, enrollees, and successful participants within available Department of Defense programs and facilities.  
- Number of graduates from the Youth Leaders camp: 114  
  - FY07: 117  
  - FY08 Target: 125  
  - FY08 Actual: 110  
  - FY09 Projection: 125  
  - Number of graduates from the About Face program: 89  
    - FY07: 70  
    - FY08 Target: 75  
    - FY08 Actual: 71  
    - FY09 Projection: 125  
  - Number of participants in the Drug Education for Youth (DEFY) program: 60  
    - FY07: 60  
    - FY08 Target: 90  
    - FY08 Actual: 86  
    - FY09 Projection: 90 |