

FY 2015 Performance Accountability Report Office of the Deputy Mayor for Public Safety and Justice

INTRODUCTION

The Performance Accountability Report (PAR) measures each agency's performance for the fiscal year against the agency's performance plan and includes major accomplishments, updates on initiatives' progress and key performance indicators (KPIs).

The mission of the Office of the Deputy Mayor for Public Safety and Justice (DMPSJ) is to provide direction, guidance, support and coordination to the District's public safety agencies to develop and lead interagency public safety initiatives to improve the quality of life in the District's neighborhoods.

SUMMARY OF SERVICES

The Office of the Deputy Mayor for Public Safety and Justice was created in January 2011 to provide guidance, support, and coordination of public safety and justice agencies of the District. During FY 2013 and 2014, the role of the agency has been expanded to include oversight of service programs that previously had operated as independent agencies. This structure enhances the oversight function and improves service delivery.

Public Safety and Justice Agencies include:

- Office of the Deputy Mayor for Public Safety and Justice (DMPSJ (incl. OVS, JGA)
- Department of Corrections (DOC)
- Fire and Emergency Medical Services (FEMS)
- Homeland Security Emergency Management Agency (HSEMA)
- Metropolitan Police Department (MPD)
- Office of the Chief Medical Examiner (OCME)
- Office of Unified Communications (OUC)
- Office on Returning Citizens Affairs (ORCA)
- Department of Forensics Science (DFS)

Independent Public Safety and Justice Agencies

- Criminal Justice Coordinating Council (CJCC)
- DC National Guard (DCNG)
- DC Sentencing and Criminal Code Revision Commission (DCSC)
- Office of Police Complaints (DCPC)
- Judicial Nominations Commission (JNC)
- Commission on Judicial Disabilities and Tenure (CJDT)



- Office of Administrative Hearings (OAH)
- Corrections Information Council (CIC)

OVERVIEW – AGENCY PERFORMANCE

The following section provides a summary of DMPSJ performance in FY 2015 by listing DMPSJ's top three accomplishments, and a summary of its progress achieving its initiatives and progress on key performance indicators.

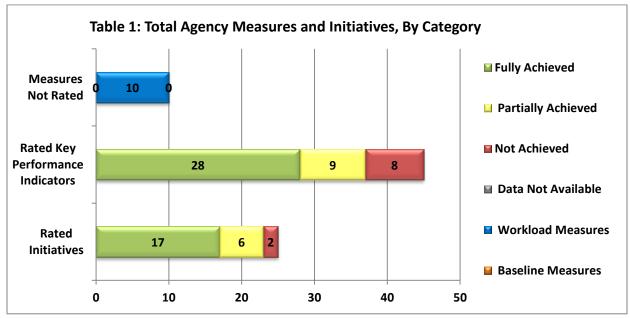
TOP THREE ACCOMPLISHMENTS

The top three accomplishments of DMPSJ in FY 2015 are as follows:

- ✓ Provided management and oversight to enable Public Safety and Justice Agencies to operate within budget.
- ✓ Supported Public Safety and Justice Agencies to assist with achieving operational goals.
- ✓ Addressed public safety and justice issues through interagency collaboration.

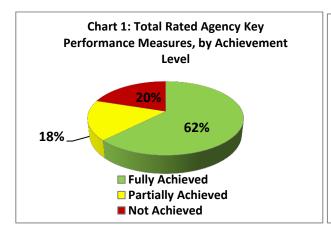
SUMMARY OF PROGRESS TOWARD COMPLETING FY 2015 INITIATIVES AND PROGRESS ON KEY PERFORMANCE INDICATORS

Table 1 (see below) shows the overall progress the DMPSJ made on completing its initiatives, and how overall progress is being made on achieving the agency's objectives, as measured by their key performance indicators.



Deputy Mayor for Public Safety and Justice Government of the District of Columbia









In FY 2015, ODMPSJ fully achieved more than two-thirds of its initiatives and more than 60 percent of its rated key performance measures. **Table 1** provides a breakdown of the total number of performance metrics ODMPSJ uses, including key performance indicators and workload measures, initiatives, and whether or not some of those items were achieved, partially achieved or not achieved. **Chart 1** displays the overall progress being made on achieving ODMPSJ objectives, as measured by their rated key performance indicators. Please note that chart 2 contains only rated performance measures. Rated performance measures do not include measures where data is not available, workload measures or baseline measures. **Chart 2** displays the overall progress ODMPSJ made on completing its initiatives, by level of achievement.

The next sections provide greater detail on the specific metrics and initiatives for ODMPSJ in FY 2015.

PERFORMANCE INITIATIVES – ASSESSMENT DETAILS

Agency Management

OBJECTIVE 1: Coordinate with all the public safety and justice agencies to make sure they stay within budget.

INITIATIVE 1.1: Provides comprehensive and efficient financial management services to District Public Safety Agencies.



ODMPSJ will continue to provide comprehensive guidance and efficient financial management to District Public Safety and Justice Cluster Agencies so that the financial integrity of the District of Columbia is maintained. **Completion date: September 30, 2015.**

Performance Assessment Key: Fully Achieved.
For FY15, all public safety and justice agencies ended the fiscal year within budget.

OBJECTIVE 2: Assist public safety and justice agencies in achieving their operational goals through monthly meetings and reports.

INITIATIVE 2.1: Support Cluster Agencies in meeting Performance Plan goals.

ODMPSJ receives and approves all cluster agency performance plan goals prior to submission to the City Administrator, helping to ensure compliance with federal law, as well as the overall policy agenda for the Mayor and the city. In addition, ODMPSJ will assist agencies in meeting their target Performance Plan goals. **Completion date: September 30, 2015.**

Performance Assessment Key: Fully Achieved.

Many of the public safety and justice cluster agencies were able to meet a substantial portion of their performance plans measures through oversight and assistance from ODMPSJ.

OBJECTIVE 3: Foster a collaborative relationship with all District Government agencies that allow for public safety goals to be achieved.

INITIATIVE 3.1: Promotes partnership among District Government Agencies.

ODMPSJ will continue to work with the Deputy Mayor for Health and Human Services, Deputy Mayor for Education and Deputy Mayor for Planning and Economic Development to implement strategies related to public safety and justice. **Completion date: September 30, 2015.**

Performance Assessment Key: Fully Achieved.

Through interagency collaboration, ODMPSJ has developed and implemented strategies to address public safety and justice issues, including the community stabilization plan and bodyworn cameras on MPD officers.

KEY PERFORMANCE INDICATORS-AGENCY MANAGEMENT

| | КРІ | Measure | FY 2014 YE Actual | FY 2015 YE Target | FY 2015 YE Revised Target | FY 2015 YE Actual | FY 2015 YE Rating | Budget Program |
|--|-----|---------|-------------------------|-------------------------|------------------------------------|-------------------------|-------------------------|-------------------|
|--|-----|---------|-------------------------|-------------------------|------------------------------------|-------------------------|-------------------------|-------------------|



| 1.1 | Number Of cluster agencies within budget | 8 | 10 | 8 | 8 | 100% | Agency Oversight |
|-----|--|------|------|-------------------|------|-------|---------------------|
| 2.1 | Number Of cluster agencies that fully achieved 75% of fiscal year performance targets | 7 | 8 | Not Applicable | 2 | 25% | Agency Oversight |
| 2.2 | Number Of cluster agencies fully achieved 75% fiscal year initiatives | 8 | 8 | Not Applicable | 5 | 62.5% | Agency Oversight |
| 2.3 | Percent of scheduled monitoring reports completed by cluster agencies | 100% | 100% | Not Applicable | 100% | 100% | Agency Oversight |
| 3.1 | Number of interagency initiatives implemented | 8 | 10 | Not Applicable | 12 | 120% | Agency Oversight |

Correction Information Council (CIC)

OBJECTIVE 1: Conduct comprehensive inspection of facilities housing DC inmates.

INITIATIVE: 1.1: Inspect, monitor, and report on conditions of confinement at facilities where DC residents are incarcerated in DC and across the U.S.

In FY 2014 the CIC will complete 16 thematic and facility inspections here in the District and across the US. In FY 2015 the CIC will continue to fulfill mandated activities by inspecting 18 facilities operated by the DOC, FBOP, and their contract facilities in the District and across the US. The facility inspections have and will continue to include an onsite inspection, document review, observation of programming, and staff and inmate interviews.

An important aspect of the CIC's mandate includes the DC Jail, CTF, and the RRCs in DC. In FY 2014 the CIC implemented a policy of regular monitoring of DC DOC jail facilities via several meetings with the DOC and visits to the DC Jail and CTF. In FY 2015 the CIC will continue this initiative by quarterly meetings with DOC and bi-annual tours of the DC Jail and CTF.

In FY 2013 the CIC implemented an inspection policy and schedule that allows the CIC to visit different security level facilities and medical centers, and regions.



- FBOP facilities with 50 or more DC inmates (currently 30 facilities), are placed on a three year rotating schedule. Each facility will be visited once every three years; however more frequent visits may be arranged depending on the specific circumstances;
- FBOP facilities with between 20 and 50 DC residents (currently this is 14 facilities), we will attempt to visit once every five years. Out of these 14 facilities, five are located at federal correctional complexes and will be on a three year rotation because other facilities at the complex have greater than 50 DC residents. We will have contact (through personal letters or surveys) with all DC residents at these facilities once every two years;
- FBOP facility with less than 20 DC residents, currently this is 68 facilities, we
 will have contact (through personal letters or surveys) with all DC residents at
 these facilities once every two years. The CIC will attempt to visit once every
 five years; and
- Rivers Correctional Institute, with over 600 DC residents, we will visit annually;
- For RRCs in DC, we will inspect a minimum of one per year; and
- Conduct regular monitoring of DC DOC jail facilities

Completion Date: September 30, 2015.

Performance Assessment Key: Not Achieved.

In FY 2015 the CIC visited a total of 12 FBOP facilities, ten of which had over than 50 DC inmates. The CIC did not visit Rivers Correctional Institute in FY 2015, having visited the facility in September 2014, just before the start of FY 2015. While the CIC did not inspect an RRC in FY 2015, it did continue to regularly monitor DC DOC jail facilities through regular contact with DOC leadership.

The CIC is revising its projections for FY 2016. Due to vacant board positions throughout the year and lack of staffing capacity, the CIC has a backlog of reports on inspections to complete and publish. Under the leadership of its first Executive Director, a full board, and two additional program analysts, the CIC will be better equipped to meet and exceed its performance measures in FY 2016.

OBJECTIVE 2: Promote Community Outreach.

INITIATIVE 2:1. Facilitate outreach to the DC Community.

The DC community and their concerns, experience, and expertise are extremely important to the CIC. Throughout FY 2014 the CIC Board, program analyst, office manager, and community outreach intern attended more than 12 community meetings, DC Council hearings, forums, and events with DC community members to understand their concerns regarding conditions of confinement and reentry into the DC community. Additionally, in FY 2014 the CIC held seven public meetings, these brought together a variety of stakeholders to discuss issues relevant to the CIC.



In FY 2014 the CIC had one community outreach intern to assist with outreach, providing information about the CIC to DC community residents and organizations and gathering input from them. The intern obtained information from returning citizens, family members and loved ones of currently incarcerated individuals, and other sources relevant to the CIC's work; collected and responded to letters, calls and other inquiries for the CIC; and made referrals to other reentry service organizations and other community providers. In FY 2015 will further the same goals and increase the volume of community outreach completed by the CIC. **Completion Date: September 30, 2015.**

Performance Assessment Key: Fully achieved.

In FY 2015, the CIC increased capacity with the hire of a full-time community outreach coordinator, a legal fellow, and three summer interns. With their outreach, the CIC attended no fewer than 65 meetings and events on behalf of the CIC.

OBJECTIVE 3: Develop the CIC Administratively.

INITIATIVE 3.1: Set up confidential office space.

The CIC is still facing administrative obstacles. The CIC guarantees all DC residents anonymity for phone conversations and written correspondence. To date the CIC's office space has not been confidential and does not have the capacity to maintain confidentiality as the work of the CIC increases. We do not believe anyone will infringe on the CIC's privacy; however, without an office with a door the CIC cannot guarantee the confidentiality that is crucial to our inspecting and monitoring role. Therefore, in FY 2015 the CIC will continue to work toward a more secure office space. **Completion Date: September 30, 2015.**

Performance Assessment Key: Fully Achieved.

Under Mayor Bowser's administration, the CIC was moved from the open office bank on the fifth floor of the Wilson Building, to private, secure facility in the Greater Washington Urban League building, at 2901 14th St NW, Washington, DC. This has provided CIC with the capacity to maintain confidentiality of phone and written correspondence.

INITIATIVE 3.2: Increase CIC full time staff.

The CIC's mandate includes almost 6,000 DC residents in FBOP custody and over 2,000 DC residents in DOC custody. In FY 2013 and 2014 the CIC staff included one full time staff person, one volunteer community outreach intern for approximately ten hours per week, and a contract office manager. In FY 2015 the CIC was awarded two additional FTEs. The two FTEs will assist the CIC greatly and we will work to obtain one additional full time employee to fulfill the mandate of the CIC. **Completion Date: September 30, 2015.**

Performance Assessment Key: Fully Achieved.





Under Mayor Bowser's administration, in FY 2015, the CIC was awarded a budget for a full-time outreach coordinator and a full-time administrative assistant, in addition to the full-time program analyst. This administration has continued its support of the CIC into FY 2016, with additional allocations for a full-time executive director and two additional program analysts.

OBJECTIVE 4: Obtain Training from Local and National Experts to Develop Best Inspection and Monitoring Practices.

INITIATIVE 4.1: Continue training from members of the DC community and experts in prison oversight.

In FY 2014, the CIC held more than three training sessions with members of the DC community and experts in prison oversight. The sessions included training on general information about DC agencies and organizations, best inspection and monitoring practices, and areas of concern for D.C residents in DOC and FBOP custody. In FY 2015, the CIC will continue training with local and national experts. **Completion date: September 30, 2015.**

Performance Assessment Key: Fully Achieved.

In FY 2015, the CIC received training on no fewer than five separate occasions from local and national experts. Training topics included: Medicaid suspension of incarcerated persons, returning residents with mental illness, trauma and recidivism, video visitation, and on how to improve the work of the CIC. Michele Deitch, a national expert on prison oversight, provided her expertise on inspection and report writing of the CIC on August 31, 2015; and the CIC will incorporate her insights into its work in FY 2016.

OBJECTIVE 5: Reach a Larger Portion of DC Residents in FBOP custody.

INITIATIVE 5.1: Send a survey to a statistically significant portion of DC inmates in FBOP custody.

In FY 2015 the CIC will send a survey about conditions of confinement and reentry to a statistically significant portion (at least 1/3) of DC residents at each FBOP facility where DC residents are incarcerated. The CIC continues to look for innovative ways to reach larger portions of the DC inmate population in FBOP custody. **Completion date: September 30, 2015.**

Performance Assessment Key: Not Achieved.

While, in FY 2015, the CIC visited 1048 incarcerated DC residents at twelve facilities throughout the United States, it did not see its proposed goal of 35% of all DC residents incarcerated. Also, the CIC did not send out a survey about conditions of confinement and reentry to incarcerated DC residents by September 30, 2015.



The CIC is revising its projections for FY 2016. Due to vacant board positions throughout the year and lack of staffing capacity, the CIC was unable to meet this objective. Under the leadership of its first Executive Director, a full board, and two additional program analysts, the CIC will be better equipped to meet and exceed its performance measures in FY 2016.

KEY PERFORMANCE INDICATORS-Correction Information Council (CIC)

| КРІ | Measure | FY 2014 YE Actual | FY 2015 YE Target | FY 2015 YE Revised Target | FY 2015 YE Actual | FY 2015 YE Rating | Budget Program |
|-----|---|-------------------------|-------------------------|------------------------------------|-------------------------|-------------------------|---------------------------------------|
| 1.1 | Number of site visits at FBOP and DOC facilities | 16 | 18 | 18 | 12 | 60% | Corrections Information Council |
| 2.1 | Number of community outreach meetings | > 20 | 12 | 12 | 63 | 525% | Corrections Information Council |
| 4.1 | Number of training sessions held with DC and national experts in prison oversight | > 3 | 3 | 3 | 5 | 167% | Corrections Information Council |
| 5.1 | Percentage of DC inmates at FBOP facilities the CIC inspects | 30% | 35% | 35% | 20.8% | 60% | Corrections Information Council |

Office of Victim Services

OBJECTIVE 1: Create and sustain a coordinated community response to all victims of violent crime that is sensitive, respectful, age appropriate and culturally competent (Age-Friendly DC: Domain 5).

INITIATIVE 1.1: Building and sustaining the continuum of care for crime victims.

OVS is responsible for building and sustaining direct core victim services in the District in the areas of sexual assault, domestic violence, child abuse, homicide and human trafficking, through a combination of special purpose revenue funds, local funds, federal formula funds and federal discretionary funds. OVS will expand the education of core service providers in the



District during FY2015 by providing advanced training for victim service providers in culturally competent victim services. **Completion Date: September 30, 2016.**

Performance Assessment Key: Partially Achieved.

Through a combination of special purpose revenue funds, local funds, federal formula funds and federal discretionary funds, OVS is responsible for building and sustaining direct victim services in the District. These services are in the areas of sexual assault, domestic violence, child abuse, homicide and human trafficking. OVS did expand the education of core service providers in the District during FY2015 by providing advanced training for victim service providers in culturally competent victim services. The agency offered 4 of the 4 trainings and made 71% of the projected attendees.

INITIATIVE 1.2: DC Sexual Assault Nurse Examiner Program.

Cases in the District that present for the medical forensic exam are increasing. All reporting and non-reporting victims who present for a medical forensic exam are entitled to paid, professional advocacy services, free prophylactic medication, and a free toxicology screen to determine the incapacitating substances, if any, that were present in the victim's blood or urine. This data will be used to observe trends in locations/drug usage that will aid outreach efforts and assist in police investigations. During FY2015, OVS will expand the scope of the sexual assault continuum of services by staffing and coordinating a new Task Force mandated by legislation, provide support for District agencies seeking to improve their capacity to serve sexual assault victims, and staff the Sexual Assault Response Team. **Completion Date: September 30, 2016.**

Performance Assessment Key: Fully Achieved.

During FY2015, OVS staffed and coordinated a new Task Force mandated by the Sexual Assault Victims' Rights Amendment Act of 2013, provided support for District agencies seeking to improve their capacity to serve sexual assault victims, and staffed the Sexual Assault Response Team. In FY15, OVS attended 12 SART meetings and 12 SAVRAA task Force meetings. This exceeded the number of meetings originally projected at the start of FY15.

INITIATIVE 1.3: Polyvictimization Response Team (PRT).

The Polyvictimization Response Team is coordinated by the Office of Victim Services and is a project intended to create a seamless network of services for crime victims who have been victimized in multiple ways over the course of their lifetime. OVS facilitates a network of community-based service providers to ensure that this vulnerable population is provided with access to comprehensive care, i.e. medical, mental health, case management, and advocacy through a variety of access points and a variety of victim service providers. During FY2015, the Polyvictimization Response Team will screen District crime victims for polyvictimization, provided intense and coordinated care to those crime victims who qualify, and provide



forensic medical exams to victims of intimate partner violence. **Completion Date: September 30, 2016.**

Performance Assessment Key: Partially Achieved.

During FY2015, the Polyvictimization Response Team screened District crime victims for polyvictimization, provided intense and coordinated care to those crime victims who qualify, and provide forensic medical exams to victims of intimate partner violence. This performance was measured by the percentage of clients who were assessed as polyvictims through the polyvictimization assessment process. The agency had originally forecast 30% and had 27.06% get screened for an overall year end rating of 92.5%.

OBJECTIVE 2: Maintain respectful, articulate, and productive relationships with all partnering agencies and organizations to improve services to crime victims.

INITIATIVE 2.1: Expand access to victim services for the campus populations by developing partnerships and providing technical assistance to the eight colleges and universities within the District.

Due to the large number of college students living in the District during the academic year (approximately 42,000), it is essential that the Office of Victim Services adapt services and develop services that are easily accessed by college-aged victims. It is the goal of the Office of Victim Services to ensure that the eight campuses in DC and the campuses surrounding DC know of and are able to access District trauma services. During FY2015, OVS will develop toolkits to assist campuses in implementing new recommendations for victim services and will host a campus conference for all DC-based campuses. **Completion Date: September 30, 2016.**

Performance Assessment Key: Partially Achieved.

Due to the loss of staff and difficulty achieving approval for hiring new staff, OVS was unable to develop tool-kits for campuses in 2015. However, the agency did host a campus conference and sponsored the re-launch of an app that could be used to provide support for victims of sexual assault.

INITIATIVE 2.2: Expand access to victim services for victims of Limited English Proficiency by coordinating services and resources designed to assist LEP populations in accessing and receiving services (Age-Friendly DC: Domain 5).

Due to the large number of foreign-born residents of DC, it is essential to adequate service delivery that there is an established and functioning continuum of services that is culturally and linguistically competent. Furthermore, it is essential that core services in the District have materials that have been translated into multiple languages. In FY2015, OVS will ensure that each community-based agency has a language access plan in place, has access to translated materials for each community-based agency, and implement an emergency and victim services interpreter bank. **Completion Date: September 30, 2016.**



Performance Assessment Key: Fully Achieved.

In FY15, 21 agencies reported that they developed a language access plan (which is 210% above goal), an emergency and victim services interpreter bank was established and the agency had 1060% more people access the service than initially projected. Additionally, 17 agencies reported receiving translated materials. This was 170% over the goal of 10.

INITIATIVE 2.3: Coordinate and professionalize the network of victim service providers in the District through development and coordination of the Victim Assistance Network. It is part of the OVS' mission that victims of violent crime in the District have access to a network of exceptional services staffed by skilled service providers. Towards that goal, the OVS facilitates the Victim Assistance Network, which is a network of all funded agencies and organizations, as well as allied organizations who are not funded. The Victim Assistance Network seeks to raise the standard of victim care and hold organizations accountable to that standard. During FY2015, OVS will assist the VAN in implementing its goals and objectives by staffing full VAN meetings and committee meetings. Completion Date: September 30, 2016.

Performance Assessment Key: Fully Achieved.

During FY2015, OVS assisted the VAN in implementing its goals and objectives by staffing full VAN meetings and committee meetings. OVS attended and staffed all VAN meetings and participated in committee meetings year round.

KEY PERFORMANCE INDICATORS— Office of Victim Services

| КРІ | Measure | FY 2014 YE Actual | FY 2015 YE Target | FY 2015 YE Revised Target | FY 2015 YE Actual | FY 2015 YE Rating | Budget Program |
|-----|--|-------------------------|-------------------------|------------------------------------|-------------------------|-------------------------|---------------------------------|
| 1.5 | Number of new initiatives or collaborations developed or established | 5 | 7 | Not Applicable | 8 | 114.29% | Office of Victim Services |
| 1.6 | Number of sexual assault medical forensic evaluations performed | 400 | 415 | Not Applicable | 458 | 110.36% | Office of Victim Services |
| 1.7 | Number of intimate partner violence medical forensic | Not Applicable | 50 | Not Applicable | 158 | 316% | Office of Victim Services |



| | | evaluations performed | | | | | | |
|---|-----|--|-------------------|-----|-------------------|--------|--------|---------------------------------|
| | 2.1 | Number of advanced academies held | Not Applicable | 4 | Not Applicable | 3 | 75% | Office of Victim Services |
| | 2.2 | Number of victim service providers trained | Not Applicable | 100 | Not Applicable | 46 | 46% | Office of Victim Services |
| | 2.3 | Percentage of DC SANE patients who received on-call advocacy at the medical forensic exam | 98% | 99% | Not Applicable | 96.25% | 97.22% | Office of Victim Services |
| | 2.4 | Number of SAVRAA Task Force Meetings staffed | Not Applicable | 4 | Not Applicable | 12 | 300% | Office of Victim Services |
| | 2.5 | Number of SART meetings staffed and attended | 10 | 10 | Not Applicable | 12 | 120% | Office of Victim Services |
| | 2.6 | Number of DC agencies provided funding to enhance sexual assault services | 3 | 4 | Not Applicable | 4 | 100% | Office of Victim Services |
| | 2.7 | Percentage of clients who were assessed as polyvictims through Project Change | Not Applicable | 30% | Not Applicable | 27.76% | 92.52% | Office of Victim Services |
| | 2.8 | Percentage of eligible clients who received services from Project CHANGE | Not Applicable | 70% | Not Applicable | 23.11% | 33.01% | Office of Victim Services |
| 0 | 3.1 | Number of language access plans developed by community-based victim service providers | Not Applicable | 10 | 20 | 21 | 105% | Office of Victim Services |
| | 3.2 | Number of calls for service to the | Not Applicable | 50 | Not Applicable | 530 | 1060% | Office of Victim |



| | Emergency and Victim Services Interpreter Bank | | | | | | Services |
|-----|--|-------------------|-----|-------------------|-------------------|--------|---------------------------------|
| 3.3 | Percentage of requests for interpreters that were fulfilled by inperson interpreters | Not Applicable | 75% | Not Applicable | 63.92% | 85.22% | Office of Victim Services |
| 3.4 | Number of toolkits developed for DC- based campuses | Not Applicable | 4 | 3 | 0 | 0% | Office of Victim Services |
| 3.5 | Number of meetings of the Victim Assistance Network held and staffed | 10 | 12 | 9 | Not Applicable | 75% | Office of Victim Services |

AGENCY WORKLOAD MEASURES - Office of Victim Services

| Measure | FY 2013 YE | FY 2014 YE | FY 2015 YE | Budget |
|-------------------|---------------------------------------|------------|------------|------------------|
| Name | Actual | Actual | Actual | Program |
| Number of | | | | |
| District agencies | | | | Office of Victim |
| who are funded | 4 | 5 | 5 | Services |
| in whole or part | | | | Sel vices |
| by OVS | | | | |
| Number of | | | | |
| community- | | | | |
| based | | | | |
| organizations or | 5 | 32 | 32 | Office of Victim |
| individuals that | 3 | 32 | 32 | Services |
| are funded in | | | | |
| whole or in part | | | | |
| by OVS | | | | |
| Number of | | | | |
| grants funded by | 39 | 18 | 25 | Office of Victim |
| federal funding | 39 | 10 | 23 | Services |
| sources | | | | |
| Number of | · · · · · · · · · · · · · · · · · · · | | | |
| grants funded by | 29 | 53 | 58 | Office of Victim |
| local funding | 23 | Jo | 36 | Services |
| sources | | | | |

Justice Grants Administration

OBJECTIVE 1: Improve performance management and program development.



INITIATIVE 1.1: Establish baseline indicators for JGA grantees consistent with Office of Justice Program's baseline indicators for up to 10 Federal Formula grants.

In FY 15, sub-grantees of JGA will be required to measure performance using a standard set of outputs and outcomes developed for each grant program based on the State Plan and/or proposals responses submitted to OJP. It is the goal of the Justice Grants Administration to use those OJP established baseline indicators to evaluate the performance of the individual sub-grantees and conduct a process evaluation. **Completion Date: September 30, 2015.**

Performance Assessment Key: Partially Achieved.

In FY 15, sub-grantees of JGA were required to measure performance using a standard set of outputs and outcomes developed for each grant program based on the State Plan and/or proposals responses submitted to OJP. JGAs goal was to have 10 sub-grantees measure performance (4 or 40% met this goal).

INITIATIVE 1.2: Provide training and technical assistance to sub grantees to ensure best practices in program development of criminal and juvenile justice priorities.

In FY 15, JGA will continue to provide training and technical assistance to sub-grantees, ensuring a consistent framework for program development that is data-driven and best practices informed. A minimum of two forums will be scheduled to provide technical assistance and to develop strategic plans. **Completion Date: September 30, 2015.**

Performance Assessment Key: Fully Achieved.

In FY 15, JGA continued to provide training and technical assistance to sub-grantees, ensuring a consistent framework for program development that is data-driven and best practices informed. Though the goal was the schedule a minimum of two forums to provide technical assistance and to develop strategic plans, JGA surpassed its goal by organizing 4 forums.

OBJECTIVE 2: Improve administration of federal grants.

INITIATIVE 2.1: Develop strategic plans as required by federal grant sources.

As part of federal grant management, JGA is tasked with establishing and staffing advisory boards that are intended to provide guidance to community stakeholders on a variety of different subject matters. In addition, JGA is required to develop three-year strategic plans, in accordance with the advisory boards. Three-year strategic plans are developed through a citywide inter/intra agency collaboration to address the needs of the local population. In FY 15, JGA will submit updates to the Three Year Plans and Annual Reports as required by federal funding sources. **Completion Date: September 30, 2015.**

Performance Assessment Key: Fully Achieved.



In FY 15, JGA submitted updates to the Three Year Plans and Annual Reports as required by federal funding sources.

INITIATIVE 2.2: Ensure 100% compliance of core requirements for OJP.

As part of federal grant management, JGA is tasked with ensuring compliance with enabling legislation for Office of Justice Program funding sources. Currently, DC is in full compliance of the 4 core requirements. JGA will continue to ensure that there is citywide compliance by engaging in site visits with stakeholders and sub-grantees. **Completion Date: September 30, 2015.**

Performance Assessment Key: Partially Achieved.

DC continued to be in full compliance with the 4 core requirements and JGA engaged in site visits with 75% of their stakeholders and sub-grantees.

OBJECTIVE 3: Provide leadership and financial support to allied District agencies to improve the administration of justice within the District of Columbia.

INITIATIVE 3.1: Coordinate stakeholders in an effort to improve process with District's compliance of Sex offender and Registration Notification Act (SORNA), and Prison Rape Elimination Act (PREA).

JGA seeks to support and provide grant assistance to law enforcement and correctional agencies to coordinate supervision of offenders. JGA will use Byrne reallocation funds to prepare for major changes in program development initiated by the SORNA and PREA Acts. **Completion Date: September 30, 2015.**

Performance Assessment Key: Fully Achieved.

JGA used Byrne reallocation funds to prepare for major changes in program development initiated by the SORNA and PREA Acts.

The Byrne Justice Assistance Grants (JAG) support all components of the criminal justice system, from multijurisdictional drug and gang task forces to crime prevention and domestic violence programs, courts, corrections, treatment and justice information sharing initiatives. Penalty set-asides, from Byrne grant funding support the District's compliance of the Sex Offender Registry Notification Act (SORNA-10% penalty) and the Prison Rape Elimination Act (5% penalty).

Adam Walsh Child Protection and Safety Act of 2006 (Public Law 109-248) established a comprehensive, national sex offender registration system called the Sex Offender Registration and Notification Act (SORNA). Sex offenders are required to register so the law enforcement and criminal justice systems are able to monitor and track sex offenders following their release into the community. Currently, the means of public notification includes sex offender



websites in all states and territories, including the District of Columbia. A list of Class A and Class B sex offenders are available on Metropolitan Police Department's (MPD) website. In addition, sex offender registry kiosks are available in 12 MPD District Offices. The District's SORNA funding is a continuing, yearly obligation to MPD and other law enforcement partners until a full substantial implementation review and SORNA report is conducted and approved by the U.S. Office of Sex Offender Sentencing, Monitoring, Apprehending, Registering, and Tracking (SMART Office). MPD will continue to work on enhancements to the email notification service and the Sex Offender Registry kiosk application.

Prison Rape Elimination Act (PREA) was passed in 2003 (Public Law 108-79) to provide analysis of sexual assaults in confinement settings; to eliminate sexual abuse in Federal, State, and local institutions; and to protect individuals from prison rape. Based on a PREA audit, D.C. Jail was officially certified in December 2014 through the U.S. Department of Justice (USDOJ) as compliant with standards of the Federal Prison Rape Elimination Act (PREA). The District is committed to conducting PREA audits in contracted adult and juvenile facilities to include halfway houses on an annual basis. Pursuant to the PREA statute, each Executive/Mayor has three options: 1) submit a certification that the State is in full compliance with the National PREA standards; 2) submit an assurance that not less than 5% of its DOJ funding for prison purposes shall be used only for the purpose of enabling the State to adopt and achieve full compliance with the PREA standards; or 3) accept a 5% reduction in DOJ grants that it receives for prison purposes.

OBJECTIVE 4: Reduce truancy in the District of Columbia Public Schools.

INITIATIVE 4.1: Establish collaborations among community-based organizations and targeted schools.

To accomplish the goal of reducing truancy rates among young people throughout the District, JGA will establish collaborations among community-based organizations and targeted schools. **Completion Date: September 30, 2015.**

Performance Assessment Key: Fully Achieved.

To accomplish the goal of reducing truancy rates among young people throughout the District, JGA exceeded the initial goal of creating 10 collaborations with community-based organizations and targeted schools by achieving 11 collaborations.

INITIATIVE 4.2: Establish baseline truancy rates for selected schools using data collected from DCPS and community-based organizations.

Prior to assessing whether the collaborations between schools and private, community-based organizations are effective, JGA will work with DCPS to establish a baseline truancy rate for each school measured. In future years, JGA will be able to evaluate whether the truancy rates have fallen as a result of the collaboration. **Completion Date: September 30, 2015.**



Performance Assessment Key: Fully Achieved.

In 2015, JGA worked with DCPS to establish a baseline truancy rate for each of the 58 schools measured in current SUSO program. In future years, JGA will be able to evaluate whether the truancy rates have fallen as a result of the collaboration.

KEY PERFORMANCE INDICATORS- Justice Grants Administration

| | KPI | Measure | FY 2014 YE Actual | FY 2015 YE Target | FY 2015 YE Revised Target | FY 2015 YE Actual | FY 2015 YE Rating | Budget Program |
|---|-----|---|-------------------------|-------------------------|------------------------------------|-------------------------|-------------------------|----------------------------------|
| | 1.1 | Number of baseline indicators established for sub-grantees that are consistent with OJP requirements | 10 | 12 | 10 | 4 | 40% | Justice Grants Administration |
| | 1.2 | Percentage of sub-grantees participating in data collection | 100% | 100% | Not Applicable | 100% | 100% | Justice Grants Administration |
| | 1.3 | Number of partnerships between sub- grantees, facilitated by JGA | 8 | 8 | Not Applicable | 9 | 112.5% | Justice Grants Administration |
| 0 | 2.1 | Percentage of data submitted by sub-grantees that meets the OJP requirements | 100% | 100% | Not Applicable | 62.5% | 78.3% | Justice Grants Administration |
| | 2.2 | Number of technical assistance sessions provided to sub-grantees | 2 | 3 | Not Applicable | 4 | 133.3% | Justice Grants Administration |
| | 2.3 | Number of meetings conducted with sub-grantees | 3 | 4 | Not Applicable | 4 | 100% | Justice Grants Administration |



| 2.4 | Number of Advisory Board meetings held each year | 12 | 14 | Not Applicable | 19 | 158% | Justice Grants Administration |
|-----|--|------|------|-------------------|------|--------|----------------------------------|
| 2.5 | Number of three- year strategic plans completed and approved by OJP | 2 | 3 | Not Applicable | 3 | 100% | Justice Grants Administration |
| 2.6 | Percentage of OJP requirements that have achieved full compliance | 100% | 100% | Not Applicable | 100% | 100% | Justice Grants Administration |
| 2.7 | Percent of site visits completed and sub-grantees monitored for compliance | 75% | 80% | Not Applicable | 75% | 93.75 | Justice Grants Administration |
| 3.1 | Number of Annual Reports published and distributed to stakeholders | 1 | 1 | Not Applicable | 1 | 100% | Justice Grants Administration |
| 4.1 | Number of meetings held with stakeholders to improve work in targeted schools | 27 | 27 | Not Applicable | 39 | 144.4% | Justice Grants Administration |
| 4.2 | Number of Annual Youth Summits Held | 2 | 2 | Not Applicable | 2 | 100% | Justice Grants Administration |
| 4.3 | Number of collaborations established between community-based organizations and identified DC schools | 8 | 10 | Not Applicable | 11 | 100% | Justice Grants Administration |
| 4.4 | Number of schools in which baseline truancy | 42 | 47 | 58 | 58 | 100% | Justice Grants Administration |



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|--|------------|---|--|--|--|
| | data was | | | | |
| | determined | | | | |

AGENCY WORKLOAD MEASURES – Justice Grants Administration

| - | _ |
|---|-----|
| | |
| | - 1 |
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| Measure Name | FY 2013 YE Actual | FY 2014 YE Actual | FY 2015 YE Actual | Budget Program |
|---|----------------------|----------------------|----------------------|----------------------------------|
| Number of District agencies who are funded in whole or part by JGA | 8 | 8 | 8 | Justice Grants Administration |
| Number of community- based organizations funded in whole or in part by JGA | 22 | 32 | 27 | Justice Grants Administration |
| Number of grants funded by federal funding sources | 29 | 24 | 24 | Justice Grants Administration |
| Number of grants funded by local funding sources | 6 | 16 | 25 | Justice Grants Administration |
| Number of new initiatives or collaborations developed or established | 2 | 3 | 3 | Justice Grants Administration |

Access to Justice

SUMMARY OF SERVICES

Access to Justice - provides financial assistance to organizations and individuals who provide direct civil legal services to low-income and underserved District residents.

This program contains the following two activities: **Access to Justice** – provides financial assistance to organizations and individuals who provide direct civil legal services to low-income and underserved District residents; and **Poverty Lawyer Loan Repayment Assistance Program** – provides educational loan repayment assistance to lawyers who live and work in the District of Columbia and are employed in areas of legal practice that serve low-income residents.



OBJECTIVE 1: Provide direct civil legal services to low-income and underserved District residents.

INITIATIVE 1.1: Provide financial assistance to organizations and individuals who provide direct civil legal services to low-income and under-served District residents.

In FY12, Access to Justice Funds was awarded to 21 organizations that provide direct civil legal services to low-income and under-served District residents. Six lawyers who live and work in the District received educational loan repayment assistance in FY12 in the areas of legal practice that serve low-income residents. In FY 2013, grants will be awarded to organizations so that low-income and under-served District residents can receive direct civil legal services and loans will be made to lawyers to assist them in educational loan repayment. **Ongoing.**

Performance Assessment Key: Fully Achieved.

In FY 2015, grants were awarded to organizations so that low-income and under-served District residents can receive direct civil legal services and loans were made to lawyers to assist them in educational loan repayment. The initiative continues to look for innovative ways to provide vital services to under-served residents.

KEY PERFORMANCE INDICATORS - Access to Justice

| КРІ | Measure | FY 2014 YE Actual | FY 2015 YE Target | FY 2015 YE Revised Target | FY 2015 YE Actual | FY 2015 YE Rating | Budget Program |
|-----|---|-------------------------|-------------------------|------------------------------------|-------------------------|-------------------------|----------------------|
| 1.1 | Number of sub grants to organizations providing legal services to low income and underserved District residents | 20 | 20 | 20 | 20 | 100% | Access to Justice |
| 1.1 | Number of loans provided to legal services attorneys that assist low income and underserved District residents. | 10 | 8 | 8 | 8 | 80% | Access to Justice |



SUMMARY OF SERVICES

Homeland Security/Continuity of Operation Plan **(COOP)** – provides direction, planning and coordination to local and regional partners to ensure that the Public Safety and Justice cluster is ready to respond to an emergency of any size, and implements a comprehensive COOP framework that allows Public Safety and Justice cluster agencies to continue essential criminal justice functions during an emergency affecting normal operations.

OBJECTIVE 1: Homeland Security/Continuity of Operation Plan (COOP)

INITIATIVE 1.1: Continuity of Operation Plan (Age-Friendly DC: Domain 9).

Implement a comprehensive COOP framework that allows Public Safety and Justice cluster agencies to continue essential criminal justice functions during an emergency affecting normal operations. **Completion Date: September 30, 2015.**

Performance Assessment Key: Partially Achieved.

CJCC, in collaboration with the CJCC member agencies and HSEMA, has drafted the Administration of Justice Annex to the District's Response Plan. HSEMA is currently reviewing the document.

INITIATIVE 1.2: Continuity of Operation Plan Exercises (Age-Friendly DC: Domain 9).

Ensure District agencies are exercising their continuity of operation plan in concert with other District agencies to ensure continued collaboration of Public Safety and Justice Cluster during an emergency. **Completion Date: September 30, 2015.**

Performance Assessment Key: Fully Achieved.

HSEMA has provided and will continue to provide District Cabinet-level agencies with technical planning assistance to ensure they have the support they needed to develop, update, train, and exercise their respective agency COOP plans.

KEY PERFORMANCE INDICATORS - Homeland Security/ Continuity of Operation Plan (COOP)

| КРІ | Measure | FY 2014 YE Actual | FY 2015 YE Target | FY 2015 YE Revised Target | FY 2015 YE Actual | FY 2015 YE Rating | Budget Program |
|-----|--------------------------------|-------------------------|-------------------------|------------------------------------|-------------------------|-------------------------|--|
| 1.2 | Number of COOP developed | 70 | 80 | Not Applicable | 78 | 97.5% | Homeland Security/Continuity of Operation Plan (COOP) |



| 1.2 | Number of emergency drills completed. | 17 | 25 | Not Applicable | 38* | 152% | Homeland Security/Continuity of Operation Plan (COOP) |
|-----|--|----|----|-------------------|--|------|--|
| 1.2 | Number of Emergency Preparedness Council Meeting | 8 | 12 | Not Applicable | 12^ (4 EPC meetings and 8 ERS meetings) | 100% | Homeland Security/Continuity of Operation Plan (COOP) |

^{*} This is actually the total number of trainings provided to first responders, District employees, and the public.

WORKLOAD MEASURES - APPENDIX

WORKLOAD MEASURES



| Measure Name | FY 2013 YE Actual | FY 2014 YE Actual | FY 2015 YE Actual | Budget Program |
|-----------------|----------------------|----------------------|----------------------|-------------------|
| Number of | | | | |
| external | 0 | 7 | 10 | Agency |
| community | 0 | / | 10 | Management |
| meetings | | | | |

[^] Emergency Preparedness Council (EPC) meetings have been quarterly for the past few years. The Emergency Response System (ERS) meetings are generally monthly.