Introduction

The Performance Accountability Report (PAR) measures each agency’s performance for the fiscal year against the agency’s performance plan and includes major accomplishments, updates on initiatives’ progress and key performance indicators (KPIs).

Mission

The mission of the Department on Disability Services (DDS) is to provide innovative high quality services that enable people with disabilities to lead meaningful and productive lives as vital members of their families, schools, workplaces and communities in every neighborhood in the District of Columbia.

Summary of Services

The Department on Disability Services (DDS) is composed of two Administrations that oversee and coordinate services for residents with disabilities through a network of private and not-for-profit providers. The Developmental Disabilities Administration (DDA) ensures that residents with intellectual disabilities receive the services and supports they need to lead self-determined and valued lives in the community. DDA achieves this through the delivery of outreach and service coordination services; the development and management of a provider network delivering community residential, day, vocational, employment and individual and family support services; and the operation of a comprehensive quality management program. The Rehabilitation Services Administration (RSA) delivers vocational rehabilitation services focusing on employment and training activities that allow persons with disabilities to experience a greater quality of life by obtaining and sustaining employment, economic self-sufficiency and independence. RSA provides employment marketing and placement services, vocational rehabilitation, inclusive business enterprises and supports for the D.C. Center for Independent Living. The Department on Disability Services also serves as the state agency for Social Security Disability Insurance Determinations under the direction of the Social Security Administration.
Overview – Agency Performance

The following section provides a summary of DDS performance in FY 2016 by listing DDS’s top accomplishments, and a summary of its progress achieving its initiatives and progress on key performance indicators.

Top Agency Accomplishments

<table>
<thead>
<tr>
<th>Accomplishment</th>
<th>Impact on Agency</th>
<th>Impact on Residents</th>
</tr>
</thead>
<tbody>
<tr>
<td>RSA worked with other agencies (i.e., WIC, DOES, OSSE and DHS) to complete and submit the first Workforce Development Unified Plan for the District. The plan was fully approved by the Department of Education and Labor.</td>
<td>Through data-sharing agreements, RSA will have access to additional information such as post-case closure wage and education data regarding VR program participants. In addition, RSA will see improved coordination of outreach to businesses, and coordination with DOES and American Job Center partner agencies.</td>
<td>The unified plan incorporates both strategic and operational planning elements with various partners including local and federal workforce programs, the University of the District of Columbia-Community College, and programs under the Department of Human Services, with the goal of creating a truly integrated system.</td>
</tr>
<tr>
<td>The Special Master found DDA in substantial compliance with the final five outcome criteria in the 2010 Plan for Compliance and Conclusion of the Evans v. Bowser class action case. His report with these findings has been forwarded to the federal judge presiding over this matter, with a status hearing being scheduled for January 10, 2017.</td>
<td>Exiting the 40-year-old Evans class action suit will allow the agency to continue to focus on its mission of providing innovative high quality services that enable people with disabilities to lead meaningful and productive lives as vital members of their families, schools, workplaces and communities in every neighborhood in the District of Columbia.</td>
<td>Exiting the 40-year-old Evans class action suit signifies that the agency has achieved compliance with all outcome criteria and thus is providing high quality services to District residents with intellectual and other developmental disabilities.</td>
</tr>
<tr>
<td>RSA coordinated with DCPS, OSSE and Public Charter Schools to provide pre-employment transition services to almost 50% of all transition age students with disabilities; services included career planning, work readiness training, work based learning experiences, peer mentoring and counseling on post-secondary options.</td>
<td>In working with OSSE, DPSC, and Public Charter Schools, RSA has been able to ensure that there is a clear mechanism for identifying all youth eligible for these services and establish systems for ensuring that these services are available to all students attending DC Public Schools, Public Charter Schools and non-public school placements in the DC Metropolitan area.</td>
<td>This process has enabled DDS to work more closely and effectively with DCPS and Public Charter Schools to serve the students of DC with higher quality services.</td>
</tr>
</tbody>
</table>

In FY 2016, DDS had 21 Key Performance Indicators. Of those, 2 were neutral. Of the remaining measures, 62% (13 KPIs) were met, 19% (4 KPIs) were nearly met, and 10% (2 KPIs) were unmet. In FY 2016, DDS had 37 Initiatives. Of those, 68% (25) were completed and 32% (12) were nearly completed, and 0% (0) were not completed. The next sections provide greater detail on the specific metrics and initiatives for DDS in FY 2016.
<table>
<thead>
<tr>
<th>Division</th>
<th>Objective</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities Administration</td>
<td>Ensure service and support is provided in a timely manner.</td>
</tr>
<tr>
<td>Developmental Disabilities Administration</td>
<td>Utilize Person-Centered Planning and Delivery approaches to ensure each person’s personal needs, expressed preferences, and decisions concerning his/her life in the community are effectively planned and implemented.</td>
</tr>
<tr>
<td>Developmental Disabilities Administration</td>
<td>Recruit and retain qualified providers to meet specialty clinical and support needs; remove poorly performing providers.</td>
</tr>
<tr>
<td>Developmental Disabilities Administration</td>
<td>Improve the performance of DDA and the provider community to meet all health, safety and welfare requirements.</td>
</tr>
<tr>
<td>Developmental Disabilities Administration</td>
<td>Protect Individual rights and decision-making authority, as well as ensure implementation of due process and grievance procedures.</td>
</tr>
<tr>
<td>Developmental Disabilities Administration</td>
<td>Increase the number of individuals who achieve positive quality of life outcomes in the areas of health, work, relationships and community inclusion.</td>
</tr>
<tr>
<td>Developmental Disabilities Administration</td>
<td>Monitor the budget for the Medicaid Waiver program on a quarterly basis to ensure it is being managed to the projections of utilization and expenditures.</td>
</tr>
<tr>
<td>Developmental Disabilities Administration</td>
<td>Limit increases in the average annual residential costs per consumer to 110% of Consumer Price Index.</td>
</tr>
<tr>
<td>Disability Determination Division</td>
<td>DDD will meet and/or exceed SSA standard case processing time (currently 115 days).</td>
</tr>
<tr>
<td>Disability Determination Division</td>
<td>Processing SSI/SSDI Outreach Access and Recovery (SOAR) Claims</td>
</tr>
<tr>
<td>Office of the Director</td>
<td>Exit existing Evans agency litigation and meet oversight requirements.</td>
</tr>
<tr>
<td>Office of the Director</td>
<td>Improve the overall perception and delivery of services by DDS through the establishment of systems for customer feedback, analysis and improved communications with Agency consumers and stakeholders.</td>
</tr>
<tr>
<td>Office of the Director</td>
<td>Improve the system of supports for people with intellectual and/or developmental disabilities and their families.</td>
</tr>
<tr>
<td>Office of the Director</td>
<td>&quot;Lead interagency planning and implementation activities to develop a 'No Wrong Door' approach to Long Term Services and Supports for all payers and all populations</td>
</tr>
<tr>
<td>Office of the Director</td>
<td>Provide leadership for District-wide activities to improve employment outcomes for youth and adults with disabilities</td>
</tr>
<tr>
<td>Rehabilitation Services Administration</td>
<td>Increase the number of DC residents with disabilities who achieve quality employment outcomes in competitive integrated settings.</td>
</tr>
<tr>
<td>Rehabilitation Services Administration</td>
<td>Improve RSA service delivery through more efficient operations and a more effective, skilled workforce.</td>
</tr>
<tr>
<td>Rehabilitation Services Administration</td>
<td>Expand and improve the quality of transition services through improved coordination with the state education agency and all local education agencies and implementation of Pre-Employment Transition Services (PETS) to secondary students with disabilities.</td>
</tr>
<tr>
<td>Rehabilitation Services Administration</td>
<td>Improve coordination with other workforce development agencies providing services at the American Job Centers.</td>
</tr>
</tbody>
</table>
**FY16 KPIs**

Objective: DDD will meet and/or exceed SSA standard case processing time (currently 115 days).

<table>
<thead>
<tr>
<th>Measure</th>
<th>Target</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
<th>KPI Status</th>
<th>KPI Barriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accuracy of Eligibility Determinations</td>
<td>98</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>99.3</td>
<td>Met</td>
<td></td>
</tr>
<tr>
<td>Annual Case Clearances</td>
<td>16,000</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>17,092</td>
<td>Neutral Measure</td>
<td>The manager at the Disability Determination Division (DDD) was ineffective and performing poorly and was removed from his position. He was replaced and DDD is now on track to meet its goals this fiscal year.</td>
</tr>
<tr>
<td>Average SSA Case Processing Time (in days)</td>
<td>98</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>143.1</td>
<td>Unmet</td>
<td></td>
</tr>
</tbody>
</table>

Objective: Ensure service and support is provided in a timely manner.

<table>
<thead>
<tr>
<th>Measure</th>
<th>Target</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
<th>KPI Status</th>
<th>KPI Barriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of annual Individual Support Plans (ISP) that are completed on-time</td>
<td>95</td>
<td>Q</td>
<td>95.9</td>
<td>98.04</td>
<td>96.55</td>
<td>95.87</td>
<td>96.5</td>
<td>Met</td>
<td>The reason that DDS did not meet this initiative in FY2016 is that there are still five performance measures that do not meet the CMS-required 86% compliance rate. DDS has implemented corrective action plans for all remaining measures and believes it will continue to improve in these five areas as well as maintain above-86% compliance in the other 30 measures.</td>
</tr>
</tbody>
</table>

| Percent of reported issues that are resolved on-time | 86     | Q    | 71.47| 78.87| 83.97| 89.43| 79.9  | Nearly Met |              |
There was not a significant delta between agency results and the target and there were no significant impediments to meeting the goal. The agency anticipates surpassing the goal this year.

- The Service Coordination unit experienced a significant utilization of paid family leave;
- DDS experienced a delay in receiving required documentation from families (which has since been resolved with Intake policy changes, effective October 1, 2016, i.e., removing the need for certain documents for intake eligibility).

### Objective: Expand and improve the quality of transition services through improved coordination with the state education agency and all local education agencies and implementation of Pre-Employment Transition Services (PETS) to secondary students with disabilities.

<table>
<thead>
<tr>
<th>Measure</th>
<th>Target</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
<th>KPI Status</th>
<th>KPI Barriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of eligible transition youth for whom an Individualized Plan of Employment is developed</td>
<td>90 Q</td>
<td>90.91</td>
<td>93.65</td>
<td>92.03</td>
<td>89.61</td>
<td>91.9</td>
<td>Met</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Objective: Improve RSA service delivery through more efficient operations and a more effective, skilled workforce.

<table>
<thead>
<tr>
<th>Measure</th>
<th>Target</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
<th>KPI Status</th>
<th>KPI Barriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of people for whom eligibility is determined within 60 calendar days</td>
<td>90 Q</td>
<td>95.21</td>
<td>90.83</td>
<td>91.65</td>
<td>94.03</td>
<td>92.8</td>
<td>Met</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Percent of people with a plan developed within 90 calendar days of eligibility determination</td>
<td>90 Q</td>
<td>94.87</td>
<td>93.24</td>
<td>94.43</td>
<td>93.71</td>
<td>94</td>
<td>Met</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Objective: Improve the overall perception and delivery of services by DDS through the establishment of systems for customer feedback, analysis and improved communications with Agency consumers and stakeholders.

<table>
<thead>
<tr>
<th>Measure</th>
<th>Target</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
<th>KPI Status</th>
<th>KPI Barriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improve the overall perception of customer service provided by the Agency as measured by phone testing. Percent of employees tested per quarter meeting full compliance</td>
<td>98</td>
<td>A</td>
<td>98</td>
<td>Met</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DDS will survey 5% of individuals served by the agency</td>
<td>5</td>
<td>A</td>
<td>5.6</td>
<td>Neutral Measure</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Objective: Improve the performance of DDA and the provider community to meet all health, safety and welfare requirements.

<table>
<thead>
<tr>
<th>Measure</th>
<th>Target</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
<th>KPI Status</th>
<th>KPI Barriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of DDA Service Coordinators, staff and supervisors who completed required competency-based training</td>
<td>95</td>
<td>Q</td>
<td>100</td>
<td>100</td>
<td>97.75</td>
<td>97.78</td>
<td>98.9</td>
<td>Met</td>
<td></td>
</tr>
<tr>
<td>Percent of investigations completed within required timelines</td>
<td>95</td>
<td>Q</td>
<td>95.85</td>
<td>88.72</td>
<td>90.91</td>
<td>93.72</td>
<td>91.9</td>
<td>Nearly Met</td>
<td></td>
</tr>
</tbody>
</table>

There was not a significant delta between the agency’s result and the FY16 target, and there were no significant barriers. The agency anticipates surpassing the goal this year.

Objective: Improve the system of supports for people with intellectual and/or developmental disabilities and their families.

<table>
<thead>
<tr>
<th>Measure</th>
<th>Target</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
<th>KPI Status</th>
<th>KPI Barriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of agencies enrolled to participate in the Ticket to Work program as measured by new agencies added</td>
<td>6</td>
<td>A</td>
<td>16</td>
<td>Met</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Percent increase in individuals enrolled in Ticket to Work</td>
<td>100</td>
<td>A</td>
<td>100</td>
<td>Met</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Objective: Increase the number of DC residents with disabilities who achieve quality employment outcomes in competitive integrated settings.
<table>
<thead>
<tr>
<th>Measure</th>
<th>Target</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
<th>KPI Status</th>
<th>KPI Barriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average entry level wages for people whose case are closed successfully</td>
<td></td>
<td></td>
<td>13.25</td>
<td>Q</td>
<td>13.4</td>
<td>14</td>
<td>14.3</td>
<td>14</td>
<td>14.1</td>
</tr>
<tr>
<td>Number of people placed by RSA that remained employed for 90 calendar days or more</td>
<td>650</td>
<td>Q</td>
<td>76</td>
<td>116</td>
<td>148</td>
<td>283</td>
<td>623</td>
<td>Nearly Met</td>
<td></td>
</tr>
</tbody>
</table>

In FY 16 the number of successful employment outcomes was slightly below the RSA’s target goal due to a number of inhibiting factors that are detailed below:

a. With the advent of WIOA and the consequent national mandates much attention was devoted to establishing and developing pre-employment services for students with disabilities in District schools and as a result the number of job placements for the Transition Unit was adversely impacted.

b. The Blind and Visually Impaired Unit had fewer successful job placements during FY 16 and this can largely be attributed to lack of qualified job placement providers and AT vendors in the District with expertise to serve this special population.

c. Overall the District job market was challenging in terms of job opportunities for our constituents.
Objective: Increase the number of individuals who achieve positive quality of life outcomes in the areas of health, work, relationships and community inclusion.

<table>
<thead>
<tr>
<th>Measure</th>
<th>Target</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
<th>KPI Status</th>
<th>KPI Barriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of people in supported or competitive employment</td>
<td>300</td>
<td>Q</td>
<td>320</td>
<td>316</td>
<td>324</td>
<td>324</td>
<td>1,284</td>
<td>Met</td>
<td></td>
</tr>
</tbody>
</table>

Objective: Recruit and retain qualified providers to meet specialty clinical and support needs; remove poorly performing providers.

<table>
<thead>
<tr>
<th>Measure</th>
<th>Target</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
<th>KPI Status</th>
<th>KPI Barriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of applicable waiver providers currently receiving an annual certification</td>
<td>80</td>
<td>Q</td>
<td>100</td>
<td>100</td>
<td>100</td>
<td>100</td>
<td>100</td>
<td>Met</td>
<td>This measure had previously been reported incorrectly. We had been including providers that should NOT have been included. As a result of calculating correctly, DDS has met this measure.</td>
</tr>
</tbody>
</table>

Objective: Utilize Person-Centered Planning and Delivery approaches to ensure each person’s personal needs, expressed preferences, and decisions concerning his/her life in the community are effectively planned and implemented.

<table>
<thead>
<tr>
<th>Measure</th>
<th>Target</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
<th>KPI Status</th>
<th>KPI Barriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of people with restrictive interventions who have an approved Behavior Support Plan</td>
<td>85</td>
<td>Q</td>
<td>88.89</td>
<td>92.81</td>
<td>94.63</td>
<td>92.26</td>
<td>92.2</td>
<td>Met</td>
<td></td>
</tr>
</tbody>
</table>
## FY16 Workload Measures

<table>
<thead>
<tr>
<th>Measure</th>
<th>Freq</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>RSA Referrals</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>4,058</td>
</tr>
<tr>
<td>DDA Clients Served</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2,363</td>
</tr>
<tr>
<td>DDA Applications for services</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>113</td>
</tr>
<tr>
<td>DDA Prior Authorizations processed</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>9,339</td>
</tr>
<tr>
<td>DDA Serious Reportable Incidents (SRIs) Requiring Investigation</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,248</td>
</tr>
<tr>
<td>DDA Provider Certification Reviews (PCR) conducted</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>93</td>
</tr>
<tr>
<td>RSA Clients Served</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>8,582</td>
</tr>
<tr>
<td>RSA Transition Referrals</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,054</td>
</tr>
<tr>
<td>DDD Determinations</td>
<td>A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>604</td>
</tr>
</tbody>
</table>
FY16 Initiatives

Title: Ensure DDA’s intake and eligibility experience is easy to navigate and connects people and their families to services and supports in a timely manner. Align performance indicator(s) with the ACL/CMS/VA No Wrong Door (NWD) grant goals.

Description: Learning from the D.C. Supporting Families Community of Practice, DDS will design and implement a revised Front Door experience for people and families using the Life Course principles seeking support from the Developmental Disabilities Administration. The agency will ensure the revisions align with the No Wrong Door mission and vision for the District’s long-term services and supports system.

Complete to Date: Complete

Status Update: DDA has a revised policy and procedure that streamlined its approach to intake and eligibility to meet the NWD vision, which has been reviewed and informed by NASDDDS, UMKC, NCCC, and the SELN. This includes a new front door tool that is fully compliant with NWD expectations, and was implemented on 10/1/16 to be piloted. Pilot results will be shared with the NWD Leadership Council to review feasibility for use across LTSS.

Title: Revise Person-Centered Planning processes and the Individual Service Plan to improve the experience for the person receiving services, improve internal business processes and align with the District’s vision for a NWD system of long-term services and supports.

Description: Working with DDA staff, providers, self-advocates and other key stakeholders, DDS will establish a Process Improvement Team to fully incorporate person-centered thinking and planning practices resulting in a streamlined, transparent and person/family focused plan(s). DDS will align the components with the District’s NWD partners to ensure consistency for the public seeking LTSS. DDS will also Coordinate with DHCF and comply with federal CMS mandates to incorporate plan components and functions into the proposed new case management system for Home and Community-Based Services (HCBS) waiver programs.

Complete to Date: 75-99%

Status Update: Draft revised ISP is being programmed and DDS is scheduling meetings for stakeholder review. DDS has included final tools in the revised ISP process to assist in matching people to a range of community-based supports. Stakeholders will review and provide input on the new ISP prior to implementation, which is on schedule for December 31, 2016. DDA, DHCF and DCOA received approval from CMS for an Advance Planning Document for a new Multi-Agency Case Management System that supports NWD eligibility, enrollment and access to LTSS.

If Incomplete, Explanation: DDS revised its Intake process, and Individual Service Planning processes and forms to fully incorporate PCT and planning practices. The changes align with NWD requirements and CMS person-centered thinking mandates. The new intake process is fully complete and in process. New initial and annual ISPs have been piloted and are on course for full implementation. DDS has coordinated with DHCF for a new case management system. CMS approved the plan and a vendor is in the process of being selected.

Title: Conduct trainings for mental health professionals.

Description: With the approval of the DDA HCBS waiver amendment, DDA will use marketing and networking strategies to increase the number of PT, OT and Speech Therapy clinicians participating in the program by 20%.

Complete to Date: Complete

Status Update: DDA has approved the following clinicians in the waiver program: 3 Speech, Hearing and Language providers, 4 Physical Therapy providers, and 2 Occupational Therapy providers. DDS is currently only able to track those providers who are approved to offer a service rather than those who are authorized, meaning that it is difficult to track changes over time in the number of providers. With that said, DDS has made continual efforts to recruit highly-trained providers in these areas.

If Incomplete, Explanation: DDS is only able to track the number of providers who currently have authorizations to provide a service; oesnt track the number of providers who are approved to offer a service.
Title: Improve the capacity in the IDD service delivery system to provide trauma-informed care through direct technical assistance and integration of CFSA and DBH systems of care with IDD services.

Description: In FY 16, DDS will provide training, technical assistance and ongoing consultation in trauma-informed care for to up to eight (8) providers serving people with challenging behaviors and/or dual diagnoses, with a goal of creating healing environments for the people they support who have the highest intensity behavior support needs. DDS will also track pre and post incident rates to evaluate effectiveness of interventions, coordinate and collaborate with CFSA and DBH to ensure the city-wide Trauma-Informed Care initiative is effectively understood and utilized in the IDD service delivery system.

Complete to Date: Complete
Status Update: DDS re-engaged the 9 organizations that had originally agreed to participate. On September 13th and 14th, DDS, in collaboration with CFSA and DBH, hosted a trauma informed care conference to discuss 1) challenges implementing trauma informed care practices; 2) implementing trauma informed care for complex populations; and 3) opportunities for collaboration.

Title: Continue the implementation of education and preventative activities on abuse and neglect.

Description: The Agency will host a District of Columbia Government Abuse Investigator roundtable that will include attendees from the provider agency community, other government agencies and law enforcement. The Agency will also continue to convene an internal committee to evaluate incident trends that will include but not be limited to an analysis of service provider data related to significant higher or lower number of abuse and neglect incidents for people and make recommendations for investigation and/or interventions.

Complete to Date: Complete
Status Update: Held quarterly DC Abuse Investigator’s RoundTable (DC-AIR) training, a collaborative effort on detecting/investigating elder and vulnerable adult abuse, neglect, and exploitation. Participants are MPD, APS, OIG-MFCU, DOH, DBH, OA, DHCF, and the Legal Counsel for the Elderly’s LTCOB. DDS participated in MPD Crisis Intervention Officer (CIO) training. DDS presented on effectively interacting/communicating with people who may be experiencing psychiatric and/or behavioral crisis. Information is given on signs of abuse, neglect, and exploitation.

Title: Implement the DDS/DDA Centers for Medicare and Medicaid Services (CMS) Corrective Action Plan and achieve compliance with the CMS quality assurances as evaluated during the CMS Quality Review of the IDD waiver scheduled for FY 2016. (D.C. Official Code 7-761.05.)

Description: In FY2016 DDS will, consistent with the Medicaid Waiver Program approved application, achieve and maintain at least 86% compliance with all CMS quality measures. DDS/DDA will measure compliance and develop plans for remediation when compliance falls below the acceptable level.

Complete to Date: 75-99%
Status Update: As of 9/16, DDA has achieved at least an 86% compliance rate with 30/35 performance measures (PMs). This was the 2nd report submitted since the Waiver technical amendment went into effect. Of the PMs out of compliance, DDA created/implemented Quality Improvement Projects to address performance measures that have not reached 86% compliance. Managers also review progress in these areas monthly. CMS has recently provided initial findings from the compliance audit for the first 3 Waiver years. District was found in compliance with 4/6 assurances

If Incomplete, Explanation: The reason that DDA did not meet this initiative in FY2016 is that there are still five performance measures that do not meet the CMS-required 86% compliance rate. DDA has implemented corrective action plans for all five measures and believes it will continue to improve in these five areas as well as maintain above-86% compliance in the other 30 measures.

Title: Develop a new Health and Wellness standard to improve health outcomes and decrease incidence of persons infected with HIV in the District of Columbia.

Description: Aligning with the Mayor’s Priority Goals, in FY16 DDS will work to implement a new health and wellness standard to include prevention, promotion,
advocacy, training and education in the communities with the goal of improving health outcomes and reducing the number of people who become infected with HIV through project REAL. While developing this standard, efforts will be made to identify IDD advocates who will be involved in education/awareness activities; train persons and families on how to access varying HIV services targeted at increasing awareness of prevention methods, treatment and reinforcement; educate the community to reduce stigma and discrimination to people with HIV; and provide access to routine screenings (facilitated by screening tools) with proper monitoring and evaluation.

**Complete to Date:** 75-99%

**Status Update:** DDS and the GU Center are working on Project Real and arranged activities to promote outreach. A schedule of activities, trainings and goals is ongoing for people with IDD and their families. DDS met with DC Applesseed focused on learning how nonprofits impact community policy, education and service delivery. There is a meeting in Oct. with St. John's. GU medical students are working on a draft brochure on HIV/AIDS to be accessible to DDS staff/providers, with a draft anticipated 11/21. A meeting will occur with all parties to discuss the draft.

**If Incomplete, Explanation:** Promotion efforts and coordination with other agencies have pushed final delivery on this initiative back to November or December.

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**Title:** Continue to improve performance in the efficiency of the Restrictive Control Review Committee (RCRC) review process to ensure adherence to policy and procedures that will increase the number of approved behavioral support plans (BSPs) with restrictive controls.

**Description:** As required to exit Evans v. Bowser, and meet CMS quality assurances, the Agency will continue its efforts to improve the efficiency of the RCRC approval process by analyzing its data to determine which clinicians require additional training related to the development of plans that comport to DDS policy and procedures and professional standards. Using the performance data collected in FY 2014 and 2015, DDA will recommend new performance standards to DHCF for continued participation in the HCBS waiver Medicaid program for Behavior Support providers. The Agency will provide technical assistance to individual clinicians on a case-by-case basis following a pre-review of all BSPs submitted for review to the RCRC.

**Complete to Date:** Complete

**Status Update:** Since implementing BSP pre-screening process 5/14, RCRC maintains a high BSP approval rate and provides on-going technical assistance to clinicians and providers. Current analysis reveals there are still opportunities for improvement in BSP renewals. DDA is developing a timeline and editing the policies and procedures that would hold providers and staff accountable to have BSP approved before ISP effective date. DDA reached the CMS required 86% compliance for reviewing all BSPs with restrictive controls for the 4th consecutive quarter.

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**Title:** Increase access to generic government and social services and meaningful community inclusion for District residents with intellectual and developmental disabilities.

**Description:** As required to exit Evans v. Bowser, in FY 16 DDS will collaborate with the DC Office on Aging (DCOA) and the Department of Parks and Recreation (DPR) to provide technical assistance and training to Area Agencies on Aging, Senior Centers and Community Recreation Centers to increase the capacity of the staff and programming options and continuously work towards increasing the meaningful inclusion of District residents with intellectual and developmental disabilities into generic aging and recreation services.

**Complete to Date:** Complete

**Status Update:** DDA has worked with other DC agencies to provide TA and increase capacity of staff and programming options. SODA is still working on 4 initiatives to improve community inclusion. DDA intake is working on initiatives as well, and SPCD is working to increase awareness of community resources.

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**Title:** Increase the number of providers with expertise in customized employment and entrepreneurial development to increase the number of people with IDD who achieve and maintain employment. (Evans v. Bowser; HCBS Settings Rule, 79 FR 2947)
**Description:** Partner with RSA to support at least three (3) providers to fully implement customized employment strategies and expand technical assistance to develop support for entrepreneurial development, including micro-industry, with agencies that are supported employment providers for both RSA and DDA.

**Complete to Date:** Complete

**Status Update:** The Customized Employment CoP is off the ground, engaging 6 agencies that met monthly. We conducted 2 days of in-person training on Customized Employment followed by individual technical assistance to support employer engagement and additional training on using readily available technology to assist people with disabilities in getting and keeping jobs

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**Title:** Monitor the budget for the Medicaid Waiver program on a monthly basis to ensure all services are in line with the quarterly budget projections.

**Description:** DHCF will provide DDS/DDA regular monthly as well as quarterly consolidated expenditure reports by service type, showing the aggregated utilization compared to the projected annual utilization (people and units of service) so that DDA can evaluate patterns of under or over utilization and manage variations through a number of approaches including verification/audit of billing versus service delivery documentation, audits of ISPs, training for DDA staff and providers on service types and limitations and other service options; and potential amendments to adjust the total number of authorized persons to be served in Waiver Year 4 (FY 2016).

**Complete to Date:** Complete

**Status Update:** DDS has received data from DHCF and is continuing to monitor the budget

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**Title:** Exercise greater scrutiny on housing requests and observe HUD fair market rent guidelines for all providers’ housing rental costs unless essential for documented medical or accessibility necessity.

**Description:** DDA program staff will work to provide increased guidance and oversight earlier in the process of acquiring new residential service. Sanctions will be employed against provider agencies when renewal leases exceed fair market rent guidelines without DDS approval.

**Complete to Date:** Complete

**Status Update:** DDA’s Quality Management Division and Operations Division continue to work with providers securing newly developed residential sites, which require approval prior to providers entering into leases. DDA will impose appropriate sanctions for lack of provider compliance with the pre-approval process, as well as with ensuring that lease amounts are consistent with cap guidelines.

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**Title:** Utilize all available resources for achieving timely determination decisions.

**Description:** Expedite the determination process for individuals with a high likelihood of disability based on their application. Provide training to staff as needed on best practices in review of applications with the most likely determinations. Streamline methods for obtaining supporting documentation through improvements in the medical evaluative records processes. These efforts ensure compliance with all SSA standards and guidelines.

**Complete to Date:** Complete

**Status Update:** DDD continues to identify ways to expedite the Disability Determination process. With the reintroduction of our in-house training cadre and the creation of a fourth production unit DDD, has begun to reduce processing times towards the SSA standard. Additionally, we have reorganized and enhanced our internal business processes to streamline the process of obtaining MER, which directly impacts our Mean Processing Times and service to Claimants

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**Title:** DDD will process a minimum of 200 SOAR claims a year with a mean processing time of 90 days or less.

**Description:** DDD will process a minimum of 200 SOAR claims a year with a mean processing time of 90 days or less. DDD will meet and/or exceed this goal by creating a SOAR adjudicative team consisting of examiners, medical consultants and the Professional Relations Officer to work exclusively on these cases when
they are received to expedite the determination process.

**Complete to Date:** 75-99%

**Status Update:** DDD is still working to achieve the outlined initiative (number of SOAR claims). DDD has achieved the goal of processing SOAR claims to 90 days or less. DDD is still working cooperatively with the legal, district, and federal community to identify more of these claims to help us achieve 200 or more processed SOAR determinations annually

**If Incomplete, Explanation:** DDD did not receive enough inputs (SOAR claims) to process 200. This initiative was predicated on DDD receiving 200 SOAR claims. DDD has processed an estimated 75 SOAR cases to date. SSA does not allow a flag for SOAR. DDD’s processing time has exceeded goals and DDD has created the proposed teams.

**Title:** Exit Evans v. Bowser.

**Description:** The Director’s office will focus planning, personnel and strategic efforts to assure that the requirements for the 2010 Revision of 2001 Plan for Compliance and Conclusion of the Evans v. Bowser are met (70 exit criteria) so that the District can responsibly exit this case. This will be done through continued development and implementation of Evans work plans as well as meeting performance goals required by the 2010 Plan. The District continues to work toward a finding of compliance with the five remaining exit criteria and is implementing a plan of correction/improvement to achieve the conclusion of the class action.

**Complete to Date:** 75-99%

**Status Update:** DC submitted certifications seeking compliance for remaining 5 outcome criteria on medical/health services and vocational/day services and integration. Special Master issued his report and recommendations related to day services and integration. Parties await Court review of Special Master’s report and recommendation finding compliance with all remaining criteria.

**If Incomplete, Explanation:** Parties await Court review of Special Masters report and recommendation finding compliance with all remaining criteria.

**Title:** Improve the overall perception of customer service through increased efforts to capture customer feedback and use the information to guide the development of training, policy, and procedures.

**Description:** The Director’s office will improve customer service feedback results through the use of alternate survey methodologies that allow for expanded access.

**Complete to Date:** Complete

**Status Update:** DDS has explored a variety of approaches to collecting customer satisfaction data and continues to be open to new methods that may assist us in gaining insights into the general satisfaction of the people who seek our services. To date we have used a expanded satisfaction survey, a short form survey, an on site face-to-face exit survey and most recently we instituted a single swipe survey to capture the general opinion of individuals as they leave our building.

**Title:** Continue efforts to expand DDS services to all residents within the District of Columbia

**Description:** Conduct analyses of the impact of: (1) extending eligibility for DDS services to all people in the District of Columbia who have a developmental disability; and (2) ending commitment in the District. This analysis is required by the Committee on Health and Human Services.

**Complete to Date:** Complete

**Status Update:** DDS turned in a timely report to CHHS on December 1, 2015 with a full analysis of the impact of ending commitment, and a preliminary analysis of impact of expansion. That document is available on our website at: http://dds.dc.gov/sites/default/files/dc/sites/dds/release content/attachments/DDS%20Report%20to%20CHHS%20re%20FY16%20Budget%20FY12.1.2015.pdf. We then partnered with the DD Council and NASDDDS to conduct a needs assessment for DC residents with DD, and an analysis of impact of expansion. That was completed September 30, 2016.
Title: Continue leadership and growth of the DC Supporting Families Community of Practice and the Family Support Council, established by the FY 2015 Budget Support Act of 2014.

Description: Work to assist DDS and other agencies develop systems that support families throughout the lifespan to develop and strengthen informal and formal support networks for their family and their family members with intellectual and developmental disabilities. This includes the development of an Individual and Family Support waiver; and piloting four (4) Family Planning Together trainings on person-centered thinking by and for families. The Federal funding provided through the Supporting Families Community of Practice supports these work efforts.

Complete to Date: Complete

Status Update: The Supporting Families CoP meets quarterly and has expanded to include Latino families. Active outreach to family members of people receiving DDA services is underway. The Family Support Council meets monthly and has issued recommendations to government agencies regarding secondary transition and coordination of services and supports across the life span. The first cohort of 20 family members completed the four-part Family Planning Together training series and the next cohort will be recruited to begin in January 2016.

Title: Continue to work towards bringing the Home and Community- Based Services waiver program into compliance with the new requirements of the federal HCBS Settings Rule, 79 FR 2947.

Description: In FY 2015, in response to the new CMS new Home and Community Based Settings Rule that created a new outcome-oriented definition of HCBS settings for HCBS Waiver services, DDS evaluated its HCBS settings against the new standards and began efforts to bring the waiver program into compliance with the new outcome-oriented definition of HCBS settings no later than the federal deadline of March 17, 2019. Based upon the evaluation of HCBS Settings completed in FY 2015, DDS will develop, submit to CMS, and implement for FY 2016 a revised Transition Plan with benchmarks and milestones to achieve further compliance with the new rules.

Complete to Date: Complete

Status Update: A draft Revised Statewide Transition Plan went through initial Public Comments and has been submitted to CMS for review. We are on target for final approval and expect to receive comments back from CMS shortly. In the interim, DDS is implementing the Transition Plan on an ongoing basis and working with providers to support their transformation. This is an ongoing initiative that will continue through March 2019

If Incomplete, Explanation: DDS is waiting on final approval from CMS. In the interim, DDS is implementing the Transition Plan on an ongoing basis and working with providers to support their transformation.

Title: Coordinate the planning and implementation of No Wrong Door activities

Description: Lead interagency efforts to establish and begin to implement standards and protocols for person-centered counseling and staff competencies for agencies in the District’s Long Term Services and Supports system, aimed at developing a cross-agency, streamlined and coordinated, person-centered approach, to intake, assessment, and planning with people with disabilities, seniors, and their families.

Complete to Date: Complete

Status Update: Implementation activities are underway including: completion of the NWD Person-Centered Practices (PCP) district-wide training program; trained Mentors and Trainers representing 4 core LTSS agencies and 200+ government and provider staff; completion of process mapping the current state of intake of 5 core LTSS agencies; development of a branding and marketing strategy to effectively communicate with stakeholders and much more

Title: Organize activities focused on increasing opportunities for employment

Description: Coordinate inter-agency activities such as support for provider transformation, policy guidance for implementation of WIOA, and coordination of pre-employment transition services to stimulate employment first activities, as lead on two initiatives through the U.S. Department of Labor, Office of Disability
Employment Policy. Advancing opportunities for employment for people with disabilities is critical to success in the Evans v. Bowser litigation and an important element of Olmstead efforts to support people with disabilities to live in the community.

**Complete to Date:** Complete  
**Status Update:** Through participation in the EFSLMP, DDS provides support for Customized Employment for DDA, RSA and DBH providers; and training for DBH, DDA, RSA providers and staff, as well as SYEP youth on the use of readily-available technology to assist with job development, the interviewing and resume-development process, communication, accommodations, and fading of paid supports. Extensive training was provided and materials were shared broadly with providers and state staff.

**Title:** Increase outreach efforts in the community with a particular focus on ensuring better accessibility of services for people identified as underserved in the 2014 Comprehensive State Needs Assessment and for people living in wards 7 and 8, which constitute 50% of current clients.  
(29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

**Description:** RSA has continued to expand its outreach efforts in order to ensure that services are widely available in the community. In FY 2015, DCRSA strategically focused its outreach efforts to expand to sites that serve populations identified as unserved and underserved in its Comprehensive State Needs Assessments completed in May 2013 and December 2014. Also in FY 2015, the agency increased the number of days that counselors work at American Jobs Centers (One Stop Centers) from one day per week currently, up five days per week in order to improve cooperation with the DC Office of Employment Services, and other providers at the American Jobs Centers. These efforts will assist in raising the number and quality of successful employment outcomes. RSA has increased its presence in agencies serving people who speak Spanish and agencies serving people who are Ethiopian and Eritrean. The agency has increased its presence in agencies located in wards 7 and 8 (there are currently Vocational Rehabilitation counselors located in 6 agencies located in wards 7 and 8). However, 50% of people served by RSA live in wards 7 and 8. Therefore, in FY 2016, the agency plans to further expand services in these wards, adding at least 3 additional outreach sites in wards 7 and 8.

**Complete to Date:** Complete  
**Status Update:** RSA identified 46 field sites across the District, including four (4) DOES centers and 10 EBSE field sites. There’s 3 field sites in Ward 7 and 7 in Ward 8. 15 general VR counselors assigned to sites on regular basis. DOES Backus Campus is served by 2 counselors 5 days a week. Will increase days counselors work other DOES centers based upon need and resources.

**Title:** Increase outreach to people with HIV.  
(29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

**Description:** In support of the Mayor’s Initiative to reduce HIV infections in the City and improve outcomes for people with HIV, RSA will expand outreach efforts to at least two community based HIV service providers. While the Mayor’s initiative to reduce new HIV infections, increase the number of people aware of their HIV status, and therefore the number who are engaged in treatment will reduce the impact of HIV on people’s ability to work, there are still a number of people who are long-term survivors with HIV, who discovered their disease in later stages, or whose health has now improved and are considering returning to work. All of these people may benefit from vocational rehabilitation services. RSA will establish relationships with at least two community based providers, and have a Vocational Rehabilitation (VR) counselor provide services at these locations. Included in the services will be provision of benefits counseling to ensure that people understand how to retain benefits, including health benefits as they enter or return to the labor market.

**Complete to Date:** Complete  
**Status Update:** In December 2015 RSA developed a working relationship with the AIDS Healthcare Foundation/Blair Underwood Centers and is receiving referrals from their centers. RSA is in the process of developing working partnership with Community Education Group which serves persons with HIV/AIDS and the returning citizens. Additional two or more centers or agencies serving HIV/AIDS individuals will be identified in FY 17.
Title: Increase the effectiveness of outreach efforts through ongoing evaluation of utilization of outreach sites, to ensure that RSA staff are placed in the community where the need for VR services is highest. (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

Description: Over the past two years, RSA has significantly increased its presence in the community through establishing agreements with other District agencies and community-based agencies to conduct intakes and provide VR services at partner agency sites. In addition, in FY 2014, the agency began providing all transition VR services at schools, rather than at the DDS/RSA office. Now that all of these additional outreach sites have been in place for at least one year, the agency has sufficient data to begin evaluating the effectiveness of the various sites. The agency’s quality assurance staff will evaluate the number of referrals received and clients seen at each site to ensure that the agency personnel resources are being stationed in the most effective and efficient manner possible. In sites that show little activity, the assigned VR Supervisor will work with the staff at the site to determine what marketing can be done to improve outcomes or consider reducing or eliminating VR services in the site. This will ensure that VR counselors are available where they are needed most and aid in improving employment outcomes for the agency. An analysis of referrals from all outreach sites will be conducted per quarter. If a VR Specialist is seeing fewer than 4 clients per day, the agency will consider reducing the frequency of RSA presence at those sites.

Complete to Date: 75-99%
Status Update: RSA analyzed the number of referrals received from the 46 field sites established across the District. Due to staff reassignments and attrition, thirteen of the sites did not have counselors assigned for the full year. RSA’s case management system associated 754 referrals with a targeted field site. 163 referrals received Q1; 202 Q2; 201 Q3; and 188 Q4. RSA will decide whether it’s an efficient use of personnel resources to maintain counselors at 24 of the sites.

If Incomplete, Explanation: Due to staff reassignments and attrition, thirteen of the sites did not have counselors assigned for the full year. Because the number of referrals per site differed greatly, after verifying the data, RSA will decide whether its an efficient use of personnel resources to maintain counselors at 24 of the sites.

Title: Increase the number of people who complete training programs that prepare them for jobs in high demand fields, thereby increasing the number of employment placements in these fields. (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

Description: The Workforce Innovation and Opportunity Act (WIOA) calls on VR agencies to provide job-driven VR services. VR counselors will use labor market information in assisting people to develop employment goals that are consistent with the person’s strengths, needs, resources, abilities, capabilities, and prepares the person for work that will be available in the District economy. Through the use of current labor market information VR counselors will ensure that in identifying employment goals with a person that the goal will reasonably lead to employment. The current growth industries in the District include: hospitality, health care, IT, construction, and security. RSA will increase the number of training providers that we have in these areas and increase the number of job placements in these fields.

Complete to Date: Complete
Status Update: DDS has 28 vocational training providers, and a solicitation for more will open Q1 FY17. A guide to jobs in high-demand industries and short-term education and vocational training programs in the District and surrounding has been created and will be online by the end of Q1 FY17. 623 people served by DDS achieved successful employment outcomes in FY16. 73% of placements were in High Demand Occupations: Construction - 2.5% (16); Healthcare - 3% (19); Hospitality - 40% (247); Business/IT - 24% (150); and Security/Law Enforcement - 3.2% (20)

Title: Increase the number of people with most significant disabilities who obtain and maintain employment through better coordination of supported employment services with the Developmental Disabilities Administration and the Department of Behavioral Health (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.; 34 CFR 363 et seq.)

Description: In FY 2015, RSA updated its supported employment policies in order to ensure that people who require supported employment services to obtain and maintain employment are receiving all available supports. All staff were provided training on the updated policies. In FY 2016, RSA will devote one VR unit to work specifically with people who require supported employment services. There will be two VR Specialists who will work with people with intellectual...
developmental disabilities and three VR Specialists assigned to work with people with serious mental illnesses. These staff will be responsible for coordinating closely with DDA and DBH in order to ensure that extended services are in place through either DDA or DBH, before the VR case is closed, to ensure that there is no gap in services and that people are able to retain employment. RSA expects to increase the number of people with intellectual disabilities and with serious mental illness who are placed in employment and who maintain employment and have their cases successfully closed. This program is supported by the Rehabilitation Act of 1973, as amended by the Workforce Innovation and Opportunity Act of 2014.

Complete to Date: Complete
Status Update: There are 10 EBSE providers working with RSA, and expecting to serve 400. In FY 16 RSA received 397 referrals from DBH and of these 94 closed as successfully rehabilitated. FY 17 DBH referrals expected to be about 450. In FY16 RSA received 200 referrals from DDA (with open files) and 9 closed as successfully rehabilitated

Title: Increase the number of blind vendors participating in the Randolph Sheppard Blind Vendors Program (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.; 20 U.S.C. 107a; 34 CFR 395 et seq.)

Description: In accordance with The Randolph Sheppard Act of 1936, The Randolph Sheppard Blind Vendors Program offers an opportunity for people who are blind to obtain and maintain employment as vendors in vending facilities located in District and federal buildings. This is an entrepreneurial opportunity available to people who are blind, who possess the skills and capacity to succeed as independent operators of a Randolph Sheppard facility. There are currently 19 vendors in the program. Through outreach to the community and within the RSA Blind Services Unit, RSA will increase the number of vendors in the program by at least 10%.

Complete to Date: Complete
Status Update: Achieved licensed two new vendors in March and April, 2016

Title: Continue to provide regular training for RSA staff. (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

Description: WIOA made changes to the State VR Agencies Comprehensive System of Personnel Development. This new legislation requires that VR counselors be professionals with an understanding of issues related to disability and employment, and an understanding of the 21st Century Workforce. This requires VR counselors to be able to understand and use labor market information in working with clients. In addition, there is more focus on understanding of business needs and developing trends, and seeing businesses as clients, providing education to businesses related to disability awareness and working with businesses to ensure that the VR agency provides job ready applicants for available positions. In order to ensure that staff are able to meet these new demands, RSA has established a contract with a local Rehabilitation Counseling Master’s Program at GW University, to provide monthly training to all VR counselors and other staff. This training will be on-going throughout the year, with a goal of increasing the competencies of VR staff, thereby increasing the number of people we help to obtain employment. 100% of VR Specialists will participate in all monthly mandatory training. The agency will implement its new case review protocol to develop the baseline performance of the VR counselors and to assess the effectiveness of the training to ensure their performance is 90% in compliance with the standards in policies and regulations.

Complete to Date: Complete
Status Update: In September 2015, DDS hired a dedicated VR training specialist to develop and provide on-going training throughout the year. The following sessions were provided: An Overview of WIOA; Supported Employment Policy Refresher; Case and Caseload Management; PASS/Benefits Counseling; Post-Secondary Policy Refresher; Labor Market Trends; and Americans with Disabilities Act Update. DDS is working on improving compliance among counselors in a variety of ways

Title: Improve efficiency in referrals, coordination of services and payment for job placement and supported employment services by fully
implementing the CRP (Community Rehabilitation Provider) module in RSA’s electronic case management system. (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

**Description:** In order to improve coordination of services with Community Rehabilitation Providers, in FY 2015, the agency purchased the necessary software for its case management system in order to allow access to the CRP Module of System 7, the agency’s electronic case management system. This will allow counselors to make referrals within System 7 to all Job Placement and Supported Employment providers, and will allow for status reports and billing to be filed directly within the system, providing for a more efficient process in collaboration with partner agencies providing Job Placement and Supported Employment Services. This new module will be tested in October 2015, and will be fully operational by January 2016. We expect that this improved efficiency in making referrals for services, and tracking client’s progress, will help in increasing the number of people placed in employment during FY 2016.

**Complete to Date:** 75-99%

**Status Update:** The CRP module has been implemented which has created a communication, documentation and record keeping pathway between providers and RSA, ensuring more consistent follow-up and tracking of Client Services.

**If Incomplete, Explanation:** Full completion expected by December 31, 2016. DDS is working on full implementation of this module and improvement to coordination of services.

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**Title:** Revise VR policies and procedures to ensure that current policies are consistent with the requirements of the Workforce Innovation and Opportunity Act (WIOA). (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

**Description:** RSA has been working with the State Rehabilitation Council to review and, as necessary revise its policies and procedures. In FY 2015, the agency revised or developed policies in the following areas: Order of Selection (Waiting list), Supported Employment, Post-Secondary Education and Training, Maintenance, Rates of Payment for Vocational Rehabilitation Services, Self-Employment; and developed procedures in the following areas: Post-Secondary Education and Training, Supported Employment and Self-Employment. In FY 2016, the agency will complete the review of all policies and procedures and ensure that all policies and procedures are updated and in compliance with regulatory changes that will be taking effect related to WIOA. The agency will begin its review by updating the VR Services policy and procedure. The agency will complete updates of case closure, caseload management case record, and due process policies and procedures.

**Complete to Date:** 75-99%

**Status Update:** The following drafts were completed and reviewed by the SRC: Case Closure, Case Record, Informed Choice, and Release of Information.

The following drafts have been completed during the 4th quarter: Authorization of VR Services, Case Management, and Case Transfer

**If Incomplete, Explanation:** Final policies and procedures will be implemented upon complete reviews which have yet to take place.

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**Title:** Update the Memorandum of Agreement in place with the Office of the State Superintendent of Education to comply with new requirements regarding provision of services to all students with disabilities, including those who are potentially eligible for VR services, to establish the mechanism for identification of students and provision of PETS services to all DC students. (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

**Description:** WIOA has imposed a new requirement on vocational rehabilitation agencies to provide Pre-Employment Transition Services to all transition age (i.e., 16-22 in FY 2016) high school students who are potentially eligible for VR services. This would include all students with an individualized education plan or those eligible for a 504 plan. The services include job exploration counseling, work-based learning experiences, counseling on opportunities for enrollment in post-secondary educational programs, workplace readiness training and instruction in self-advocacy. RSA is working with OSSE to update the VR/State Education Agency agreement in order to ensure that there is a clear mechanism for identifying all youth eligible for these services and establish systems for ensuring that these services are available to all students attending DC Public Schools, Public Charter Schools and non-public school placements in the DC Metropolitan area. A draft agreement has been prepared in FY 2015, and should be finalized and in place by December 2016.

**Complete to Date:** 75-99%
**Status Update:** Draft agreement should be finalized 12/16. DDS will provide a quarterly report to OSSE identifying the number of DC transition aged students participating in pre-employment transition services by public charter school and/or LEA. The provision of Pre-ETS services was made available to 63% (1304/2074) of identified students attending DCPS, and 19% (193/1017) of students attending Public Charter and Non-Public schools

**If Incomplete, Explanation:** A draft agreement has been prepared and should be finalized by December 2016

**Title:** Contract with a community based agency to improve coordination of transition services for students attending Public Charter Schools, and work with this agency to establish agreements with each Public Charter School serving transition age youth, that defines the responsibilities of RSA and Public Charter School staff in coordination of PETS services, post-secondary transition planning and referral for VR services. (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

**Description:** In August 2015, RSA established a contract with a community based agency with established relationships with many Public Charter Schools. The agency sought this assistance in order to improve outcomes in establishing relationships with Public Charter School staff, to ensure better coordination of services between Public Charter Schools and RSA in order to ensure that youth exit school with a clear plan regarding post-secondary education, training and employment. This agency will assist RSA in establishing Memoranda of Agreement with Public Charter Schools. In the first eight months of the agreement, i.e., by the end of February 2016, RSA will work with this agency to establish MOAs with the eight Public Charter Schools that have had the highest number of referrals in FY 2014 and FYTD 2015 (i.e., Edison-Friendship Collegiate Academy, Kingsman Academy, KIPP, Luke C Moore Academy, Maya Angelou, Next Step, Washington Mathematics Science Tech and Youth Build). Included in these MOAs will be a plan for provision of PETS services to all eligible students in these schools.

**Complete to Date:** 75-99%

**Status Update:** RSA is currently working with a community based organization to improve the coordination transition services in public charter schools. RSA has established one fully executed memorandum of agreement with Washington Mathematics Science Technology PCS. RSA is working with the community based organization to finalize pending MOAs with Paul Public Charter school (awaiting signature from head of school) and Friendship PCS

**If Incomplete, Explanation:** It is anticipated that two (2) pending MOAs will be finalized by November 2016. The community based agency will assist RSA in establishing MOAs with KIPP, EL Haynes, Kingsman Academy, and Capitol City by March 2017.

**Title:** Coordinate with DCPS, Public Charter Schools, and DOES to ensure that PETS services, including job readiness training, peer mentoring and self-advocacy training, career counseling, and opportunities for work experience are available to all transition age DC youth with disabilities. (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

**Description:** RSA has been working with DCPS and DOES during FY 2015 to establish an agreement regarding provision of PETS services to all DCPS students attending ten comprehensive high schools (i.e., Anacostia, Ballou, Cardozo, Dunbar, Eastern, Roosevelt, River Terrace, Wilson and Woodson). This plan includes provision of resources by RSA to DCPS in order to support provision of job readiness and self-advocacy training, and development of sites for work experience for students. Monthly training consistent with requirements under Titles I and IV of WIOA will be provided at schools by DCPS, RSA and DOES staff. In addition, DCPS and RSA staff will coordinate with DOES in order to access work experience opportunities for students, including internships and paid employment. This agreement will be finalized during FY 2015. Services will be in place at the beginning of the school year. Monthly training will be provided September through June. Work experiences will be available to students beginning in the second semester, i.e., beginning in February, 2016. RSA will work with the agency referred to in the initiative above to develop a plan for provision of PETS services to students in Public Charter Schools. RSA is also working with OSSE, DCPS and another community based provider, School Talk, to expand the annual Transition Forum. This forum provides an opportunity for work readiness training, counseling on career options and post-secondary opportunities, as well as self-advocacy training for transition students. In FY 2015, approximately 250 students participated in this forum. Our plan this year is to expand the forum to serve approximately 600 students. Depending on availability of space at the Convention Center, the forum will be held either in early November, 2015 or in March 2016.

**Complete to Date:** Complete
**Status Update:** RSA coordinated to ensure that pre-employment transition services (Pre-ETS) were available to all transition aged students with disabilities. VR counselors provided Pre-ETS opportunities to 63% (1,304) of all transition aged DCPS students. 174 students participated in integrated work-based learning experiences in the community this school year. VR counselors engaged 19% (193) of transition aged charter school students in Pre-ETS activities. RSA provided Pre-ETS to 497 youth from DCPS, Non-Public Schools, and Public Charter Schools

**Title:** Improve coordination with DOES youth programs in order to increase the number of youth with disabilities who participate in the Mayor Marion Barry Summer Youth Employment Program, and ensure that these participants have all necessary supports to be successful in the program. (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

**Description:** In FY 2015, RSA, with support from other agencies in the Secondary Transition Community of Practice, developed a Summer Institute, providing additional support for students with significant disabilities to prepare them for and support them in Summer Youth Employment placements. In this first year, 25 students participated. RSA anticipates at least doubling this number during FY 2016, to provide this level of support to at least 50 students with most significant disabilities. In addition, RSA will work closely with DOES, DCPS, and Public Charter Schools to increase the number of students with disabilities who participate in SYEP to at least 250, and ensure that adequate supports are in place to ensure that they successfully complete the program.

**Complete to Date:** Complete

**Status Update:** DOES has met in coordination with the Jumpstart program and helped increase the number of SYEP participants

**Title:** Establish data sharing agreements with DOES and OSSE that will enable RSA to have access to post-case closure wage and education data regarding VR program participants in order to monitor and report on agency performance. (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

**Description:** WIOA established new performance measures for RSA. These performance measures will now require RSA to track clients’ post-case closure success. In the past, the performance measures related only to the agency’s success in helping a person obtain employment and maintain this job for at least 90 days. Under WIOA, RSA will now be required to track all people for two and four quarters following case closure. This ensures not only that people are assisted in finding employment, but that they are able to maintain successful employment. In addition, WIOA requires tracking of post-closure education outcomes. In order to comply with these new requirements, RSA will need to work with DOES and OSSE, in order to have access to necessary data. A draft MOA has been completed with OSSE, and is awaiting legal sufficiency review at OSSE. A draft MOA is in progress with DOES. All of these documents must be in place by December, 2015, as the performance standards and manner for collecting this information is a required element in the Workforce Development Combined State Plan, which is due to the Departments of Education and Labor by March, 2016, must be submitted to the Mayor for review by January 2016.

**Complete to Date:** 75-99%

**Status Update:** MOA executed between RSA and DOES in January 2016. OSSE is still expanding access to its data vault, which will allow RSA access to information regarding education programs. Training is being provided to RSA staff on October 20, 2016. The full expansion of the data vault will occur before the end of June, 2017

**If Incomplete, Explanation:** OSSE is still expanding access to its data vault, which will allow RSA access to information regarding education programs.

**Title:** Improve coordination of outreach to businesses. (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

**Description:** RSA will work with DOES and other mandatory partners in developing the Workforce Development Combined State Plan. One issue that must be addressed in this plan is how the District works with businesses. Currently, eight District agencies (i.e., DOES, RSA, CFSA, DYRS, DCPS, Office on Aging, DHS, DBH, Housing) directly, or through contractors, provide job development services and outreach to employers. In order to ensure efficient use of government resources to be as effective as possible in business outreach, job development, and employer education, the Combined State Plan will identify some mechanism for either consolidating these functions or better coordinating functions among these agencies. The state plan must be completed for the Mayor’s review by January
2016, in order to be submitted to the Departments of Education and Labor by March 2016.

Complete to Date: 75-99%

Status Update: All District of Columbia Government agencies will work together to create a unified method for engaging businesses for the purpose of outreach and education and creating job opportunities for residents by eliminating redundant relationships which can negatively affect business/employer resources and relationships

If Incomplete, Explanation: The Workforce Development Combined State Plan was submitted in February 2016

Title: Work with DOES, and other mandatory AJC partners to develop and provide cross training for all AJC staff. (29 U.S.C. 701 et seq.; 34 CFR 361 et seq.)

Description: WIOA is requiring better coordination among American Job Center partner agencies. Rather than simply co-location, it calls on agencies to work together in comprehensively meeting the needs of people who come to the AJC for services, in order to more quickly help people overcome any barriers and achieve an employment outcome. The Workforce Development Combined State Plan must address how all mandatory AJC partners will work together in serving District residents who come to the AJC seeking assistance with employment.

Complete to Date: Complete

Status Update: RSA Staff cross trained AJC staff by providing with disability awareness education training to aid staff in providing inclusive supports to people with disabilities. DOES Staff crossed trained and educated RSA staff by providing information on current demands of the labor market in the District of Columbia as well as the career training resources provided at the AJS locations