MISSION
Joint Force Headquarters - District of Columbia (JFHQ-DC) maintains and provides trained and ready DC National Guard (DCNG) units, personnel, and equipment to achieve the federal war-fighting mission, to support the District of Columbia Emergency Response Plan, and to add value to the community through local programs. JFHQ-DC facilitates the integration of federal and state activities to provide expertise and situational awareness to the District of Columbia and the Department of Defense.

SUMMARY OF SERVICES
Federal Mission: Support the readiness of DC National Guard (DCNG) units to perform federally assigned missions, both at home and abroad. District of Columbia personnel provides direct support to key functional areas including operations, training, and readiness, to ensure DCNG units can defend the nation and the capital. District Mission: Emergency Preparedness/Emergency Response: Prepare for and respond to requests for National Guard support from the Mayor, lead federal agencies within the National Capital Region, and Joint Force Headquarters - National Capital Region (JFHQ - NCR). Community Mission: Maximize the use of available Department of Defense family and youth programs to support the citizens of the District of Columbia.

ACCOMPLISHMENTS:
✓ Sustain an About Face youth program.
✓ Number of Counter Drug Operation
✓ End Strength

OVERVIEW OF AGENCY PERFORMANCE

![Chart showing agency performance](image_url)
Performance Initiatives – Assessment Details

Performance Assessment Key:

- Fully achieved
- Partially achieved
- Not achieved
- Data not reported

Agency Management

**OBJECTIVE 1:** Rapidly and efficiently respond with un-mobilized units to contingency requests from the Executive Office of the Mayor, to provide military, emergency, and community support as prescribed in the District of Columbia Emergency Response Plan.

*No Initiative for this Objective*

**OBJECTIVE 2:** Ensure timely support to the District Government during emergencies, civil disturbances, and natural disasters.

**INITIATIVE 2.1:** Renovate the DC National Guard Armory.

*Response:* Renovate the Armory to serve as a shelter in the event of a Weapons of Mass Destruction (WMD) attack or natural disaster. The renovation of the DC National Guard armory is an ongoing project.

**OBJECTIVE 3:** Increase the number of applicants etc.

**INITIATIVE 3.1:** Sustain an About Face youth program.

*Response:* Reestablish and sustain an About Face youth program (90 students per year) in the Armory. As a result, 159 students completed the program. The initiative was **Fully Achieved** (100% completed).

**INITIATIVE 3.2:** Establish a STARBASE program.

*Response:* This federally funded program is designed to encourage youth between the ages of 6 and 18 to stay in school and pursue mathematics and science curricula. There were no funds allocated. The initiative was **Not Achieved** (less than 75% completed).

**INITIATIVE 3.4:** Sustain Youth Challenge program.

*Response:* This partially federally funded program teaches basic life skills and work habits. Continue to search for a DC-based facility to house this program on an annual basis. The initiative was **Partially Achieved** (between 75% to 99.99% completed).
### Key Performance Indicators – Details

**Performance Assessment Key:**

- 🟢 Fully achieved
- 🟠 Partially achieved
- 🟥 Not achieved
- ⚪ Data not reported

<table>
<thead>
<tr>
<th>Measure Name</th>
<th>FY2010 YE Actual</th>
<th>FY2011 YE Target</th>
<th>FY2011 YE Revised Target</th>
<th>FY2011 YE Actual</th>
<th>FY2011 YE Rating</th>
<th>Budget Program</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.1 End strength</td>
<td>2479</td>
<td>2654</td>
<td>2563</td>
<td>96.57%</td>
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<tr>
<td>2.2 Number of Counter Drug Operation</td>
<td>50</td>
<td>50</td>
<td>58</td>
<td>116%</td>
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<td></td>
</tr>
<tr>
<td>2.3 Number of Civil Support Team exercise hours</td>
<td>3237</td>
<td>5900</td>
<td>3380</td>
<td>57.29%</td>
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<tr>
<td>2.4 Number of Preparedness exercises</td>
<td>14</td>
<td>20</td>
<td>13</td>
<td>65%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3.1 # of completion/graduates from Youth Leaders Camp</td>
<td>120</td>
<td>100</td>
<td>94</td>
<td>94%</td>
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<td></td>
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<tr>
<td>3.2 # of completion/graduates from About Face Program</td>
<td>0</td>
<td>90</td>
<td>159</td>
<td>176.67%</td>
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<td></td>
</tr>
<tr>
<td>3.3 # of participants from Drug Education for Youth (DEFY) program</td>
<td>120</td>
<td>120</td>
<td>60</td>
<td>50%</td>
<td></td>
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<tr>
<td>3.4 # of participants from Youth Challenge program (DCYCP)</td>
<td>44</td>
<td>100</td>
<td>80</td>
<td>80%</td>
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