

DISTRICT OF COLUMBIA

STATE AND LOCAL FISCAL RECOVERY FUNDS ANNUAL PERFORMANCE REPORT

2023

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NOTES

The District of Columbia appropriates State and Local Fiscal Recovery Funds (SLFRF) through the standard budget appropriations process which, in addition to preparation by the executive, includes a legislative review and vote. While the Council of the District of Columbia (the District's legislative body) has voted on the District's budget to include SLFRF spending, the Council had not furnished a final approved spend plan for Fiscal Year (FY) 2024 at the time this report was written. Therefore, the data presented in this report reflect a combination of the latest Council-approved SLFRF spend plan from FY 2023 budget formulation, with changes proposed by the Mayor during FY 2024 formulation.

EXECUTIVE SUMMARY

In March 2021, the District of Columbia government received nearly \$3.3 billion in federal aid through the American Rescue Plan Act (ARPA). Approximately \$2.3 billion of this funding was State and Local Fiscal Recovery Funds (SLFRF), intended to address both the direct health and economic impacts of the pandemic, as well as disparities exacerbated or made apparent by the pandemic. SLFRF also provided relief to state and local governments in maintaining services amid revenue losses caused by the economic impacts of the pandemic.

In June 2021, the District released its first Recovery Plan detailing how it planned to use its SLFRF resources to provide relief to residents and businesses and support the recovery and long-term growth of Washington, DC. The Recovery Plan outlined, in part: the District's planned uses of funds through the end of calendar year 2024; key goals for use of the funds, including how the proposed investments would promote equitable outcomes; spending and implementation progress made to date; and the use of evidence-based interventions and evaluations in determining how best to deploy the funds.

Since then, the District has diligently put its Recovery Plan into motion, implementing a wide range of programs and initiatives utilizing recovery funds to support the community and stimulate our economic recovery. These funds have been, and continue to be, instrumental in providing critical resources to combat the immediate health crisis, mitigate the economic impact, and promote an equitable recovery.

This 2023 Annual Performance Report provides updates highlighting our spending commitments and initiatives. Further, we provide individual project highlights within each of the Treasury-designated expenditure categories. These highlights provide deeper insight and detail into how District agencies have incorporated equity, leveraged community engagement, made use of evidence, and tracked performance. We believe these highlights showcase the excellent work District agencies are doing to leverage federal resources to support the strongest possible recovery for our city.

We know our strongest possible recovery is one grounded in equity. That's why equity remains at the center of our implementation of SLFRF-funded projects and programs. One example is our work to accelerate learning and recover from the pandemic's effects on youth in DC. Our High Impact Tutoring (HIT) and Summer Plus projects install learning acceleration opportunities in schools across DC and beloved summer programming to maintain academic gains achieved during the school year. These projects have reached thousands of young people since they began, with more than half of students receiving HIT moving up one full grade level in math and literacy exams. We specifically targeted students who were disproportionately affected by the pandemic: Black, Latino, and lower income students. In school year 2022-23, 73 percent of students served by HIT were at-risk,¹ and 82 percent were Black or African American. Additionally, all students that participated in Summer Plus were from low-to-moderate income neighborhoods.

While SLFRF resources have jumpstarted projects like these, forces beyond our control—including inflation and the ongoing possibility of economic recession—continue to impact the trajectory of our recovery and the local resources we will have available to continue these investments. We will have to make tough choices, but this collection of data on progress, outcomes, and evidence will help us make better choices about the investments

¹ In the District, "at-risk" means students who qualify for Temporary Assistance for Needy Families (TANF); the Supplemental Nutrition Assistance Program (SNAP); have been identified as homeless during the academic year; who under the care of the Child and Family Services Agency (CFS) or "foster care"); or are high school students at least one year older than the expected age for their grade.

to prioritize in the years ahead. We will especially benefit from the expertise of an expanded team of data scientists, known as the Lab @ DC, which is housed within the Office of the City Administrator. The Lab provides invaluable support researching and identifying best practices in program and service delivery, including evidence-based programming. Through the work outlined in this report, and the work that will continue in the year ahead, the District continues to leverage its SLFRF resources to address both the immediate and near-term needs and challenges brought on by the pandemic as well as to lay the necessary foundation for the District's long-term prosperity.

USE OF FUNDS

OVERVIEW

The District received a total of \$2,312,383,920 in State and Local Fiscal Recovery Funds (SLFRF) under the American Rescue Plan Act (ARPA). These were split across three specific types of funding, as noted below. The Coronavirus State Funds the District received included \$755 million to account of the underpayment of Coronavirus Relief Funds to the District in 2020.

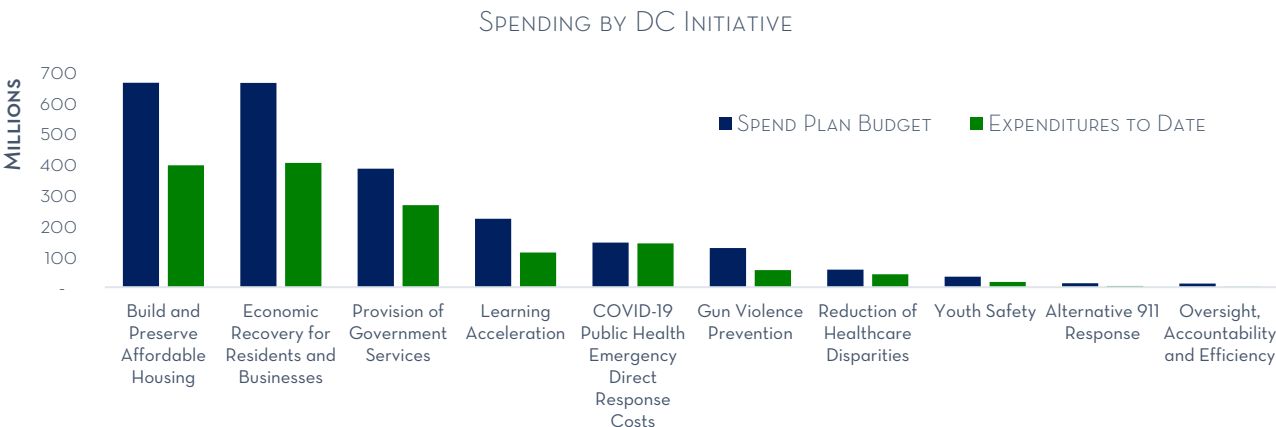
- **Coronavirus State Funds** - \$1,802,441,116
- **Coronavirus Local Funds (County)** - \$137,083,470
- **Coronavirus Local Funds (Metro City)** - \$372,859,33

In 2021, Mayor Muriel Bowser developed a robust plan to put these funds to use to support relief, recovery, and growth in the wake of the pandemic. Built around a set of priority initiatives designed to support the District's recovery from the pandemic, the plan was informed by public input received in a series of budget engagement forums held with District residents, through letters and meetings with community organizations, and in response to Council Member requests.

That original investment plan remains largely intact today, with small adjustments made each year during the District's annual budget formulation process. This continuity of focus is a testament to the executive and legislative bodies' commitment to the investments necessary to ensure the District's equitable recovery. Below are the key priority initiatives around which the District's Recovery Plan continues to be organized:

- Alternative 911 Response
- Build and Sustain Affordable Housing
- COVID-19 Public Health Emergency Direct Response Costs
- Economic Recovery for Residents and Businesses
- Gun Violence Prevention
- Learning Acceleration
- Reduction of Healthcare Disparities
- Youth Safety

These initiatives, and the individual projects within each, were part of an urgent effort to deliver relief to residents and businesses. Since adopting the original investment plan, the District has made significant progress on each of these initiatives. As of May 31, 2023, the District has obligated and expended approximately \$1,574,686,876 , approximately 68 percent of the total received and budgeted for use through December 2024. The District is positioned to fully expend its allocation of funds within the period of eligibility.



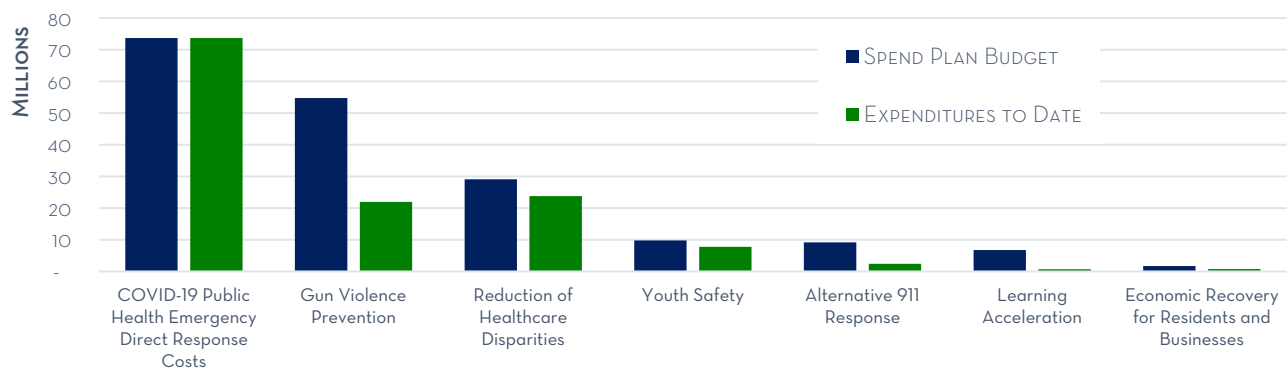
EXPENDITURE CATEGORY 1: PUBLIC HEALTH

The District has budgeted approximately \$185 million in State and Local Fiscal Recovery Funds (SLFRF) on activities addressing the direct or indirect public health impacts of the COVID-19 pandemic. One of the largest categories is direct response initiatives, including those to prevent or mitigate the spread of COVID-19 in the community and in government facilities. This expenditure category also included costs associated with supporting the District's COVID-19 Emergency Operations Center, vaccination programming efforts, and projects dedicated to the safe reopening of District-government offices and facilities.

Activities within this expenditure category have focused on serving populations that are disproportionately made up of Black or Brown residents. One example is programs serving people and places affected by gun violence. This expenditure category also includes the District's alternative 911 response initiative that has implemented new programs for the District to respond to mental health emergencies by personnel other than uniformed police officers. Other investments include support for unmet health insurance costs, the promotion of health equity, and a project focused on school-based mental health and social-emotional learning.

The District has speedily deployed resources within this expenditure category, as they most directly support the city's immediate response to the COVID-19 public health emergency. See below the District's spending by key policy initiatives the District used to develop, organize, and implement its Recovery Plan:

EC 1: PUBLIC HEALTH SPENDING BY DC INITIATIVE



Another way to view this information is organized by the detailed expenditure categories identified by Treasury:

EC 1 SPENDING BY TREASURY DETAILED EXPENDITURE CATEGORY

Detailed Expenditure Category	Expenditures to Date	Spend Plan Budget	% Spent
Community Violence Interventions	30,354,300	66,020,297	46%
Contact Tracing	27,775,089	27,775,089	100%
Medical Expenses (incl. Alternative Care Facilities)	3,606,170	3,606,170	100%
Mental Health Services	6,882,188	24,773,699	28%
Other Public Health Services	24,329,890	24,576,930	99%
Prevention in Congregate Settings	18,928,956	18,928,956	100%
Public Health Expenses including Communications Enforcement Isolation Quarantine	11,950,759	11,950,759	100%
Testing	9,042	9,042	100%
Vaccination	7,323,747	7,323,747	100%
Grand Total	131,160,140	184,964,687	71%

PROJECT HIGHLIGHT: SAFE PASSAGE, SAFE BLOCKS

*Expenditure Category 1.11 – Public Health: Community
Violence Interventions*



“Safe Passage, Safe Blocks” provides grant opportunities to community-based organizations (CBOs) that provide adult presence to students and families as they travel to and from school in designated safe-passage areas throughout the city. In FY 2022, these grants supported the hiring of 165 community residents for the program. The intended impact is to reduce the number of incidents reported during school hours.

Safe Passage, Safe Blocks is an evidence-based program modeled after a similar program implemented by Chicago Public Schools (CPS). A quasi-experimental study of the CPS program found that the presence of civilian guards along specific routes resulted in lower levels of crime, with violent crime declining by an average of 14 percent. Absenteeism declined by 2.5 percentage points.²

The District’s Deputy Mayor for Education (DME) is committed to community engagement and regularly engages with CBOs that provide safe passage services. **DME hosted 19 townhalls or community meetings to engage the community in the design and development of the District’s Safe Passage, Safe Blocks program.** Throughout the project’s implementation, DME continues to engage stakeholders to provide status updates.

This project also helps drive the city towards a more racially equitable community as it is a proven non-carceral solution to address violence within the school environment. School safety is a noted driver of absenteeism, and Black children are much more likely than white children in the District to live within close geographic proximity of a homicide, particularly gun-related violence.

The District is investing over \$15 million in the Safe Passage, Safe Blocks program. The District has expended nearly 52 percent of the total project funding to date.

² <https://www.sciencedirect.com/science/article/abs/pii/S0094119019300014?via%3Dihub>

PROJECT HIGHLIGHT: CREDIBLE MESSENGER EXPANSION

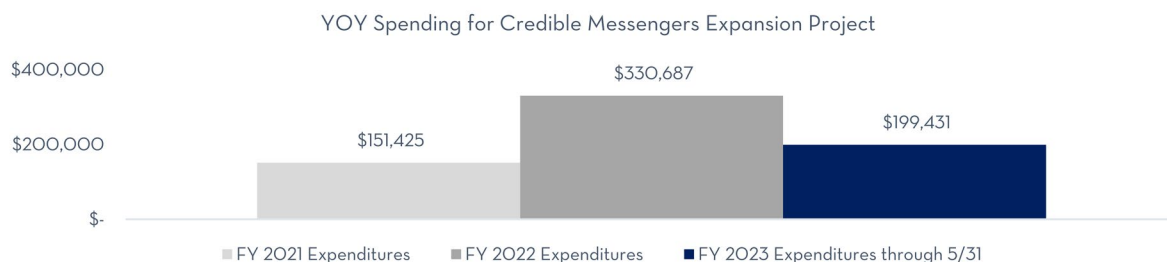
Expenditure Category 1.11 – Community Violence Interventions

The District's Office of Neighborhood Safety and Engagement (ONSE) utilized SLFRF resources to employ six additional credible messengers to expand the scope of violence intervention services in neighborhoods in the city with the highest incidence of gun violence.³ Credible messengers are neighborhood leaders and experienced youth advocates who help youth reshape attitudes and behaviors around violence. **This expansion decreases the occurrence of serious violence by providing transformative mentoring and connections to employment, education, job opportunities, health, and housing stability.**

The District is building evidence for its community violence intervention work in partnership with the Johns Hopkins Center for Gun Violence Solutions and the University of Maryland. Using a quasi-experimental design, the District is estimating the average program effects of community violence intervention programs in Washington, DC, on gun violence and how program effects vary across program type and sites over four years. Further, DC's community violence intervention strategies are informed by evidence-based strategies. Experimental and quasi-experimental studies have demonstrated that such programs in Chicago, New York, and Philadelphia have reduced gun violence. Research for violence interruption programs in Baltimore highlights the importance of strong program implementation.⁴

Summary studies of violence interruption and norm change interventions have found that credible staff or messengers are critical components in successfully treating gun violence as a threat to public health. **Research from the fields of public health and primary education have suggested that target audiences often have higher trust of messengers with racial concordance and similar lived experiences and as such credible messengers should come from the same communities they serve.** In the context of DC, this model has helped advance racial equity by centering community-driven responses to community concerns.

The District has invested nearly \$1.3 million in the expansion of the Credible Messengers program, which kicked off aggressively in the first year and has kept pace with planned annual investments. **In partnership with the Department of Employment Services (DOES), the District has used this funding to help youth sign up for gun violence diversion programming during the summer.**



³ <http://www.buildingblocks.dc.gov/>

⁴ <https://publichealth.jhu.edu/departments/health-policy-and-management/research-and-practice/center-for-gun-violence-solutions/solutions/strategies-to-reduce-community-gun-violence/>

PROJECT HIGHLIGHT: TRAUMA-INFORMED MENTAL HEALTH SERVICES

Expenditure Category 1.11 – Community Violence Interventions

The District's Office of Victim Services and Justice Grants (OVSJG) is using SLFRF to enhance capacity among community partners to ensure same-day access to trauma-informed mental health services for victims of gun violence, as well as alternative healing options.

This project is supported by strong evidence: randomized experiments of functional family therapy in Philadelphia and cognitive-behavioral therapy in Chicago led to decreases in violent-crime arrests and felony charges among high-risk populations.

Victims of gun violence in DC are overwhelmingly young Black men under the age of 34. Approximately 96 percent of victims of non-fatal shootings in DC are Black, despite comprising 46 percent of the population. At the same time, DC communities with majority Black populations have the lowest access to mental health providers and among the lowest rates of mental health care usage. Programs like this one help address the mental health care inequity for victims of gun violence during one of their most critical periods immediately following an incident.

The District has invested over \$5.5 million in SLFRF funds to provide this access to trauma-informed mental health services for victims of gun violence.



PROJECT HIGHLIGHT: BEHAVIORAL HEALTH RESPONSE FOR 911 CALLS

Expenditure Category 1.12 – Mental Health Services

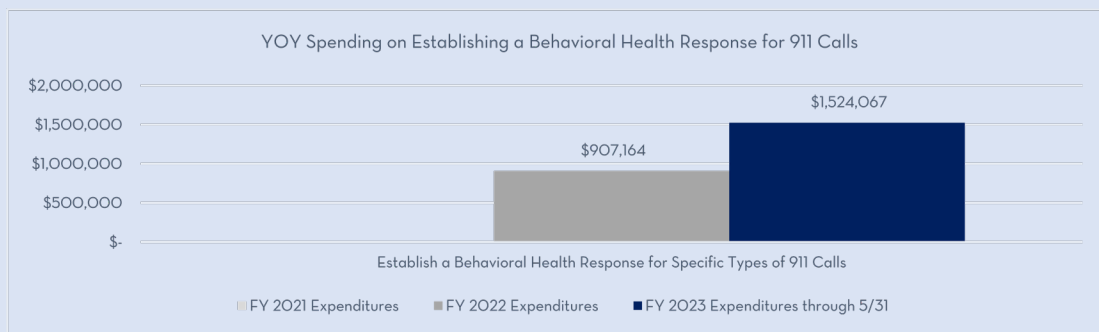
This project expands the District's existing Community Response Team and Access Helpline to enable the Department of Behavioral Health to respond directly to certain types of 911 calls in which a behavioral health response, rather than a law enforcement response, is likely to result in a better outcome.

The District is building evidence on whether behavioral health responses lead to better health outcomes and increased ambulance availability than does a standard police response. The District expects to design either a randomized or quasi-experimental evaluation, depending on the availability of sufficient sample sizes and staff capacity. Results are expected in mid-2024.

There is existing evidence for this program from other parts of the country. A quasi-experimental study in DeKalb County, GA, found that emergencies handled by a mobile crisis team were less likely to result in psychiatric hospitalization than those handled by police. However, there were no significant differences in arrest rates.⁵

Black individuals in the US are more than three times more likely to be killed during a police encounter than a white peer. This risk is compounded for individuals experiencing mental health concerns. For example, someone with untreated mental illness is 16 times more likely to be killed during a police encounter than someone without mental health concerns. **Programs which treat mental health related emergency calls as a public health crisis rather than a law enforcement matter have been shown to help protect residents who are experiencing a mental health crisis while still advancing public safety.**

The District is investing over \$9 million in SLFRF to divert calls which historically have gone to the District's 911 call center to the District's Mental Health Hot Line. Funding has primarily been used to expand the Community Response Team and Access Hotline.



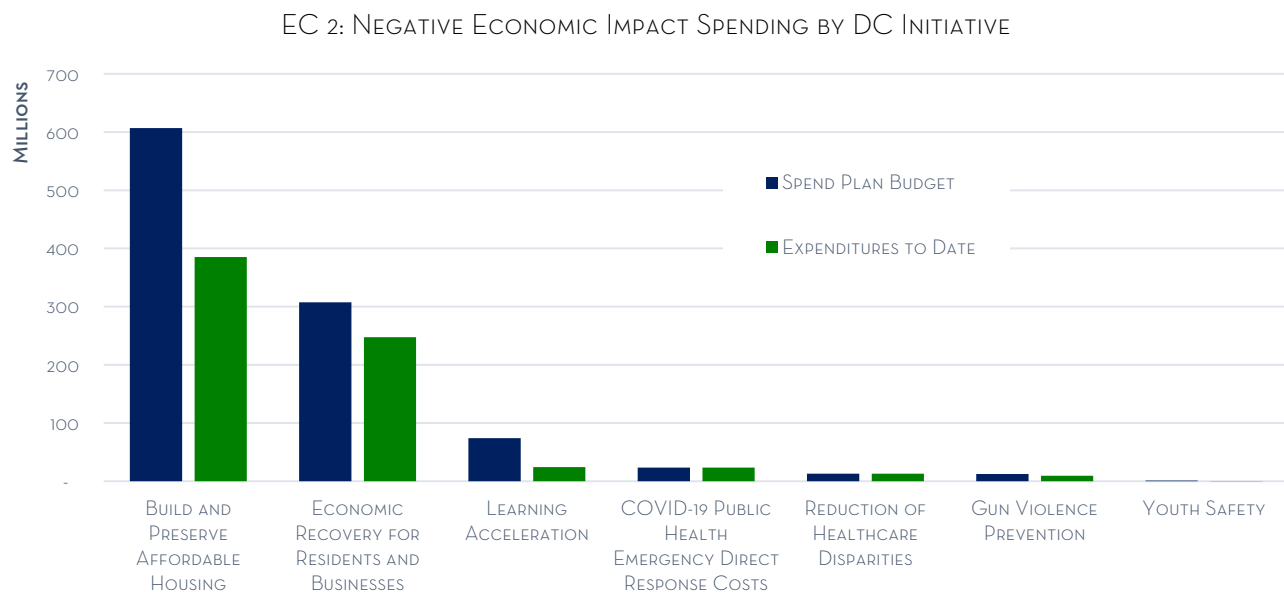
⁵ <https://ps.psychiatryonline.org/doi/full/10.1176/appi.ps.51.9.1153>

EXPENDITURE CATEGORY 2: NEGATIVE ECONOMIC IMPACTS

District residents, households, small businesses, and nonprofits all experienced negative economic impacts caused by COVID-19, but these impacts more acutely affected businesses in hard-hit sectors and residents who already experienced opportunity gaps before the start of the pandemic. The District's Recovery Plan has worked to lessen the severity of these impacts by investing in projects that support low-income residents and District businesses that needed financial support to weather the economic downturn. The Plan includes historic investments in housing assistance, tutoring to address learning loss, and workforce development programming, among many others.

In total, the District invested just over \$1 billion in initiatives within this expenditure category to address the direct and indirect negative economic impacts of the pandemic. Of that amount, about 83 percent, or \$864 million, supported residents and households, while the remaining 17 percent, or \$183 million, supported businesses and industry. However, this expenditure category is not the only one through which investments were made in residents, households, and businesses. For example, the Revenue Replacement section describes funding for projects that support residents, such as Summer Plus and College Rising, and small businesses, such as the Healthy Corner Store Partnership Program.

Below is the planned spending and expenditures to date, organized by the detailed expenditure categories identified by Treasury, as well as by the key policy initiatives the District used to develop, organize, and implement its Recovery Plan.



EC 2: NEGATIVE ECONOMIC IMPACT SPENDING BY TREASURY DETAILED EXPENDITURE CATEGORY

Treasury Detailed Expenditure Category	Expenditures to Date	Spend Plan Budget	% Spent
Term Housing Security Affordable Housing	323,685,516	483,978,728	67%
Loans or Grants to Mitigate Financial Hardship	129,984,513	131,734,513	99%
Economic Impact Assistance Other	69,554,135	129,290,624	54%
Housing Support Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities	44,889,735	101,236,934	44%
Aid to Tourism Travel or Hospitality	40,657,287	40,657,287	100%
Assistance to Unemployed or Underemployed Workers	23,039,224	40,573,904	57%
Addressing Impacts of Lost Instructional Time	8,241,071	35,143,048	23%
Housing Support Other Housing Assistance	15,677,316	21,268,665	74%
Term Housing Security Services for Unhoused persons	18,008,916	19,929,647	90%
Household Assistance Cash Transfers	14,758,414	17,129,691	86%
Household Assistance Rent Mortgage and Utility Aid	6,889,308	7,150,649	96%
Household Assistance Food Programs	4,600,000	4,600,000	100%
Addressing Educational Disparities Academic Social and Emotional Services	1,719,627	2,406,280	71%
Unemployment Benefits or Cash Assistance to Unemployed Workers	942,541	942,541	100%
Addressing Educational Disparities: Aid to High-Poverty Districts^	0	750,000	0%
Aid to Other Impacted Industries	615,000	750,000	82%
Addressing Educational Disparities Mental Health Services	0	500,000	0%
Business Incubators and Start-Up or Expansion Assistance	0	254,687	0%
Grand Total	703,262,604	1,038,297,199	68%

Resident-Focused Investments to Reduce Negative Economic Impacts: These investments have helped District residents and households emerge from COVID-19 in better economic condition. Key investments have centered on workforce development and work-based learning, out-of-school time programming for children and youth, food access and security, and housing assistance. Workforce development and work-based learning include individualized career coaching for unemployed residents and opportunities for students to earn wages in summer employment programs while earning high school credit.

Business-Focused Investments to Reduce Negative Economic Impacts: The District's Recovery Plan invests in DC's long-term economic growth while also supporting businesses that experienced the economic downturn the hardest. In addition to the project highlight below, the Recovery Plan provided financial relief to art venues and businesses in the hospitality industry that experienced significant economic distress during the pandemic.

PROJECT HIGHLIGHT: SENIOR MEAL DELIVERY



Expenditure Category 2.01 - Household Assistance Food Programs

The District activated \$4.6 million in SLFRF through its Department of Aging and Community Living to deliver meals to seniors so they could stay at home and limit potential exposure during the height of the COVID-19 emergency. Due to the public health emergency, seniors who received meals at congregate sites in DC were transferred to home delivery. This shift created a high demand for refrigerated and frozen prepared meals that could be delivered and consumed at home.

Home-delivered meals to seniors is an evidence-based program. In a randomized control trial, seniors who participated in home-delivered meals had lower levels of loneliness than those who were on a waitlist. Further, a systematic review of observational studies found that participants in home-delivered meal programs may experience improved nutritional status and dietary intake.

Since FY 2020, this investment served approximately 4,500 more senior citizens each fiscal year due to the additional funding through SLFRF. As of March 31, 2023, approximately 22,000 senior citizens received home-delivered meals.

PROJECT HIGHLIGHT: HIGH IMPACT TUTORING



*Expenditure Category 2.27 – Negative Economic Impacts:
Addressing Impacts of Lost Instructional Time*

The District of Columbia is investing over \$34 million in SLFRF funding to deploy High-Impact Tutoring (HIT) across DC schools to mitigate learning loss due to remote learning during the pandemic. We are targeting students who are academically behind and at risk of not graduating high school with college and career readiness skills.

We are proud to have reached thousands of youths in DC with HIT. In School Year 2021-22, 57 percent of students receiving HIT moved up at least one grade level in I-Ready Math, and 54 percent moved up at least one level in the Dynamic Indicators of Basic Early Literacy Skills assessment. From October to December 2022, we reached approximately 3,000 students in 75 of the District's highest-need schools and 15 non-school sites in Wards 7 and 8.

Not only is HIT an evidence-based program, but DC is adding to that evidence base. The evidence for HIT is strong: a meta-analysis of 96 randomized evaluations of tutoring programs in high-income countries found consistently large, positive impacts on students, increasing their learning by an average of 0.37 standard deviations.⁶ Further, DC is adding to that evidence base by collaborating with the National Student Support Accelerator to build strong evidence about what features make effective tutoring programs. Separate randomized control trials will test the efficacy of 1) a 12-week text-based SEL curriculum on tutor-student relationships and student SEL outcomes and 2) targeted positive messaging to tutors about teaching and the teaching profession on students' tutoring experiences and tutors' plans to pursue teaching as a career. Additionally, a quasi-experimental study will examine the impacts of SLFRF-funded HIT on student achievement and attendance. For each study, the District will report results in Fall 2023 (Year 1 findings) and Fall 2024 (final findings).

The HIT project supports a process of continuous improvement in which we regularly engage our community members. The Office of the State Superintendent of Education (OSSE) reviews inputs from stakeholders, including community-based tutoring providers, as well as data on outputs and outcomes and interviews and observations to inform areas of growth and long-term sustainability planning. Through the development and implementation of this project, **OSSE conducted over 120 community engagement events and solicited over 27,000 responses from the community** aimed at iterative improvements from which students can directly benefit.

Equity is at the heart of the HIT initiative. District students of all races experienced impacts to their educational progress due to the pandemic, however, Black, Latino, and low-income students were impacted to a greater degree than their peers. To ensure funds reach at-risk students, DC prioritized for HIT supports those schools in which at-risk students comprise 70 percent or more of the student population. DC also gave grant selection preference to providers who committed to working with these schools. In school year 2022-23, 73 percent of students served were at-risk and 82 percent were Black or African American⁷.

⁶ https://www.povertyactionlab.org/sites/default/files/publication/Evidence-Review_The-Transformative-Potential-of-Tutoring.pdf

⁷ In the District, "at-risk" means students who qualify for Temporary Assistance for Needy Families (TANF); the Supplemental Nutrition Assistance Program (SNAP); have been identified as homeless during the academic year; who under the care of the Child and Family Services Agency (CFSA or "foster care"); or are high school students at least one year older than the expected age for their grade.

PROJECT HIGHLIGHT: LEAD AND MOLD HAZARD MITIGATION



Expenditure Category 2.37 - Economic Impact Assistance: Other

The Lead and Mold Hazard Mitigation project increases funding available for low-income residents to abate mold and lead paint hazards in their homes. **Through the development and implementation of this project, the Department of Energy and Environment (DOEE) has conducted 17 community engagement events, soliciting over a thousand responses from community members and stakeholders.** DOEE meets on a bi-weekly basis with stakeholders actively engaged in promoting affordable housing and/or improving environmental conditions in dwellings where children reside.

Both lead and mold exposure in the home can be harmful to occupant health, particularly young children, and they can be costly for homeowners to repair or mitigate. The Lead and Mold Hazard Mitigation project also helps preserve DC's affordable housing stock by investing in repairs and renovations that improve quality of life and extend the useful life of the property.

The Recovery Plan invested approximately \$14.4 million in the Lead and Mold Hazard Mitigation program and the project has expended approximately 48 percent of its SLFRF allocation.

PROJECT HIGHLIGHT: HOME WEATHERIZATION ASSISTANCE



Expenditure Category 2.03 - Household Assistance: Cash Transfers

The Home Weatherization Assistance project supports the ongoing Weatherization Assistance Program at the Department of Energy and Environment (DOEE). The program's goal is to make more low-income homes more energy efficient, comfortable, healthy, and safe.

To engage with the community and spread the word about the available assistance, DOEE has held 17 events and used social media and mailer campaign. DOEE meets with stakeholder agencies, like the DC Department of Housing and Community Development (DHCD), to invite residents receiving DHCD services to reduce their energy burden.

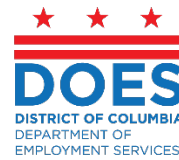
The Home Weatherization Assistance project promotes racial equity by helping income-eligible homeowners stay in their homes in healthy, safe conditions. This program helps to keep DC's existing affordable housing stock in good condition, which promotes intergenerational transfer of real estate, which can be one of the biggest sources of wealth transfer in the US and a key way to close the racial wealth gap.

The District has invested \$8.6 million in the Home Weatherization Assistance project and has expended 73 percent of its lifetime allocation.

PROJECT HIGHLIGHT: PROJECT EMPOWERMENT

Expenditure Category 2.10 - Assistance to Unemployed or Underemployed Workers

Expenditure Category 6.01 - Provision of Government Services



The District has committed over \$37 million in recovery funds in expanding Project Empowerment and extending subsidized employment from 6 to 12 months, with follow-up for the year after the end of the program. The expansion aligns with the goals of the Building Blocks DC initiative, which focuses gun violence prevention strategies in communities most impacted by violence.

The Project Empowerment expansion works to close equity gaps. The Division of State Initiatives (DSI) workforce training model pays a training wage that is equal to the minimum or living wage in the District of Columbia. This training wage model is helping the District's Department of Employment Services (DOES) close the racial and skills gap by expanding opportunities for DC residents to earn income while gaining workforce experience and/or credentials for high-demand occupations and in-demand job skills. Additionally, the District offers retention and performance incentives to improve program completion rates. This project addresses equity by focusing on specific individuals who possess marketable skills, but whose employment status has been negatively impacted by COVID. Project Empowerment is critical in helping these individuals build job-ready skills and gain job experience during the recovery.

Many aspects of this project are supported by strong evidence. Randomized experiments of subsidized work programs for high-risk participants—for example, Enhanced Transitional Jobs Demonstration for returning citizens or READI Chicago program those at risk for gun violence—have found some decreases in engagement in violence and recidivism.

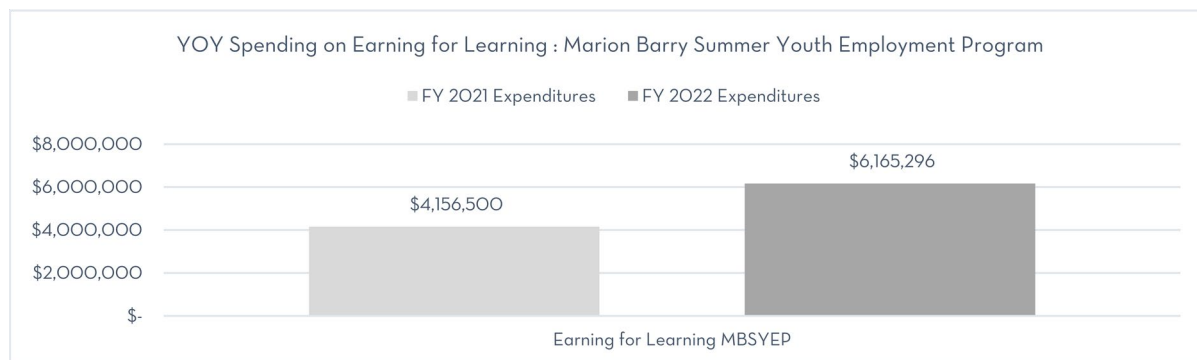
PROJECT HIGHLIGHT: EARNING FOR LEARNING (MARION BARRY SUMMER YOUTH EMPLOYMENT PROGRAM)

Expenditure Category 2.1 – Assistance to Unemployed or Underemployed Workers

The Marion Barry Summer Youth Employment Program (MBSYEP) is for high school students in need of credit recovery or summer learning. **Students participating in the SYEP "Earning for Learning" model were paid to inter complete summer course work at their school and intern, complete meaningful workforce development projects, or engage in career focused skill building.** In all, the District invested over \$10 million in an expansion of MBSYEP to support students' learning loss recovery exacerbated by the COVID-19 public health emergency.

Chiefly, this project supported participant wages for youth between the ages of 14 and 24 to complete summer course work at their school and complete meaningful workforce development projects. MBSYEP conducts outreach events with DC government agencies, schools, the private sector, community-based organizations, and other community entities. Through nearly 85 events, the District has shared pertinent information about MBSYEP to ensure meaningful participation. In FY 2022, there were over 10,000 participants.

MBSYEP is an evidence-based program. A recent evidence review summarized findings across 13 randomized evaluations of summer youth employment programs. **Such programs consistently increase rates of employment and earnings during the program summer and often reduce participants' involvement in the criminal justice system.**⁸



⁸ https://www.povertyactionlab.org/sites/default/files/publication/SYEP_Evidence_Review-9.22.22.pdf



PROJECT HIGHLIGHT: HOMEWARD DC

Expenditure Category 2.17 – Housing Support Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities

The District invested over \$100 million in the District's Homeward DC initiative, which encompasses the District's wide range of programs aimed at making homelessness rare, brief, and nonrecurring. This includes permanent supportive housing as well as prevention and diversion services. The additional funding from SLFRF allowed the District to serve thousands more individuals and families through this programming. As of March 2023, approximately 4,260 families received services.

In DC, we know that people of color are disproportionately represented among DC's population of residents experiencing homelessness. The latest data show that Black, Indigenous, and people of color (BIPOC) residents comprise roughly 54 percent of DC's total population but 88 percent of residents who are experiencing homelessness.⁹ Thus, this work is critical to creating an equitable recovery and community in DC.

Permanent Supportive Housing is an evidence-based program. A randomized evaluation found that, nationally, families receiving the subsidy experienced significant reductions in family separations, substance use, exposure to intimate partner violence, and psychological distress. Children had fewer school moves, were absent less, and had fewer behavior problems, and families were more food secure.¹⁰

Public participation in the development of the Homeward DC project was structured to come directly from persons who have experienced homelessness themselves, as well as government representatives, nonprofit partners, advocates, business partners, and the philanthropic community – primarily through the Interagency Council on Homelessness' (ICH) Strategic Planning Committee and its various work groups, but also through a host of special topic meetings.

Sixty percent of this project has been expended, including resourcing rental assistance and supportive services, shelter diversion, and prevention support to keep families safe in their housing.

⁹ <https://www.mwcog.org/documents/2023/05/10/homelessness-in-metropolitan-washington-results-and-analysis-from-the-annual-point-in-time-pit-count-of-persons-experiencing-homelessness-featured-publications-homelessness/>

¹⁰ https://www.huduser.gov/portal/family_options_study.html



EXPENDITURE CATEGORY 5: WATER, SEWER, AND BROADBAND INFRASTRUCTURE

As in FY 2022, the District limited its use of federal recovery funds on infrastructure projects in FY 2023 due to the comprehensive investments included in the Bipartisan Infrastructure Law, otherwise known as the Infrastructure Investment and Jobs Act of 2021.

That said, the District is investing in a critical project that falls within this category: \$20 million to support the replacement of lead water service lines in residents' homes. Several illnesses can be caused by lead exposure, with particularly negative impacts on children. And, as with other environmental harms, these impacts are not equitably distributed. Nationally, Black children are nearly three times more likely than white children to have elevated blood-lead levels. The federal relief fund bills are a welcome opportunity to invest additional funding in measures to reduce lead exposure throughout DC.

PROJECT HIGHLIGHT: LEAD PIPE REPLACEMENT PROGRAM



Expenditure Category 5.12 - Drinking Water: Lead Remediation, Including in Schools and Daycares

The Lead Pipe Replacement Program has increased funding available to help residents replace lead water-service lines to their homes. The DC Department of Energy and Environment (DOEE) has engaged the community by holding 29 public task force meetings and monthly meetings with Council Members and national organizations that spanned more than a year. DOEE's goal is to explore how to increase the Lead Pipe Replacement Assistance Program participation rate for DC residents while also making it equitable for low-income residents. **To date, DOEE has received over 1,700 responses from community members and organizations in this effort.**

Any DC property owner can participate in the Lead Pipe Replacement Assistance Program. There are high lead levels in lower-income communities, which in DC are disproportionately Black. Research by American University found that prior to 2018, households in the wealthiest areas of DC were 2.3 times more likely to replace their lead pipes than households in neighborhoods with the lowest incomes. Without targeted programs to help families defray the costs of remediation, this environmental inequity falls along economic and racial lines.

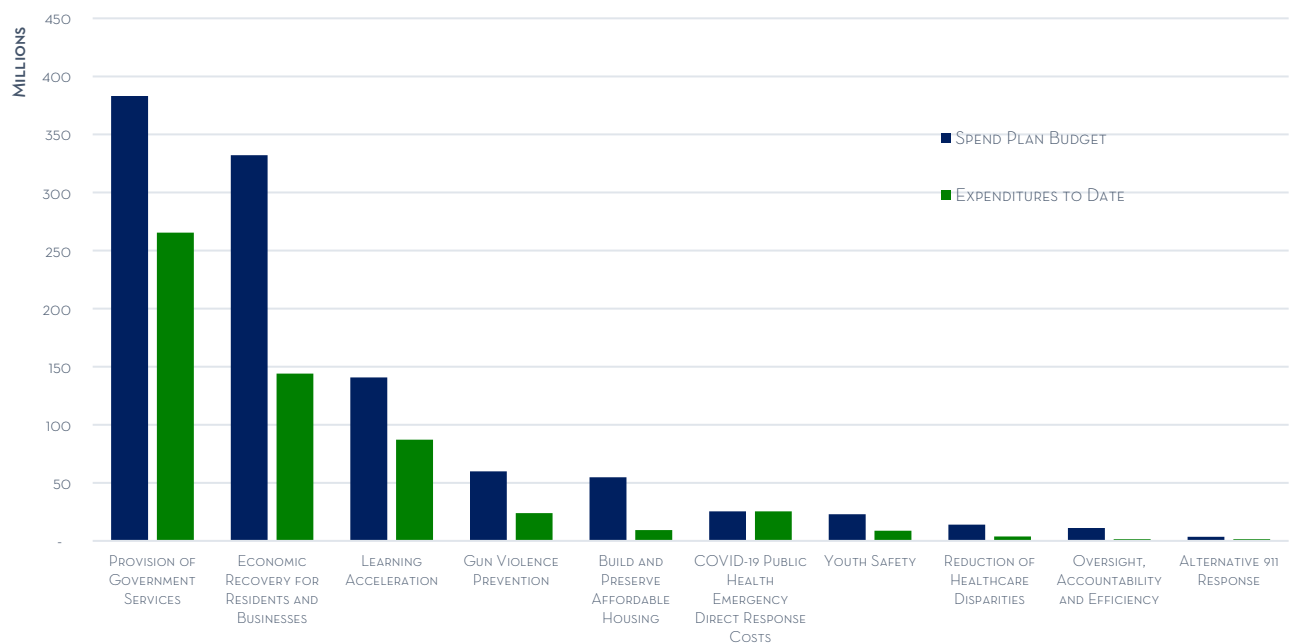
Over 241 residents have received assistance under the Lead Pipe Replacement Assistance Program. The District has invested \$20 million of SLFRF in the program and has expended about half of the project's total allocation.

EXPENDITURE CATEGORY 6: REVENUE REPLACEMENT

The District's calculation of revenue loss due to the COVID-19 public health emergency from FY 2021 through the first quarter of FY 2025, based on the Treasury Department's guidance, is more than \$4 billion, exceeding the total amount of State and Local Fiscal Recovery Funds (SLFRF) allocated to the District. Within this upward limit, the District has allocated less than \$820 million in Coronavirus State Funds to replace lost revenue in supporting District services.

Within the Revenue Replacement Expenditure Category (EC 6), our spend plan contains various core government services such as payments to childcare providers, the creation of a food access fund, and supplements to our emergency rental assistance programs during the pandemic.

EC 6: PROVISION OF GOVERNMENT SERVICES SPENDING BY DC INITIATIVE



PROJECT HIGHLIGHT: ACCESS TO QUALITY CHILD CARE GRANTS

Expenditure Category 6.01 – Provision of Government Services

The District's Recovery Plan allocated \$10 million to expand the Access to Quality Child Care Grants program, administered by the Office of the State Superintendent of Education. This program aims to improve the supply and quality of child care services in the District by providing grants to child development facilities to expand, open, and/or improve new and existing child development facilities. **This program has improved the supply of childcare services for infants and toddlers and increased the number of quality and high-quality infant and toddler slots in the District.**

The Access to Quality Child Care Grants program has proven to be a successful vehicle for improving and creating affordable, high-quality childcare in neighborhoods that need it. The program team partners with the Low Income Investment Fund, a national advocacy organization, as well as the District's Department of Buildings, Department of Energy and Environment, and Department of Fire and Emergency Medical Services to ensure the successful and timely completion of improvement projects.

Access to quality early childhood education or childcare has been found to have the most profound, lasting effects on life outcomes for children from underprivileged environments, particularly Black and Hispanic children. Black and Hispanic families often have the lowest access to uninterrupted, quality care. The Access to Quality program has aimed to close equity gaps by increasing the number of quality and high-quality childcare slots available in the District. This has benefitted families by allowing parents to increase labor participation, and thus income, as well as the cognitive development and socioemotional wellbeing of the youngest Washingtonians.



**ACCESS TO QUALITY
CHILD CARE GRANT**

PROJECT HIGHLIGHT: ASSISTANCE FOR RETURNING CITIZENS

Expenditure Category 1.11 – Public Health: Community Violence Interventions

Expenditure Category 6.01 – Revenue Replacement: Provision of Government Services

The District is directing over \$16 million of SLFRF funding to assist returning citizens with reintegration, help these individuals avoid homelessness, and reduce recidivism. Three distinct projects support these efforts:

- **Peer Navigators** deploys five peer navigators who are returned citizens that have successfully reintegrated into the community to provide advice, support, and mentorship to other returning citizens to help them achieve similar outcomes.
- **Financial Coaching for Returning Citizens** provides one on one financial coaching for 1,000 returning citizens through existing Financial Empowerment Centers (FECs). The coaching provides financial education, access to banking products and services, reduction in recidivism, and development of financial resiliency skills for returning citizens.
- **Assistance for Returning Citizens** provides help with housing deposits, transportation needs, connectivity, and other temporary or immediate expenses.

These initiatives are supported by strong evidence, especially the connection to housing services. A randomized housing-mobility experiment studied the effects of relocating families from high- to low-poverty neighborhoods on juvenile crime. Findings suggest providing families with the opportunity to move to lower-poverty neighborhoods reduces violent criminal behavior by teens.

These projects support the District's mission to improve equity. A 2017 University of Maryland ethnography of DC's returning citizen population identified housing, employment, education, and health support as reentrants' four most critical needs. Reflective of larger US trends, DC's returning citizens are overwhelmingly Black. As of 2023, 90 percent of DC Department of Corrections residents are Black despite making up only 46 percent of DC's population overall.

The Financial Coaching for Returning Citizens project, through DC's FECs, provides customized financial counseling services to assist in the reentry efforts. The FECs partner with the Mayor's Office of Returning Citizens (MORCA), among many other DC agencies, to train FEC staff on reentry matters; and integrate financial counseling into the reentry process. The FECs also provide financial counseling for returning citizens, with a focus on individuals recently released or on a supervised release program to aid reentry.



PROJECT HIGHLIGHT: CAPITAL AREA FOOD BANK



Expenditure Category 6.01 – Household Assistance Food Programs

The District provided a \$1 million grant to the Capital Area Food Bank **to strengthen the nonprofit's services to residents that were affected most by the COVID-19 pandemic.** Through this project, Capital Area Food Bank:

- Leveraged community-clinical linkages with healthcare centers and distributed produce and other shelf-stable groceries to patients experiencing food insecurity or food insufficiency;
- Provided capacity-building awards to partners for supplies, food storage equipment, etc.;
- Built a stockpile of shelf-stable, culturally familiar foods to enhance emergency preparedness capacity; and,
- Invested in infrastructure to expand the reach of the Commodity Supplemental Food Program and Senior Brown Bag to more seniors annually.

In the first year of the pandemic, roughly 11 percent of District households experienced food insufficiency. These effects were not evenly felt, however. Approximately 21 percent of Black households and 29 percent of Hispanic households reported not having enough to eat during that same period. This project advances racial equity in food security, especially among seniors. **The Capital Area Food Bank with this SLFRF award increased deliveries of fresh produce and shelf-stable groceries to over 7,800 seniors with low incomes who may be experiencing food insecurity or food insufficiency and is on-track to distribute approximately 200,000 meals.**

PROJECT HIGHLIGHT: COLLEGE RISING



Expenditure Category 6.01 – Revenue Replacement: Provision of Government Services

Over \$3 million was used to enhance dual enrollment opportunities for students at public high schools by adding dual enrollment seats and a mentorship program for low-income high school students and first-time college goers. The District's Office of the State Superintendent of Education engages stakeholders such as institutions of higher education, local education agencies, community-based organizations, parents, and students to implement this program.

Controlling for socioeconomic status and test scores, race and ethnicity play a role in college persistence rates, which is believed to be partially related to lower exposure to mentors and social networks who can help students navigate higher education settings and successfully complete their degrees. **This program addresses those forces explicitly by providing the opportunity for all students in DC to earn college credits and access mentorship opportunities for free.**

This program is designed to help students who have strong potential to succeed in college but require additional exposure, support, and mentorship to matriculate to postsecondary institutions. In FY 2022, the District provided these services to over 250 high school students through this project.

PROJECT HIGHLIGHT: CAREER MAP PILOT

*Expenditure Category 6.01 – Revenue Replacement:
Provision of Government Services*



The District invested over \$23 million to pilot the Career Mobility Action Plan initiative, otherwise known as Career MAP. This initiative provides resources to families that have experienced homelessness, are committed to pursuing a career, and are at risk of losing cash, food, health care, childcare, and housing benefits as their incomes grow and they fall off so-called “benefit cliffs.” In addition to augmenting financial resources, Career MAP provides career and education services, as well as two generational case management supports, to provide stability as participants progress into careers, allowing them to have a higher degree of self-sustainment and mitigate benefit cliffs along the way.

To develop Career MAP, the DC Department of Human Services (DHS) conducted significant program design research in partnership with the Lab @ DC. This included several interviews and focus groups with current Family Re-Housing Stabilization Program (FRSP) participants, a review of other task force and survey documents capturing participant views, and discussions with front line staff and providers, as well as national and local subject matter experts. DHS also worked with the Federal Reserve Bank on quantitative analyses to identify the best ways to mitigate benefits cliffs. DHS has engaged FRSP participants to learn what types of benefits and services would be most helpful to maximize stability for their families and the opportunity to increase earnings, as well as what supports would be needed for their families.

Career MAP participants are low income and mostly people of color. Career MAP attempts to address root causes of poverty and counteract these systemic barriers. Economic advancement outcomes achieved by the participating households can help reduce racial income and wealth inequities, and increased resources in the household can improve longer-term outcomes for their children.

Career MAP has exceeded its initial goal of supporting 300 families. As of April 30, 2023, 575 families are enrolled in Career MAP and receiving support. There have been high levels of engagement. Over 80 percent of participants are actively working with their assigned navigator on goals, over 100 heads of household are currently employed, and over 40 are active in education and training programs. In addition, 25 families are in the intake process and pending enrollment. **Career MAP has reviewed applications from over 1,400 interested families and plans to enroll more families as current families accept permanent housing placements.**

The District is building strong evidence on Career MAP using a randomized evaluation.¹¹ About 1,200 eligible families were randomly assigned to receive either Career MAP or more standard supports. The goal of the evaluation is to assess impacts on employment income and sustained private-market housing for heads of household, and school attendance for their children. We expect to publish the interim impact reports in Fall 2025 and 2027, and a final impact report in Fall 2029.

¹¹ <https://thelabprojects.dc.gov/career-map>

PROJECT HIGHLIGHT: GREEN INFRASTRUCTURE MAINTENANCE



Expenditure Category 6.01 – Provision of Government Services

The Green Infrastructure Maintenance project is addressing the maintenance needs of the more than 2,000 District-owned green infrastructure assets. The program also trains and places District residents and returning citizens in living wage jobs. **In FY 2022, 31 workers enrolled in job training programs, and 16 workers completed the programs.** As the initiative continues to ramp up, it will provide services to a greater and greater number of District residents.

This project works to reduce equity gaps in employment through job training and by providing the same level of green infrastructure investment and routine maintenance in neighborhoods across the District. Additionally, DC's historically Black neighborhoods in Wards 7 and 8 bear a disproportionate burden of environmental harms.

The District has allocated nearly \$17 million to the Green Infrastructure Maintenance project and has so far expended approximately 20 percent of its SLFRF allocation.

PROJECT HIGHLIGHT: DC SCHOOL CONNECT

Expenditure Category 6.01 – Revenue Replacement: Provision of Government Services

A nearly \$21 million allocation enabled the District to launch the new DC School Connect program, which provides safe student transportation to and from schools where students are at greater risk of encountering violence. In the morning, School Connect vehicles pick up registered students from shared stop locations and transport them to school. In the afternoon, the vehicles return the students back to those same safe locations. DC School Connect serves students at 23 elementary, middle, and high schools in Safe Passage zones in Wards 5, 7, and 8, providing a safer alternative for students to get to and from school.

The community has greatly appreciated this program, and demand for DC School Connect services has soared since its inception. In its development and early implementation, the project utilized signage and other traditional marketing such as radio and TV. During this time, the DC Department of For-Hire Vehicles (DFHV), the agency responsible for launching the program, solicited and reviewed 150 responses from residents and constituents.

This project helps bridge transportation inequities disproportionately experienced by residents in Wards 5, 7 and 8, who are predominately low-income and Black. It also helps to address the disproportionately higher rates of gun violence to which Black residents are exposed in DC, while also facilitating school attendance, as school safety is a known driver of school absence. DFHV has expended more than 38 percent of the total SLFRF funding budgeted for this project.



PROJECT HIGHLIGHT: EVERY DAY COUNTS!

*Expenditure Category 6.01 – Revenue Replacement:
Provision of Government Services*



The District is investing over \$1 million in the Every Day Counts! project, administered by the Office of the Deputy Mayor for Education (DME). This project deploys evidence-based attendance strategies such as attendance letters and/or technology to reduce chronic absenteeism.

Attendance letters and technology that communicate to students and families about total absences are evidence-based practices to reduce absenteeism. Randomized evaluations find that personalized attendance nudges can reduce absenteeism by 15 percent in early grades and 6 percent across all grades.¹² Promising evidence from DC finds nearly 16 percent of all students who received “nudge” communication were no longer chronically absent.¹³ **So far, over 63,000 chronically absent students have been contacted through EDC! in FY 2023. Attendance improved for approximately 50 percent of the students contacted and 25 percent of students contacted are no longer chronically absent.**

In developing this initiative, DME held 150 engagement events with parents, students, and community-based organizations. Of the \$1 million invested, approximately 67 percent has been spent to date.

¹² https://f.hubspotusercontent40.net/hubfs/4875399/OOOO11_Research.Reducing%20Absenteeism%20at%20Scale%E2%80%9494FINAL.pdf

¹³ <https://dme.dc.gov/node/1660471>

PROJECT HIGHLIGHT: PRODUCE PLUS PROGRAM

Expenditure Category 6.01 – Produce Plus Program



The Produce Plus Program provided District residents with access to fresh fruits and vegetables. The program provided \$231,000 to a nonprofit organization that distributes monthly farmers market vouchers and SNAP matching incentives for residents to purchase fresh, healthy fruits and vegetables. This program also stimulated the local food economy in the District and surrounding region. The nonprofit organization used the funding to:

- Invest in infrastructure to modernize benefit technology;
- Increase the benefit amount given to program participants; and
- Enhance partnerships with federally qualified health centers to increase participation.

A randomized control trial of financial incentives to SNAP participants nationally found that participants significantly increased their fruit and vegetable intake. A cross-sectional study of Produce Plus in DC found that participants reported higher median fruit and vegetable intake compared to similar survey respondents who did not receive incentives. **Approximately 23,000 low-income residents accessed the Produce Plus Programs' benefits.**

PROJECT HIGHLIGHT: HEALTHY CORNER STORE PARTNERSHIP PROGRAM

Expenditure Category 6.01 – Provision of Government Services

The Healthy Corner Store Partnership program improved access to a healthier variety of food options for families in locations with low proximity to full-service grocery stores. In the District, families with the lowest food access are concentrated in Wards 7 and 8, which have the largest Black populations and lowest median household incomes. **The District invested \$250,000 to provide grants to corner stores to reduce produce prices to be more affordable for lower-income residents.**

The funding expanded the Healthy Corner Stores Program by:

- Investing in extra refrigeration and other equipment to increase healthy food offerings;
- Expanding hours of Community Champions (community-health workers) to provide outreach to connect residents with SNAP, WIC, and Healthy Corner Store benefits;
- Increasing marketing of healthy items within stores, and;
- Enhancing community-based organizations' staff capacity to recruit and onboard more corner stores to the program.

In quasi-experimental studies in Baltimore and Philadelphia, healthy corner store initiatives were associated with increased stocking or sales of healthy foods.

PROJECT HIGHLIGHT: SUMMER PLUS

*Expenditure Category 6.01 – Revenue Replacement:
Provision of Government Services*



The District is investing nearly \$10 million in Summer Plus, a project that provides robust recreation activities and accelerated learning opportunities for students most affected by the pandemic. The project is designed to help students maintain vital academic gains achieved during the school year and provide a safe, fun, and active environment during the summer months. Learning loss due to the pandemic was most acute among Black and Hispanic students and students whose families live on low incomes.

By focusing on high-quality out-of-school time programs that fuse recreation and academic enrichment during the summertime, the Department of Parks and Recreation (DPR) engages youth and provides fun excursions and local amusements. DPR also focuses on entrepreneurship and helps introduce District youth to the prospect of creating and developing economic ventures.

In FY 2021, 687 students participated in the Summer Plus program. In FY 2022, 392 students participated in tutoring programs through Summer Plus, with 1,648 students participating overall. We know the impacts of the pandemic were most intensely felt among low- and moderate-income residents, which is why DPR focused its efforts on these youth. In FY 2022, **all students that participated in Summer Plus were from low- and moderate-income neighborhoods.**

PROJECT HIGHLIGHT: REIMAGINING DC HIGH SCHOOLS: WORK-BASED LEARNING INVESTMENTS

Expenditure Category 6.01 – Revenue Replacement: Provision of Government Services

The District is investing over \$19 million in reimagining how we think about the public high school experience and installing evidence-based learning models for our high school students. This project is the result of collaboration between several District agencies to provide high school seniors enrolled in career and technical education programs with paid, credit-bearing school-year internships.

Reimagining DC High Schools provides grants to local education agencies to support work-based learning experiences and to expand career exploration and career awareness courses starting in middle school.

This project has also launched the Advanced Technical Center (ATC), which will serve as a regional hub for career and technical education programming and innovation available to students from all public and public charter high schools in the District.

Work-based learning is an evidence-based strategy. A quasi-experimental study of a high school internship program in DC found increased rates of graduation and college enrollment among male students, across the full study group.¹⁴ **Additionally, we are proud that the District is contributing to the evidence base on work-based learning experiences.** Using a quasi-experimental design, DC will compare outcomes for career and technical education students with those from other students.¹⁵ The Lab @ DC is examining short-term impacts on students' soft skills; professional network and mentorship; college and career readiness; and confidence in their career paths, with interim findings expected in Fall 2024, 2025, and 2026. Additionally, the District will examine long-term impacts on students' employment, wages, and enrollment in postsecondary education, with final findings expected in Fall 2027.

The Office of the State Superintendent for Education (OSSE) has deeply engaged the student and family community in the development of this project. **OSSE conducted over 124 community engagement events where this project was an agenda item and has collected responses on this project from over 27,000 community members.**

¹⁴<https://www.urban.org/research/publication/pathways-after-high-school-evaluation-urban-alliance-high-school-internship-program>

¹⁵<https://thelabprojects.dc.gov/reimagine-dc-high-schools>



THE LAB @ DC

PROJECT HIGHLIGHT: OPPORTUNITY ACCOUNTS

Expenditure Category 6.01 – Provision of Government Services

The District has mobilized nearly \$3 million to provide 100 new matched-savings Opportunity Accounts each year for income-eligible District residents. The goal of the Opportunity Accounts program is to increase the ability of low-income individuals and families to save and spend money for opportunities like education, job training, the purchase or major repairs of a primary residence, and business start-up costs. This program also provides financial education and coaching, which empowers residents to become financially literate and build generational wealth.

Opportunity Accounts is an evidence-based program modeled after Individual Development Accounts (IDAs), a matched-savings program administered by the federal government. Similar to IDAs, Opportunity Accounts incorporates several program design elements meant to address behavioral biases that typically present a barrier to savings. A combined randomized evaluation of IDAs with a 4:1 match in Albuquerque and a program in Los Angeles with a 2.5:1 match found that after one year, liquid assets increased by \$799 on average, and participants' confidence in their ability to meet normal monthly living expenses increased by 10 percent. Participants were also 34 percent less likely to report experiencing hardships related to utilities, housing, or health and 39 percent less likely to use non-bank check-cashing services.¹⁶

To inform the Opportunity Accounts Expansion project, the District's Department of Insurance, Securities, and Banking (DISB) invited community members to 44 events and solicited 134 responses. These conversations have resulted in ongoing engagement with non-profit organizations, community partners, and government agencies to maximize resident reach throughout the city. DISB has also partnered with numerous programs to provide financial literacy and education.

The Opportunity Accounts Program advances racial equity, as families living on low incomes in DC are disproportionately headed by people of color, primarily Black residents. The median white family has a household income of roughly three times the median Black family in DC.

¹⁶ https://www.acf.hhs.gov/sites/default/files/opre/2016_12_6_afi_final_report_508fixedtable_508b.pdf



PROJECT HIGHLIGHT: EQUITY IMPACT FUND

Expenditure Category 6.01 – Provision of Government Services

The Equity Impact Fund provides access to business training, hosts regular town halls and large-scale meetings, hosts quarterly or monthly meetings for portfolio companies, and provides 1-on-1 support as needed for equity impact enterprises (EIEs). EIEs are DC resident-owned small businesses that are at least 51-percent owned by an individual who is, or a majority number of individuals who are, economically disadvantaged or have been subjected to racial or ethnic prejudice or cultural bias.

This project expands upon the ongoing Inclusive Innovation Equity Impact Fund (IIEIF), which allows more companies to receive funding and provided flexibility in financing options for growth beyond pre-seed stage. In its endeavor to support businesses, the **Deputy Mayor for Planning and Economic Development (DMPED) has collected over 400 community responses and held 27 community engagement events, including townhalls.** DMPED has also launched an outreach campaign that includes social media, phone banking, and emailing.

The Equity Impact Fund provides an alternative capital financing stream for DC resident-owned businesses that have been unable to secure capital through traditional lending institutions. These businesses make less than \$2 million in annual revenue and are owned by DC residents who have experienced economic disadvantage, racial or ethnic prejudice, or cultural bias. Since the program launched in FY 2022, the Equity Impact Fund has issued twelve grants, helping ten businesses gain access to capital. The businesses span sectors including financial services, arts and education, food and beverage, waste management, and wellness.

EXPENDITURE CATEGORY 7: ADMINISTRATIVE

A small portion of the District's State and Local Fiscal Recovery Funds (SLFRF) was allocated to projects that provided administrative support in the implementation of ARPA-funded recovery initiatives or other direct COVID-response efforts. This included increased contractual support to manage the increased volume of procurements; expanded security services at COVID-19 testing, vaccination, and shelter sites; new public outdoor handwashing stations at shelter facilities; the deployment of laptops and other mobile devices to support remote work for employees; transitioning public benefits call centers, including for TANF, SNAP, EBT, and Emergency Rental Assistance, to remote operations; standing up online portals for residents to search for public testing sites or private healthcare facilities providing COVID-19 services; and developing internal and external data dashboards to aid response planning and to keep the public informed of COVID data and trends.

PROMOTING EQUITABLE OUTCOMES

DC'S WHOLE OF GOVERNMENT COMMITMENT TO RACIAL EQUITY

The District deepened its commitment to advancing racial equity through the establishment of the Mayor's Office of Racial Equity (ORE) in March 2021. ORE creates the infrastructure and tools for District agencies to analyze programmatic and policy decisions through a racial equity lens, such as integrating equity-focused questions in budget requests and providing technical support to agencies during annual budget formulation. Equity, including racial equity, is a top priority in the implementation of initiatives funded with State and Local Fiscal Recovery Funds (SLFRF) and remains a priority in discussions concerning which programs the District will continue when federal pandemic funds expire.

As detailed in the District's 2022 SLFRF Annual Report, the District's annual budget formulation process was updated in FY 2022 to focus on racial equity. ORE's Racial Equity Budget Tool, which agencies use to complete their proposals, is both a product and a process:

- **As a product**, agencies provide racial equity narratives for all new budget requests, including those using SLFRF. This exercise helps District agencies and decisionmakers assess which proposals have the greatest potential to close equity gaps.
- **As a process**, applying questions from the tool helps District agencies consider disparate resident outcomes by race and ethnicity using disaggregated data, center community input, and focus on evidence, benefits, and burdens. By requiring this section as part of budget formulation, the District is setting norms for its commitment to advancing racial equity in all aspects of government operations.

IMPACTS OF THE PANDEMIC ON RACIAL EQUITY

As in many parts of the US, Black, Indigenous, and people of color (BIPOC) in DC were disparately harmed by the COVID-19 public health emergency, as seen through worse health outcomes and starker social and economic impacts, such as higher rates of unemployment, income loss, food insufficiency, and learning loss. DC families are recovering from the health, emotional, and financial tolls of the pandemic. However, the recovery is uneven, in part because of structural inequities which predate COVID-19. For example, while the unemployment rate has recovered Districtwide to its pre-pandemic rate of approximately 5 percent, unemployment rates in DC's historically Black communities in Wards 7 and 8 are nearly double the rates in other parts of the District at 7.2 percent and 9.1 percent, respectively.¹⁷

SLFRF INITIATIVES AS AN EXTENSION OF DC VALUES

The District prioritizes families and businesses who have experienced the deepest hardships due to the pandemic—both for SLFRF initiatives and locally funded recovery resources. At the time of this report, 87 out of DC's 208 projects (42%) target residents who live on low incomes, as measured by living in a Qualified Census Tract, earning less than 60% of the median area income, or programs for which 25% of intended beneficiaries are below the federal poverty line. In DC, residents who live on low incomes are disproportionately BIPOC. The racial income and wealth gaps between white residents and Black and Hispanic residents have long roots in historical factors. This priority serves as a north star in DC's pandemic response.

¹⁷ Based on the May 2023 release of DC's April labor statistics, preliminary rate. <https://does.dc.gov/page/latest-monthly-statistics>

While the pandemic stalled progress and exacerbated underlying inequities nationwide, the infrastructure the District was already building to address disparate outcomes prior to COVID-19 provided the foundation for DC's SLFRF initiatives. Indeed, DC's pre-pandemic initiatives share the same end goal as its SLFRF initiatives: **a DC where all residents have a fair shot and a pathway to prosperity.**

ADDRESSING NEGATIVE ECONOMIC IMPACTS

As mentioned above, 42 percent of the District's SLFRF projects target residents who live on the lowest incomes or in underinvested communities. Projects that specifically address negative economic impacts treat residents as whole people with unique needs and aspirations. Viewed as a lifecycle meant to create equitable footing for all Washingtonians, these projects at the individual level start with equitable access to quality early childhood care and maximizing quality instruction and enrichment activities for K-12 students both in and out of school. All of these are well-studied predictors for better life outcomes.¹⁸

Youth-focused projects transition residents to opportunities to gain higher education or learn on the job while earning an income to support pathways to stable, family-supporting employment. These projects also provide consideration for residents who traditionally face barriers to the workplace, such as returning citizens.¹⁹ In parallel to projects which strengthen DC's labor market supply is a collection of investments that foster demand via a healthy business sector of small and locally owned businesses.²⁰ Women and minority owned businesses were impacted more deeply by the pandemic and had inequitable access to federal relief programs early in the pandemic during critical months of stay-at-home orders.²¹ It is impossible to know what the unemployment rates would have been had the District not provided enhanced support through SLFRF. Prior to the pandemic in 2019, the gap in unemployment rates between Ward 8 and wealthier areas was nearly triple, at 4.5 percent and 13.8 percent, respectively. Today, the gap, while still wide, has narrowed to double.

The District also launched an ecosystem of initiatives which support stable, thriving family units by increasing access to homeownership, keeping families in their homes in safe and livable conditions, and providing small cash infusions to prevent economic shocks.²² Most families who live in poverty in DC are headed by a person of color, the majority of whom are Black or African American. Black families in DC have not had the same housing or employment opportunities as non-Black peers, in large part due to the legacies of structural racial discrimination, including segregation, redlining, and restrictive covenants. Today, severely rent burdened families in DC are overwhelmingly Black and at higher risk of economic displacement. Black homeownership

¹⁸ Back-2-work Childcare Grants (HO2213); High-Impact Tutoring (HI4303); Afternoon Access (JO2303), Out-of-School-Time Grants (H26305), and Boost Camps (HO3303), respectively.

¹⁹ DC Futures (DO6305), Career Coaches (DO4207), Jobs First (D41207), Project Empowerment (K26207), Home Health and CNA Training Grants (D33207), DC Solar Works Expansion (E32207), among others.

²⁰ Equity Impact Fund (EO5209), Bridge Grants (EO2209), Employer Partnership (E37207), Business Portal (EO3213), Creative Streets and Culture (E46228), DC Anchors Partnership (E51232)

²¹ Choi, Shinae, Erin Harrell, and Kimberly Watkins. "The Impact of the COVID-19 Pandemic on Business Ownership Across Racial/Ethnic Groups and Gender." *J Econ Race Policy* 5, 307-317 (2022). <https://doi.org/10.1007/s41996-022-00102-y>; and Liu, Sifan and Joseph Parilla, "New Data Shows Small Businesses in Communities of Color had Unequal Access to Federal COVID-19 Relief," *Brookings Institute*, Sept 17, 2020, <https://www.brookings.edu/research/new-data-shows-small-businesses-in-communities-of-color-had-unequal-access-to-federal-covid-19-relief/>.

²² Black Homeownership Fund (D46601), Housing Production Trust Fund (A11310), Housing Preservation Fund (A10310), Community Land Trust Grant (AO2310), Eviction Prevention (A13205, A19205, A18205), Lead and Mold Hazard Mitigation (E27313), Home Weatherization Assistance (E24203)

rates have also fallen in the District from 46 percent in 2005 to 34 percent in 2020.²³ The creation and preservation of affordable housing stock in DC is critical to making it possible for families of all income levels to live and thrive in DC and to preserving the heritage of native Washingtonians who want to continue making DC their home.

MITIGATING FACTORS AND CHALLENGES

The success of the District's SLFRF initiatives is likely being tempered by inflation sweeping the global economy. As with the economic impacts of the pandemic, inflation, especially rapid inflation, exacerbates wealth inequalities and harms people without college degrees and people on low incomes the most.²⁴ Data from April to May of 2023 suggest that roughly 60 percent of Black and Hispanic residents had difficulty paying for usual household expenses in the past week, compared to 25 percent of white residents.²⁵

²³ American Community Survey 1-year estimates, 2005 and 2020

²⁴ Chakrabarti, Rahashri, Dan Garcia, and Maxim Pinkovskiy, *Economic Inequality: Inflation Disparities Series*, Federal Reserve Bank of New York, 2023. <https://libertystreeteconomics.newyorkfed.org/2023/01/young-less-educated-faced-higher-inflation-in-2021-but-gaps-now-closed/>

²⁵ US Census Bureau, Household Pulse Survey, Phase 3.8 Data Tables, Week 57: April 26 – May 8. <https://www.census.gov/programs-surveys/household-pulse-survey/data.html>

COMMUNITY ENGAGEMENT

Prior to the COVID-19 public health emergency and passage of the American Rescue Plan Act, District government agencies engaged regularly with community members through an active web of communication platforms and engagement events—maximizing relationships with community-based organizations (CBOs), residents, stakeholders, and service delivery partners. As a result of the COVID-19 pandemic, the District formed eight initiatives to usher the District into a strong recovery from the pandemic and related economic contraction. The unique circumstances of the public health emergency and its outsized impact on vulnerable populations created an opportunity and a need for the District to capitalize on its strong community engagement practices to solicit equitable feedback from our city’s diverse populations on how the government could best mitigate the impacts of the pandemic.

In the three years since, District agencies have more than met this need. Each agency administering State and Local Fiscal Recovery Funds (SLFRF) projects has sought the input and engagement of multiple stakeholders including residents, non-profits, businesses, and youth. A recent survey of all agencies administering SLFRF projects shows **there have been over 3,400 engagement events and hundreds of thousands of responses from community members or stakeholders to inform project designs across all eight DC initiatives and [Treasury] expenditure categories.**

The District engages community members not only in the development of projects, but also in ongoing meetings like townhalls to provide status updates on execution. For example, the DC Department of Energy and the Environment (DOEE), works tirelessly to capture diverse feedback from the community as part of its **Solar for All** initiative:

“[it] regularly engages in ongoing outreach activities (at least 3-4 times per month) with community members and partner groups by attending community fairs; providing application support at affordable housing buildings; presenting at Advisory Neighborhood Commission meetings; presenting to local church[es], nonprofit, and environmental groups; meeting monthly with DC government partners; tabling at local social services centers; posting activities on agency social media; answering questions and providing support via the Solar for All hotline and email; attending application pick up events with the local utility companies; organizing parties and events within low-income communities; disseminating marketing materials among non-profit and property management partner organizations.”

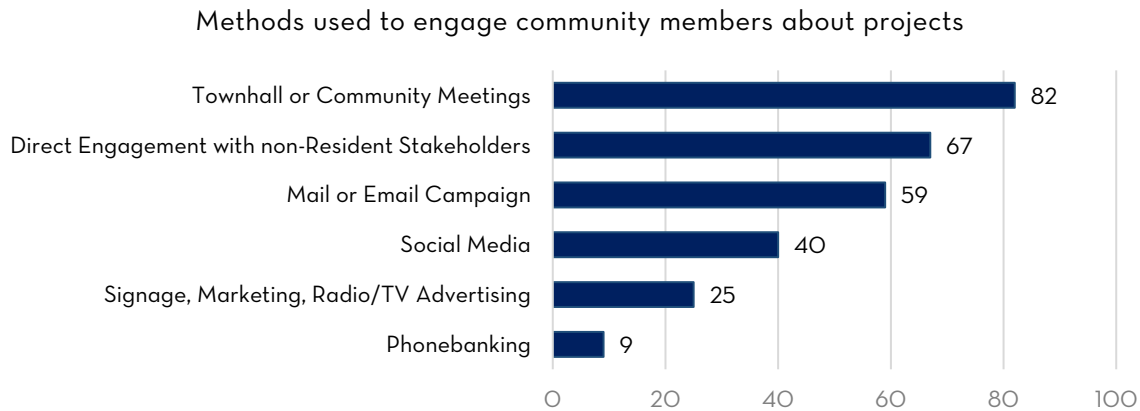
Additionally, DOEE partners with other District agencies to increase residents’ access to Solar for All program resources, applications, and additional wraparound services to help address barriers to participation.

Another great example is the **Career Coaches** project, which supports residents seeking career advising, training, and employment in high-demand occupations in the District. The project team has held 22 engagement events and solicited nearly 1,400 responses from community members and stakeholders. The District’s Workforce Investment Council (WIC), which manages the project, has an ongoing Community of Practice (COP) which extends their reach and partnership with CBOs. The COP arranges monthly and quarterly events. The WIC writes:

“Approximately 30 to 40 organizations have participated in COP activities. Additionally, the WIC partners with DC Public Libraries and meets with them monthly to plan additional engagement opportunities. The WIC is also working with the DC Department of Parks and Recreation to host a full day of recruitment and on-site activity. The WIC participates in regular exchanges with the Adult

Education Working Group, the American Job Centers and Coalition for Nonprofit Housing and Economic Development (CNHED) Workforce Development Working group.”

Engagement in the District has always relied on community meetings. In three years, this remains the strongest mechanism for outreach. These kinds of events make the most of the District government’s position as a force for good in our community.



LABOR PRACTICES

The District has budgeted for two infrastructure projects under Expenditure Category (EC) 5.12: Lead Pipe Replacement in the Department of Energy and Environment (DOEE), and Lead Removal in the DC Public Charter School Board (DC PCSB), in accordance with the Childhood Lead Exposure Act of 2017. Funds for the Lead Pipe Replacement project have been transferred to DC Water with their staff conducting oversight and inspections. The District will apply Davis-Bacon wages to the contracted work.

DC PCSB, through ongoing compliance with the Childhood Lead Exposure Act, has contractually obligated its vendors to promote local hiring using labor agreements of First Source, a program establishing DC resident hiring standards. Through the execution of these contracts, the program can provide contracted positions with Certified Business Enterprises (CBEs) within the District. A CBE is a business that is headquartered in the District of Columbia and has been certified by the Department of Small and Local Business Development (DSLBD). To qualify as a CBE, the principal office of the business must be physically located in the District of Columbia and it must be either (a) independently owned, operated, and controlled, (b) more than 50-percent owned, operated, and controlled by a District-based enterprise or not-for-profit business, or (c) owned by a non-District-based business enterprise or not-for-profit business that is more than 50-percent owned by District residents.

USE OF EVIDENCE

The 2021 SLFRF Annual Report outlined the District's procedures for funding evidence-based programs, as well as how the District would support implementation and evidence-building through the Launch, Evaluation, and Monitoring hub (LEM). In short, the District's process for identifying evidence-based uses of State and Local Fiscal Recovery Funds (SLFRF) mirrors our existing budget formulation process: we rate new or expanded investments on a scale aligned with the categories in 2018 Foundations for Evidence-Based Policymaking Act of 2018 (HR4173) and the definitions in the SLFRF Final Rule. Then, we identify specific projects for focused design, implementation, and rigorous evaluation support from The Lab @ DC, the Mayor's applied scientific team.²⁶

We project that \$443,177,974 in total SLFRF will be spent on programs that are evidence-based by design, according to Treasury's definition. Within that total, most of the investments are concentrated in Expenditure Categories (EC) 1 and 2:

- **Up to \$135,493,882** to evidence-based projects in Public Health (EC 1)
- **Up to \$261,384,825** to evidence-based projects in Negative Economic Impacts (EC 2)

A total of \$164,684,076 of the District's SLFRF investments are evidence-building. (This is identified in the Project Inventory later in this report.) These investments are split between \$29,048,091 for building new evidence and \$135,635,985 to rigorously evaluate evidence-based programs to ensure that they have the intended effects both in DC and when used in the unique context of the COVID-19 pandemic recovery. Between building new evidence and investing in evidence-based programs, the District's potential for evidence-based expenditures is \$472,226,065, depending on the results of evaluations building new evidence.

To guide our use of evidence, the District has drafted a recovery learning agenda.²⁷ This District-wide learning agenda includes activities that will build rigorous evidence as well as other research questions that will be analyzed through performance metrics and descriptive analysis. The goal of our learning agenda is to answer the overarching question: *What recovery investments are most effective for our disadvantaged residents, and what should the District continue to invest in?* Within that question, the Learning Agenda is organized by initiative (e.g. Learning Recovery, Economic Recovery for Residents and Businesses, Reducing Gun Violence etc.). The District tracks each project from investment to implementation to impact with the support of the LEM investment which has supplemented the District's Performance team and The Lab. Together, the teams have organized the learning and monitoring goals questions into three tiers:

Tier I investments were prioritized for design support from The Lab's civic designers, social scientists, and data scientists. These staff assist the launch of these programs, including design, regulation, enrollment, selection, and data collection. Tier I projects were also prioritized for an impact evaluation, and the Lab worked to embed an evaluation in each project designed to meet Strong or Moderate criteria, where possible.

²⁶ For a detailed description of this process, see Recovery Plan Performance Report: District of Columbia, p. 28-29. https://oca.dc.gov/sites/default/files/dc/sites/oca/publication/attachments/DC_SLFRF%20Annual%20Report%202021%20and%20Project%20Inventory_web.pdf

²⁷ The Learning Agenda is not yet public at the time of writing.

Tier II investments receive dedicated attention from the Performance team to monitor progress and raise successes and challenges up to the District's leadership.

Tier III investments were monitored at a high level to track progress towards completion.

In FY 2022, the first full year of SLFRF spending, the District's priority was to learn about the delivery timelines of our investments. The learning and monitoring were organized around multiple cross-agency meetings with Deputy Mayors and the City Administrator throughout the year. The meetings covered all SLFRF investments, regardless of their tier. Monitoring and discussion focused on key questions about our ability to deliver our SLFRF investments, for example: *Are dollars being expended? Are new services being stood up or existing services being expanded in a timely manner? If not, how can the District remove bottlenecks? Do we need to shift any investments to meet the current reality?*

In the second full year of SLFRF—FY 2023—the District has progressed to learning about the implementation and, where possible, outcomes of the investments. Throughout this fiscal year, we are answering questions about the overall status of the recovery, structured around data-driven cross-agency meetings that cover only Tier I and Tier II investments. The meetings start with a small number of District-wide metrics, such as: *What are the trends in student math and reading test scores from 2019 to 2023? What is the status of 911 availability? What is the District's unemployment rate, broken down by demographics and sectors.* Then, they proceed into the implementation status of all Tier I and II investments.

We are currently preparing for our third full year of SLFRF monitoring, where both the learning and decision-making priority will be getting the best possible assessment of the impact of our recovery investments. We will assess recovery projects funded by SLFRF and other sources because they will eventually need to be funded with local resources. The results will play a key role in the District's FY 2025 budget formulation process. Tier II projects will be assessed descriptively across different recovery goals and ECs: *Did the project serve enough people and places to be effective? Do we see promising outcomes for the people and places it served? Did we create objectively better options for residents to succeed?*

Tier I projects have been prioritized for an impact evaluation by The Lab or an external partner. Because many of the investments will still be taking place during and after the budget formulation process, it will not be possible to realize and assess the full impact of the investments until after FY 2024 and beyond. For example, the [Career Mobility Action Plan](#) Pilot, led by the Department of Human Services, is planned to provide service for five years through 2028, while the [Reimagining DC High Schools: Work-Based Learning pilot](#) will be implemented during the timeline of SLFRF, but the outcomes of interest—success in the workforce and post-secondary education—will only be realized afterwards. Given these natural constraints, our priority will be to inform the long-term decisions of these investments with the best evidence available through the FY 2025 budget formulation process, while updating our learning agenda with the results of these evaluations when they are available.

The status of Tier I projects has shifted over the course of the LEM investment after a dedicated assessment of the feasibility of impact evaluations by The Lab. The goal for each priority project is to embed an evaluation that directly measures program impact as rigorously as possible, and in a way that does not disrupt the agency's ability to deliver timely services to residents. Column number 7 in the project inventory describes the evidence standard that we are targeting for each investment, though those may change as programs launch and evolve. The Lab pursued eight projects initially identified for impact evaluations in depth and sought to first provide as much launch support as was possible. The Lab used data science to target program outreach to residents, civic design to create the most engaging resident experience, and social science to ensure programs and outreach strategies reflect the best existing evidence. In working with agencies over nearly two

years, The Lab assessed each project against SLFRF standards for evidence generation. While five of the initial eight projects remain good candidates to meet these standards, we have determined that rigorous evaluations of three of the projects are not feasible or will not provide actionable insights. These projects were shifted to Tier II investments.

In summary:

- Five projects received dedicated launch support from The Lab's Civic Design Team to promote equitable access and excellent customer experience
- One qualitative evaluation was completed (High Impact Tutoring), but was not intended to meet evidence standards
- Five projects have quantitative evaluations underway or committed to that are designed to meet SLFRF evidence standards

Because the LEM is a capacity-building investment, The Lab will be able to pursue launch and evaluation support for initiatives that support the District's recovery but which are not funded entirely (or at all) with SLFRF funds. As a result, the LEM investment is now helping launch programs and building evidence and support for additional areas of the Learning Agenda, specifically in the areas of housing security, senior nutrition, fire safety, and public transportation.

As evaluation plans for each project served by the LEM solidify, we will post a user-friendly overview of the project on The Lab's project pages at thelabprojects.dc.gov so that residents can follow the work. Those pages will also link to the final evaluation results for each project—regardless of the result—and be represented in the public Learning Agenda.

The District will also provide an additional level of transparency and research integrity by posting time stamped pre-analysis plans for each project on the Open Science Framework page—osf.io/wb8ue. Each pre-analysis plan will lay out the randomized or quasi-experimental design, the key research questions being evaluated, whether the study has sufficient statistical power to disaggregate outcomes by demographics, and the timeframe for the completion of the evaluation. Importantly, these plans will be posted *before* the outcome data has been analyzed and often before it has even been shared with The Lab. This practice helps ensure that our evaluations capture the outcomes and answer the research questions we committed to. A recent example from research on public transportation equity supported by the LEM can be found at osf.io/85kvx. In subsequent SLFRF reporting, we will link to the project pages, pre analysis plans, and final reports that are available at that time, in accordance with Treasury's requirements.

PERFORMANCE REPORTING

The Office of Budget and Performance Management (OBPM) is charged with monitoring agency operational functions and facilitating the effective and efficient implementation of the Mayor's policies by leading the District's strategic planning work and development and execution of monitoring and accountability tools. The Performance Management Division monitors performance for over 70 District agencies on a quarterly basis and provides annual Performance Accountability Reports (PARs) after the completion of each fiscal year.

OPTIMIZING AGENCY PERFORMANCE

To enhance performance outcomes, in 2021, the District expanded its existing performance management framework to ensure effective monitoring and oversight for projected funded with State and Local Fiscal Recovery Funds (SLFRF). This includes measuring the impact of the investments on our most vulnerable residents. The District expanded the Division to hire two additional performance and data analysts to support the Launch, Evaluation and Monitoring (LEM) hub, and implemented an executive reporting process specifically for SLFRF projects. In addition, the Division has established a regular schedule to present the Mayor and City Administrator with data and analysis on high-priority policy issues and key agency processes, in a collaborative forum to spark thoughtful discussion and lead to actionable outcomes.

REQUIRED PERFORMANCE INDICATORS AND PROGRAMMATIC DATA

In providing required reporting on project expenditures and other facets of project implementations, agencies responsible for implementing SLFRF-funded projects in certain expenditure categories were required to include key performance indicators that align with those categories in their publicly available FY 2022 Performance Accountability Reports and FY 2023 Performance Plans. FY 2022 Performance Plans measure work completed between October 1, 2021, and September 30, 2022, while FY 2023 Performance Plans measure work completed between October 1, 2022, and September 30, 2023. Agencies report results on a quarterly basis, but the data on some metrics are captured annually. The FY 2022 end of year results were published on the website and are included in the District's 2023 Recovery Plan Performance Report.

The mandatory KPIs as required by Treasury are listed below, with initial results. In some cases, our language is slightly different from the required Treasury language to denote a specific program that is unique to the District. The Performance Division has also worked with agencies to develop and track meaningful performance measures that include output and outcome data related to the strategic goals of SLFRF projects. As many of these projects are just getting started, we anticipate adding additional measures and reporting on additional results as the work continues. The table below includes performance metrics for SLFRF projects.²⁸

²⁸ Some projects may be funded by a combination of SLFRF as well as other sources. Measures here reflect the totality of the work by agencies. Some measures are not yet reporting data; we publish data for all measures in fiscal year end performance accountability reports on our website.

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
1.11	MORCA	Returning Citizens Peer Navigators	Percent of returning citizens that successfully obtain employment	Quarterly	67.2%	77.4%	123.5%
1.11	OVSJG	Trauma-Informed Mental Health Services	Percent of primary and secondary victims of gun violence requesting same-day access to trauma-informed therapeutic services who receive care within 1 business day of referral	Quarterly	80.4%	86%	46.7%
1.11	DYRS	Credible Messenger Expansion	Average number of trainings attended by BBDC Credible Messengers	Quarterly	3	Not available	Not available
1.11	DYRS	Credible Messenger Expansion	Percentage of BBDC Credible Messenger weekly summaries submitted on time	Quarterly	93.3%	Not available	Not available
1.11	DYRS	Credible Messenger Expansion	Average number of community meetings and engagements attended by BBDC representatives	Quarterly	13.5	Not available	Not available
1.11	ONSE	Expand Credible Contacts - Violence Interruption	Percent of critical incidents triaged within 3 business days.	Semi-Annually	67.9%	Semi-Annual Measure	73%
1.11	ONSE	Expand Pathways Program	Percent of participants that are successfully promoted from workforce/life skills component.	Quarterly	83%	84.6%	76.6%
1.11	ONSE	Restorative Justice Training	Percent of restorative justice staff with nationally recognized practitioner certification.	Semi-Annually	100%	Semi-Annual Measure	0%
1.11	OVSJG	Trauma-Informed Mental Health Services	Number of returning citizens provided flex funding to support individual needs.	Quarterly	1,128	434	408
1.11	OVSJG	Trauma-Informed Mental Health Services	Number of primary and secondary victims of gun violence who participate in healing circles or other alternative healing options	Quarterly	660	549	534

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
1.11	ONSE	Expand Access to Trauma-Informed Mental Health Services	Number of cases not willing to work with the FSS team or not in need of services.	Semi-Annually	72	Semi-Annual Measure	23
1.11	ONSE	Expand Credible Contacts - Violence Interruption	Number of DC Jail peacemaking consultations.	Semi-Annually	15	Semi-Annual Measure	1
1.11	ONSE	Expand Pathways Program	Total number of individuals enrolled	Quarterly	100	26	30
1.11	ONSE	Expand Access to Trauma-Informed Mental Health Services	Number of students engaged each year.	Quarterly	71	116	99
1.11	ONSE	Expand Pathways Program	Number of Pathways participants that secure unsubsidized employment within 9 months of completion of workforce/life skills component	Quarterly	21	0	6
1.11	ONSE	Expand Pathways Program	Total number of individuals engaged	Quarterly	141	64	118
1.11	ONSE	Expand Pathways Program	Number of individuals who complete the workforce/life skills component	Quarterly	83	22	23
1.11	ONSE	Expand Credible Contacts - Violence Interruption	Number of families served through contracted services	Quarterly	446	217	228
1.11	ONSE	Expand Credible Contacts - Violence Interruption	Number of mediations held	Annually	2	Annual Measure	Annual Measure
1.11	ONSE	Expand Credible Contacts - Violence Interruption	Number of cease fires achieved	Annually	9	Annual Measure	Annual Measure
1.11	DYRS	Credible Messenger Expansion	Number of training days attended by OGVP Credible Messengers	Quarterly	New in 2023	13	29

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
1.11	MORCA	Returning Citizens Peer Navigators	Number of advocacy opportunities identified or developed for returning citizens and returning citizens staff to participate in as change-makers due to their lived experience as experts in the field.	Quarterly	New in 2023	4	12
1.11	MORCA	Returning Citizens Peer Navigators	Number of returning citizens who went through training and were successfully hired as peer navigators	Quarterly	New in 2023	6	0
1.11	ONSE	Expand ONSE Leadership Academies	Number of individuals enrolled in ONSE leadership academy	Quarterly	New in 2023	Not available	Not available
1.11	DYRS	Credible Messenger Expansion	Number of workers enrolled in Credible Messengers program	Quarterly	New in 2023	6	6
1.12	DBH	Behavioral Health COVID-19 Response	Number of FD12s (documentation for involuntary hospitalization) written by CRT for diverted calls	Quarterly	27	3	7
1.12	DBH	Establish a Behavioral Health Response for Specific Types of 911 Calls	Number of 911 calls referred to a behavioral health specialist/clinician that resulted in CRT deployment by category of call for service	Quarterly	66	8	6
1.12	DBH	Establish a Behavioral Health Response for Specific Types of 911 Calls	Number of people who had a behavioral health claim within 7 days of a CRT diversion, a follow-up service from CRT, a linkage to services outside of the DBH network, or a voluntary hospitalization	Quarterly	37	7	6
1.14	DDS	Increase Access to Telehealth	Percentage decrease in the number of people sent to the ER in response to a perceived health need over prior year	Annually	New in 2023	Annual Measure	Annual Measure

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
1.14	DDS	Increase Access to Telehealth	Percentage decrease in the number of people subsequently admitted to Hospital after initial ER visit	Annually	New in 2023	Annual Measure	Annual Measure
2.01	DACL	Senior Meal Delivery	Number of residents receiving home-delivered meals	Annually	5,530	Annual Measure	Annual Measure
2.01	DOH	Home Meal Delivery for Individuals with Serious Illness	Number of District residents receiving meals from the Home Delivered Meals program	Quarterly	2,440	1,283	1,052
2.01	DOH	Produce Plus Program	Number of District residents redeeming Produce Plus benefits	Quarterly	23,014	6,090	0
2.01	DOH	Joyful Food Markets	Number of markets held through the Joyful Food Markets Program	Annually	New in 2023	Annual Measure	Annual Measure
2.01	DOH	Joyful Food Markets	Number of grocery bags distributed through the Joyful Food Markets Program	Annually	New in 2023	Annual Measure	Annual Measure
2.01	DOH	Healthy Corner Store Partnership Program	Number of stores participating in Healthy Corner Store Program	Annually	New in 2023	Annual Measure	Annual Measure
2.01	DOH	Healthy Corner Store Partnership Program	Number of SNAP Match stores	Annually	New in 2023	Annual Measure	Annual Measure
2.01	DOH	Capital Area Food Bank	Number of produce boxes distributed through the partnership with the Capital Area Food Bank	Annually	New in 2023	Annual Measure	Annual Measure
2.01	DOH	Capital Area Food Bank	Number of households reached through the partnership with the Capital Area Food Bank	Quarterly	New in 2023	4,080	3,840
2.01	DHCF	Produce RX	Number of households served (by program if recipient establishes multiple separate household assistance programs)*	Quarterly	New in 2023	Not available	Not available

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
2.02	DHS	Emergency Rental Assistance (ERAP)	Individuals becoming homeless for the first time	Quarterly	3,136	1,105	1,236
2.02	DHS	Emergency Rental Assistance (ERAP)	Families becoming homeless for the first time	Quarterly	482	155	149
2.02	OVSJG	Eviction Diversion Coordination	Number of people or households receiving eviction prevention services (including legal representation)	Quarterly	6,464	797	405
2.02	DHS	Emergency Rental Assistance (ERAP)	Number of households served (by program if recipient establishes multiple separate household assistance programs)	Quarterly	New in 2023	1,754	Not available
2.02	DHS	SA: Emergence Rental Assistance Payments	Number of households served (by program if recipient establishes multiple separate household assistance programs)	Quarterly	New in 2023	1,754	Not available
2.02	OTA	Eviction Prevention Services	Number of households served (by program if recipient establishes multiple separate household assistance programs)	Quarterly	New in 2023	Not available	Not available
2.03	DHS	TANF Cost Support (TANF Cash Support)	Number of New Education or Training Placements per 1,000 TANF Work-eligible Customers (Monthly Average)	Quarterly	11.3	7	10.2
2.03	DHS	TANF Cost Support (TANF Cash Support)	Number of New Employment Placements per 1,000 TANF Work-eligible Customers (Monthly Average)	Quarterly	5.1	6.5	3
2.03	DHS	TANF Cost Support (TANF Cash Support)	Percent of TANF Employment Program Participants Who Participated in Eligible Activities	Quarterly	20%	18.4%	19%
2.03	DOEE	Home Weatherization Assistance	Number of low-income households receiving energy efficiency measures and services	Quarterly	558	0	111

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
2.03	DOEE	Home Weatherization Assistance	Number of low-income households receiving home energy assistance through the Low-Income Home Energy Assistance Program (LIHEAP)	Quarterly	16,772	5,713	6,700
2.03	DHS	TANF Cost Support (TANF Cash Support)	Number of households served (by program if recipient establishes multiple separate household assistance programs)	Quarterly	New in 2023	Not available	Not available
2.1	DOES	Project Empowerment Expansion	Number of participants enrolled in occupational skills training	Quarterly	23	0	1
2.1	ONSE	Project Empowerment Expansion	Number of workers enrolled in sectoral job training programs	Quarterly	New in 2023	0	0
2.1	ONSE	Project Empowerment Expansion	Number of workers completing sectoral job training programs	Quarterly	New in 2023	0	0
2.1	DHS	Workforce Development (Transgender/GNC Workforce Development (YSD))	Number of workers enrolled in Workforce Development/sectoral job training programs	Quarterly	New in 2023	17	20
2.1	DOEE	Solar Works DC Expansion	Number of workers enrolled in Solar Works DC Training	Quarterly	108	16	16
2.1	DOEE	Solar Works DC Expansion	Number of workers completing Solar Works DC Training	Quarterly	63	12	14
2.1	WIC	Employer Partnerships & Intermediary Services at the WIC (Employer Partnership)	Number of workers enrolled in sectoral job training programs	Quarterly	242	34	38

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
2.1	WIC	Employer Partnerships & Intermediary Services at the WIC (Employer Partnership)	Number of workers completing sectoral job training programs	Quarterly	189	15	6
2.1	DOES	Jobs First DC Pilot Program	Number of workers enrolled in sectoral job training programs	Quarterly	58	21	25
2.1	DOES	Jobs First DC Pilot Program	Number of workers completing sectoral job training programs	Quarterly	17	55	48
2.1	DOES	Project Empowerment Expansion	Number of participants completing occupational skills training	Quarterly	0	0	0
2.1	WIC	Career Coaches	Number of workers completing sectoral job training programs	Quarterly	Not available	53	114
2.1	WIC	Career Coaches	Number of workers enrolled in sectoral job training programs	Quarterly	154	244	765
2.1	WIC	Community Training Grants	Number of workers enrolled in sectoral job training programs	Quarterly	71	100	96
2.1	WIC	Community Training Grants	Number of workers completing sectoral job training programs	Quarterly	10	0	41
2.1	WIC	Home Health & CNA Training Grants	Number of workers enrolled in sectoral job training programs	Quarterly	60	46	81
2.1	WIC	Home Health & CNA Training Grants	Number of workers completing sectoral job training programs	Quarterly	10	22	64
2.15	DHCD	Housing Preservation Fund (HPF)	Number of net new affordable units created through a Housing Preservation Fund (HPF) Covenant	Quarterly	498	0	0
2.15	DHCD	Vacant Property Disposition	Number of properties acquire or rehabilitated within the designated 151 blocks	Quarterly	0	0	0

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
2.15	DHCD	Affordable Rental Covenants (ARC)	Number of existing housing units converted to covenanted affordable housing units	Quarterly	0	0	0
2.15	DHCD	Affordable Housing Acquisition	Number of affordable housing units preserved or developed as a result of Affordable Housing Acquisition	Quarterly	New in 2023	0	0
2.15	DHCD	Vacant Property Disposition	Number of affordable housing units preserved or developed as a result of Vacant Property Disposition	Quarterly	New in 2023	0	0
2.15	DHCD	Community Land Trust Grant	Number of affordable housing units preserved or developed as a result of Community Land Trust Grant	Quarterly	New in 2023	0	0
2.15	DHCD	Housing Production Trust Fund (HPTF)	Number of affordable housing units preserved or developed	Quarterly	New in 2023	393	288
2.16	OVSJG	LGBTQ+ Domestic Violence Housing (Services and Emergency Shelter for LGBTQ+ Residents)	Number of LGBTQ+ residents provided housing with ARPA funds	Quarterly	1	3	0
2.16	OVSJG	LGBTQ+ Domestic Violence Housing (Services and Emergency Shelter for LGBTQ+ Residents)	Number of LGBTQ+ residents provided services with ARPA funds	Quarterly	11	3	0
2.16	DHS	Low-Barrier Shelter for Transgender Residents	Number of people served by shelter/shelter housing	Quarterly	New in 2023	53	53
2.16	DHS	Expanded Shelter Operations	Number of people served by shelter/shelter housing	Quarterly	New in 2023	Not available	Not available

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
2.16	OVSJG	LGBTQ+ Domestic Violence Housing (Services and Emergency Shelter for LGBTQ+ Residents)	Number of LGBTQ+ residents receiving services by Services and Emergency Shelter for LGBTQ+ Residents	Quarterly	New in 2023	Not available	Not available
2.17	DHS	Homeward DC (Individuals)	Average length of time (days) experiencing homelessness (individuals)	Quarterly	178	190	180
2.17	DHS	Homeward DC (Families)	Average length of time (days) experiencing homelessness (families)	Quarterly	122	124	137
2.17	DHS	Homeward DC (Youth)	Number of youth experiencing homelessness placed into a housing program through the Coordinated Assessment and Housing Placement (CAHP) system	Quarterly	311	29	65
2.17	DHS	Homeward DC (Families)	Number of households receiving eviction prevention services (including legal representation)	Quarterly	New in 2023	1,066	1,182
2.17	DHS	Homeward DC (Individuals)	Number of households receiving eviction prevention services (including legal representation)	Quarterly	New in 2023	151	205
2.17	DHS	Homeward DC (Youth)	Number of people served by shelter/shelter housing	Quarterly	New in 2023	209	194
2.18	OVSJG	Domestic Violence Housing & Services	Number of DV victims provided housing with ARPA funds	Quarterly	721	209	212
2.18	OVSJG	Domestic Violence Housing & Services	Number of DV victims provided services with ARPA funds	Quarterly	1,033	193	203
2.18	OVSJG	Housing Assistance and Relocation Services	Number of victims of gun violence or residents at risk of gun violence provided access to safe housing	Quarterly	277	51	215

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
2.18	CFSA	Family Services COVID-19 Response	Number of individuals served by temporary Covid-19 respite center	Quarterly	Not Available	Not available	Not available
2.25	DPR	Boost Camps	Number of students participating in evidence-based tutoring programs	Quarterly	1,256	No applicable incidents	No applicable incidents
2.27	OSSE	High Impact Tutoring	Number of students receiving HIT in OSSE-funded programs.	Quarterly	2,109	2,987	2,987
2.27	OSSE	High Impact Tutoring	Percentage of target schools engaging with OSSE on HIT.	Annually	53.9%	Annual Measure	Annual Measure
2.29	DMPED	Bridge Fund 2.0 - Business Rent Relief	Business Rent Relief: Percent of funds disbursed	Annually	Not Available	Annual Measure	Annual Measure
2.29	DMPED	Equity Impact Fund	Inclusive Innovation Equity Impact Fund: Dollar amount invested in eligible businesses	Annually	\$2,500,000.00	Annual Measure	Annual Measure
2.29	DMPED	Equity Impact Fund	Inclusive Innovation Equity Impact Fund: Number of small businesses served	Quarterly	16	0	0
2.29	DMPED	Small and Medium Business Growth Program	Small and Medium Business Growth Program: Number of small businesses served	Quarterly	Not Available	0	0
2.29	DMPED	Bridge Grants	Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	Quarterly	New in 2023	0	Not available
2.29	DMPED	Bridge Fund 2.0 - Business Rent Relief	Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	Quarterly	New in 2023	0	Not available
2.29	DMPED	Hospitality sector relief (Bridge 3.0)	Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	Quarterly	New in 2023	0	0

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
2.29	DMPED	Large Events and Festival Sponsorships	Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	Quarterly	New in 2023	0	0
2.32	DMPED	DC Anchors Partnership	Number of DC Community Anchor Partnership Program Small Business Participants	Quarterly	322	66	66
2.32	DMPED	Cherry Blossom Bus Tour	Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	Quarterly	New in 2023	0	9
2.37	DMPED	Art Venue Support	Art Venue Support: Percentage of funds disbursed	Annually	Not Available	Annual Measure	Annual Measure
2.37	DME	Out-of-School-Time Grants	Percent of public-school students served by publicly funded OST programs	Quarterly	4%	2.1%	Not available
2.37	OSSE	DC Futures: Tuition Assistance	Number of DC residents receiving postsecondary support by DC Futures.	Annually	1,248	Annual Measure	Annual Measure
2.37	OVSJG	Access to Justice (STATE)	Number of primary and secondary victims of gun violence provided trauma-informed therapeutic services.	Quarterly	381	81	76
2.37	OVSJG	Access to Justice (STATE)	Number of people or households receiving eviction prevention services (including legal representation)	Quarterly	1,545	797	405
2.37	DME	Out-of-School-Time Grants	Number of SAYO-Y Surveys distributed to students	Quarterly	1,292	105	117
2.37	DME	Out-of-School-Time Grants	Number of CBOs engaged	Quarterly	291	0	Not available
2.37	OSSE	Back-2-Work Childcare grants	Number of infant and toddler slots at licensed child development facilities	Annually	11,853	Annual Measure	Annual Measure

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
2.37	OSSE	Back-2-Work Childcare grants	Number of children subsidized in licensed child development facilities	Annually	Not Available	Annual Measure	Annual Measure
2.37	DME	Out-of-School-Time Grants	Number of CBOs awarded grants	Quarterly	256	117	Not available
2.37	OCTFME	Art Venue Support	Number of Creative Economy Activation Events facilitated in the District of Columbia.	Quarterly	New in 2023	3	0
5.12	DOEE	Lead Pipe Replacement Program	Number of residents receiving assistance under the Lead Pipe Replacement Assistance Program	Quarterly	241	89	127
6.01	DOC	Expand READY Center Access	Number of Persons Who Are/Were in DOC Custody Served by the READY Center	Quarterly	778	59	156
6.01	DOC	Expand READY Center Access	Number of FBOP Returning Citizens Served by READY Center	Quarterly	217	45	38
6.01	OHR	Human Rights Caseload Support	Percent of docketed cases at the Office of Human Rights scheduled for mediation within 45 days	Quarterly	94.9%	36.3%	48.4%
6.01	DFHV	DC Neighborhood Connect Micro transit Expansion	Met Passenger Demand Rate - DC Neighborhood Connect	Quarterly	87.3%	83.3%	76.6%
6.01	DFHV	DC Neighborhood Connect Micro transit Expansion	Average Rider Experience Rating (1-5) - DC Neighborhood Connect	Quarterly	4.7	4.8	4.8
6.01	DFHV	Promise Rides	Percent of Promise Rides Under 20 Minute Wait Time	Quarterly	86.3%	83.9%	82.9%
6.01	DFHV	DC SchoolConnect	Percent of Trips Without Incident (SchoolConnect)	Quarterly	100%	100%	100%

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
6.01	DOB	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Percent of Project Dox permit applications that are reviewed by the Department of Buildings (DOB) within 30 business days of acceptance by the agency	Quarterly	98.8%	98.7%	99.5%
6.01	DOB	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Percent of Property Maintenance (Housing) inspections that are completed within 15 business days from date of request	Quarterly	96.4%	97.9%	92.9%
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Percent of businesses applying online that receive their license within one (1) business day from the date of submission	Quarterly	93.3%	94.2%	88.9%
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Percent of corporate registrations processed online, meeting the customer's request for expedited service of one (1) or three (3) business days	Quarterly	92.1%	95.1%	93%
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Percent of compliant businesses that have renewals processed within one (1) business day from the date of application receipt	Quarterly	95.4%	97.1%	97%
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Percent of Basic Business License, Corporation, and Occupational and Professional Licensing transactions that are conducted online	Quarterly	91.8%	91%	94%
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Percent of Business Licensees for which prescreening is required, that receive a regulatory investigation within 15 business days	Quarterly	95.5%	96.7%	97%

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
6.01	DOB	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Percent of Project Dox permit application re-reviews that are reviewed by the Department of Buildings (DOB) within 15 business days of acceptance by agency	Quarterly	94%	91.7%	97.9%
6.01	DOB	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Percent of Permit applications that are reviewed by PRC within 2 business days	Quarterly	95.7%	88.8%	96.8%
6.01	DOB	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Percent of Customer Relationship Management (CRM) cases that are resolved within 3 business days from date of receipt by the agency	Quarterly	New in 2023	98.5%	98.7%
6.01	DDOT	Protected Bike Lanes (Ongoing Maintenance)	Miles of new protected bike lanes installed	Quarterly	5.5	1.2	2.2
6.01	DBH	MPD Behavioral Health Coordinator	Average time from 911 call to CRT arrival on the scene of an event for Priority 1 calls	Quarterly	61	61	96
6.01	DBH	MPD Behavioral Health Coordinator	Percent of CRT deployment where MPD assistance was requested by CRT	Quarterly	30.8%	12.5%	28.6%
6.01	DMPED	Nourish DC	Nourish DC: Number of Nourish-supported businesses receiving loans, grants, or technical assistance	Quarterly	203	0	0
6.01	OUC	Expand 911 Call Center Capacity	Percent of 911 calls answered within 10 seconds	Quarterly	85.9%	76.1%	79.8%
6.01	OUC	Expand 911 Call Center Capacity	Percent of 911 calls which move from queue to dispatch in 60 seconds or less	Quarterly	68.5%	68.8%	67.3%
6.01	OUC	Expand 911 Call Center Capacity	Percent of 911 calls in which call to queue is 90 seconds or less	Quarterly	72.7%	71.4%	70.4%
6.01	OUC	Expand 911 Call Center Capacity	Percent of 311 calls handled by a live agent in 4 minutes or less	Quarterly	61.1%	54.9%	56.2%

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
6.01	OUC	Expand 911 Call Center Capacity	Percent of 311 calls answered by a live agent within 90 seconds	Quarterly	83.2%	85.2%	89.3%
6.01	OUC	Expand 911 Call Center Capacity	Percent of tablet connectivity uptime	Quarterly	99.5%	93%	95%
6.01	OUC	Expand 911 Call Center Capacity	Percentage of QA/QI 911 call reviews that receive a rating of 80% or better	Quarterly	90.5%	87.1%	87.5%
6.01	DOEE	Solar for All Expansion	Number of low-income households receiving solar installations/benefits	Quarterly	1,091	754	426
6.01	DPR	Summer Plus	Percent of youth from low-moderate income neighborhoods	Annually	100%	Annual Measure	Annual Measure
6.01	DPR	Summer Plus	percent of youth completing at least one summer plus camp session	Annually	100%	Annual Measure	Annual Measure
6.01	DACL	Kingdom Care Village (Funding cover costs for Kingdom Care Village)	Percent of Emergencies Responded to Within 24 Hours by Adult Protective Services	Annually	100%	Annual Measure	Annual Measure
6.01	MOLA	Immigrant Justice Legal Services Grants	Percent of the grant amount awarded through MOLA's Latino Community Development Grant to support Workforce Development Programs.	Annually	20%	Annual Measure	Annual Measure
6.01	MOLA	Immigrant Justice Legal Services Grants	Percent of culturally and linguistically appropriate programs supported by MOLA's grants programs in the area of education, job and economic development in all 8 wards	Annually	60%	Annual Measure	Annual Measure
6.01	MOLA	Immigrant Justice Legal Services Grants	Percent of grants programs supporting the provision of culturally and linguistically appropriate services for DC Latino residents in ward 7 and 8	Annually	10%	Annual Measure	Annual Measure

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
6.01	DME	Every Day Counts! Expand Effective Attendance Practices	Percent of public and public charter schools with declining chronic absenteeism rates	Quarterly	44.8%	41.1%	Not available
6.01	OSSE	College Rising	Number of dual enrollment seats filled by high school students through the College Rising Initiative.	Annually	251	Annual Measure	Annual Measure
6.01	OSSE	Reimagining DC High Schools: Advanced Technical Center	Number of students placed in an internship through OSSE's CTE Advanced Internship Program.	Annually	110	Annual Measure	Annual Measure
6.01	MPD	Sworn Officer Hiring	Number of police officers hired	Quarterly	193	35	54
6.01	OHR	Human Rights Caseload Support	Number of pending cases	Quarterly	1,279	472	105
6.01	OHR	Human Rights Caseload Support	Number of Letters of Determination Reviewed	Quarterly	100	25	29
6.01	OHR	Human Rights Caseload Support	Number of Cases Mediated	Annually	322	Annual Measure	Annual Measure
6.01	DDOT	Trails Expansion (Maintenance)	Miles of new trail completed	Quarterly	7.8	0	0
6.01	DFHV	DC NeighborhoodConnect Microtransit Expansion	Total Number of Completed Rides - DC Neighborhood Connect	Quarterly	84,592	28,863	27,967
6.01	DFHV	DC SchoolConnect	Total Number of Transported Students (SchoolConnect)	Quarterly	27,063	13,566	17,614
6.01	DFHV	DC SchoolConnect	Active Student Count (SchoolConnect)	Quarterly	182	252	276
6.01	DFHV	Promise Rides	Total Number of Completed Promise Rides	Quarterly	6,160	4,658	7,437
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Number of business licenses renewed	Quarterly	17,803	3,555	3,962

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Number of business licenses issued	Quarterly	27,944	6,178	6,947
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Number of applications submitted for new business licenses	Quarterly	10,755	2,755	2,958
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Number of corporate entities registered	Quarterly	21,171	4,994	5,818
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Number of other corporate filings registered	Quarterly	77,882	8,099	43,425
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Number of professional licenses issued	Quarterly	6,851	1,651	2,025
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Number of professional licenses renewed	Quarterly	33,235	5,397	3,526
6.01	DLCP	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Number of business compliance surveys conducted	Quarterly	1,534	681	1,067
6.01	DOB	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	Number of permits issued	Quarterly	53,261	12,754	13,980
6.01	DPW	DPW Parking Enforcement Capacity	Number of Safety Sensitive Rapid Response 311 service requests	Quarterly	177	201	136

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
6.01	OUC	Expand 911 Call Center Capacity	Total number of 911 calls for service eligible for diversion to DBH's Access Help Line	Annually	Not Available	Annual Measure	Annual Measure
6.01	DYRS	Community Grants	Number of neighborhood grants to community-based organizations to support neighborhood action plans and other community-based efforts in Building Blocks DC neighborhoods	Quarterly	35	Not available	Not available
6.01	DYRS	Community Grants	Number of Neighborhood microgrants to community members to support community-based efforts in Building Blocks DC neighborhoods	Quarterly	Not Available	Not available	Not available
6.01	OUC	Expand 911 Call Center Capacity	Total number of non-emergency police reports completed by OUC's Telephone Reporting Unit (TRU)	Annually	10,748	Annual Measure	Annual Measure
6.01	OUC	Expand 911 Call Center Capacity	Total number of 911 calls for service diverted to DBH AHL or a behavioral health specialist/clinician	Annually	Not Available	Annual Measure	Annual Measure
6.01	DPR	Mobile Rec Centers (Mobile Recreation Centers)	number of Mobile Rec. Center deployments conducted	Quarterly	75	7	6
6.01	DPR	Summer Plus	number of students participating in the summer plus camps	Annually	1,648	Annual Measure	Annual Measure
6.01	DPR	Summer Plus	number of camps delivered during the summer plus camps	Annually	14	Annual Measure	Annual Measure
6.01	DPR	FitDC3 Activities	number of FitDC3 programs delivered	Quarterly	30	9	9
6.01	DPR	Rec Center Late Night Operating Hours (Recreation Center Late Night Operating Hours)	number of nights with late night operating hours	Quarterly	38	5	2

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
6.01	OVSJG	Community Mediation Training	Number of individuals trained on de-escalation or mediation.	Quarterly	132	Not available	42
6.01	DYRS	Community Grants	Percent of grants fully monitored, of those grants executed in their first month and completed on time. (Fully = 2 for mini grants with multiple dates, 1 for mini grants with one date, and 2 per month for large grants).	Quarterly	New in 2023	Not available	68
6.01	DYRS	Community Grants	Percent of monthly Building Blocks DC grantee convening sessions attracting at least 30 attendees.	Quarterly	New in 2023	0	0
6.01	DYRS	Community Grants	Number of mini grants.	Quarterly	New in 2023	0	25
6.01	DYRS	Community Grants	Number of large grants	Quarterly	New in 2023	0	0
6.01	DACL	Kingdom Care Village (Funding cover costs for Kingdom Care Village)	Number of residents participating in Kingdome Care Village	Annually	New in 2023	Annual Measure	Annual Measure
6.01	DDOT	DDOT Call Center Staff (Non-Injury Crash Reporting)	Number of non-emergency 911 traffic calls and texts routed to DDOT	Quarterly	New in 2023	343	320
6.01	DHCD	Expanding Employer-Assisted Housing Program (EAHP)	Number of Employer-Assisted Housing Program (EAHP) only homebuyers assisted	Quarterly	New in 2023	3	3
6.01	OHR	Human Rights Caseload Support	Percent of backlogged cases submitted for closure by end of fiscal year	Quarterly	New in 2023	8.1%	27.9%
6.01	OHR	Human Rights Caseload Support	Percent of closure in backlog inventory of cases by end of fiscal year	Quarterly	New in 2023	1.8%	27.9%

EC	Agency Acronym	Project Name	Measure	Frequency of Reporting	FY 2022	FY 2023 Quarter 1	FY 2023 Quarter 2
6.01	DDOT	Protected Bike Lanes (Ongoing Maintenance)	Miles of Protected Bikeways Installed	Quarterly	New in 2023	1.2	2.2
6.01	DOEE	Green Infrastructure Maintenance	Number of workers completing Green Infrastructure Maintenance job training programs	Quarterly	16	11	0
6.01	DOEE	Green Infrastructure Maintenance	Number of workers enrolled in Green Infrastructure Maintenance job training programs	Quarterly	31	11	21
6.01	DPR	Summer Plus	Number of students participating in evidence-based tutoring programs	Quarterly	392	No applicable incidents	No applicable incidents
7.01	DOES	Employment Services COVID-19 Response	Percentage of Claims Approved	Quarterly	91.1%	86.6%	83%

REVENUE REPLACEMENT

The District used Census data to calculate the Base Year General Revenue; we only used the tax revenues, not the full category of General Revenue from Own Sources. The tax data provided for the Quarterly Census Report and used in this calculation is audited and uses a cash reporting method.

COMPOUND ANNUAL GROWTH (CAG) CALCULATION:

FY 2016	8,140,291
FY 2017	8,514,722
FY 2018	8,843,788
FY 2019	9,643,418
3-year average CAG 2016-2019	5.81%

REVENUE LOSS CALCULATION:

Value	Description of Value	Calculation	FY 2020	FY 2021	FY 2022
Base Year General Revenue for Fiscal Year 2019 ending 9/30/2019	Starting point for calculation of counterfactual Calendar Year 2020 revenue	n/a	9,643,418	9,643,418	9,643,418
3-year compound annual growth rate extended 15 months from 9/30/2019 to 12/31/2020	Growth rate for calculating counterfactual Calendar Year 2020 revenue	1 + 5.81% ^ (Reported FY - Base FY)	5.81%	11.96%	18.47%
Counterfactual Revenue for Calendar Year 2020 ending 12/31/2020	Base Year General Revenue * 15 months of growth at the compound annual growth rate	CFRev = BaseYrRev * CFGrowth	10,203,786	10,796,717	11,424,102
Actual Revenue for Calendar Year 2020	Input for calculation of lost revenue compared to counterfactual	n/a	9,407,125	9,862,716*	10,962,884
Lost Revenue for Calendar Year 2020	Counterfactual Revenue - Actual Revenue		-796,661	-934,000	-461,218

Dollars in thousands

*The variance between reported actual revenues for FY 2021 in the 2022 SLFRF Annual Performance Report and this 2023 report relates to a provision of law not yet enacted at the time of the 2022 report's writing.

INELIGIBLE ACTIVITIES

Under the guidelines of Treasury's Final Rule in 31 CFR Part 35, the District of Columbia would not be considered to have used State and Local Fiscal Recovery Funds (SLFRF) to offset a reduction in net tax revenue resulting from changes in law, regulation, or interpretation substantively enacted after March 3, 2021 and affecting tax year 2020.

Item	Amount as of 9/30/2020	Amount as of 9/30/2021	Amount as of 9/30/2022
Baseline Tax Revenue	10,203,786	10,796,717	11,424,102
Revenue Reducing Covered Changes	0	0	0
Net Baseline Tax Revenue	10,203,786	10,796,717	11,424,102
Actual Tax Revenue (Cash Method)	9,407,125	9,862,716*	10,962,884
Reduction (Baseline - Actual)	-796,661	-934,000	-461,218
Revenue Increasing Covered Changes	0	0	0

Dollars in thousands

*The variance between reported actual revenues for FY 2021 in the 2022 SLFRF Annual Performance Report and this 2023 report relates to a provision of law not yet enacted at the time of the 2022 report's writing.

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent
Alternative 911 Response	BO16OI	Expand 911 Call Center Capacity	6.OI	Expand 911 call response capacity to enable the direct dispatch of behavioral health teams.	<p>performance:</p> <ul style="list-style-type: none"> • Percent of 911 calls answered within 10 seconds. (In FY22: 85.9%, in Q1 FY23: 76.1%, and in Q2 FY23: 79.8%) • Percent of 911 calls which move from queue to dispatch in 60 seconds or less. (In FY22: 68.5%, in Q1 FY23: 68.8%, and in Q2 FY23: 67.3%) • Percent of 911 calls in which call to queue is 90 seconds or less. (In FY22: 72.7%, in Q1 FY23: 71.4%, and in Q2 FY23: 70.4%) • Percent of 311 calls handled by a live agent in 4 minutes or less. (In FY22: 61.1%, in Q1 FY23: 54.9%, and in Q2 FY23: 56.2%) • Percent of 311 calls answered by a live agent within 90 seconds. (In FY22: 83.2%, in Q1 FY23: 85.2%, and in Q2 FY23: 89.3%) • Percent of tablet connectivity uptime. (In FY22: 99.5%, in Q1 FY23: 93%, and in Q2 FY23: 95%) • Percentage of QA/QI 911 call reviews that receive a rating of 80% or better. (In FY22: 90.5%, in Q1 FY23: 87.1%, and in Q2 FY23: 87.5%) • Total number of 911 calls for service eligible for diversion to DBH's Access Help Line. (Annual measure, data not yet available) • Total number of non-emergency police reports completed by OUC's Telephone Reporting Unit (TRU). (In FY22: 10,748) • Total number of 911 calls for service diverted to DBH AHL or a behavioral health specialist/clinician. (Annual 	<p>Parts of this initiative are receiving launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. The portion related to establishing a behavioral health response for specific types of 911 calls [project BO511O] is a candidate for a randomized or quasiexperimental design. Because this program is currently being designed, it would be premature to commit to a more specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different approaches. Detailed evaluation plans and completed evaluations will be posted as they are available and linked in subsequent iterations of this report. These plans will include the key research questions being evaluated; whether the study has sufficient statistical power to disaggregate outcomes by demographics; and the expected timeframe for the completion of the evaluation. Amount allocated towards evidence-based interventions: TBD pending evaluation</p>	565,456	1,673,968	34%
Alternative 911 Response	BO26OI	Community Mediation Training	6.OI	Pilot program to educate community and neighborhood leaders on strategies to de-escalate situations and mediate differences to reduce the need for 911 calls related to minor disputes. No change from approved funding levels.	<p>The number of individuals trained on de-escalation or mediation is tracked, with 132 people trained in FY22. The number of non-emergency 911 traffic calls and texts routed to DDOT are tracked, with 663 calls diverted in the first 2 quarters of FY23.</p>		20,000	40,000	50%
Alternative 911 Response	BO36OI	Non-Injury Crash Reporting	6.OI	Funding to support the purchase of vaccine incentives			24,772	274,967	9%
Alternative 911 Response	BO46OI	DPW Parking Enforcement Capacity	6.OI	Add parking enforcement officers, equipment, and training to support a pilot project to route 911 calls about non-emergency parking complaints to DPW.	<p>The number of Safety Sensitive Rapid Response 311 service requests are counted quarterly, with 177 requests in FY22, and 337 requests in the first 2 quarters of FY23.</p>		671,692	1,159,855	58%
Alternative 911 Response	BO511O	Establish a Behavioral Health Response for Specific Types of 911 Calls	1.12	Expand the Community Response Team and Access Helpline to enable the Department of Behavioral Health to respond directly to certain types of 911 calls where that approach is likely to result in a better outcome.	<p>Two measures are used to track performance; the number of 911 calls referred to a behavioral health specialist/clinician that resulted in CRT deployment by category of call for service, and the number of people who had a behavioral health claim within 7 days of a CRT diversion, a follow-up service from CRT, a linkage to services outside of the DBH network, or a voluntary hospitalization. Both measures are tracked on a quarterly basis. There were 66 911 calls referred that resulted in CRT deployment in FY22, and 14 in the first 2 quarters of FY23. 37 people had a behavioral health claim within 7 days of a CRT diversion in FY22, and 13 in the first 2 quarters of FY23.</p>	<p>This initiative is receiving launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. It is a candidate for a randomized or quasiexperimental design. Because this program is currently being designed, it would be premature to commit to a more specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different approaches. Detailed evaluation plans and completed evaluations will be posted as they are available and linked in subsequent iterations of this report. These plans will include the key research questions being evaluated; whether the study has sufficient statistical power to disaggregate outcomes by demographics; and the expected timeframe for the completion of the evaluation. Amount allocated towards evidence-based interventions: pending evaluation</p>	2,431,231	9,182,859	26%

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent
Alternative 911 Response	BO66OI	MPD Behavioral Health Coordinator	6.OI	To coordinate initiatives related to behavioral health response. Based on the circumstances, including whether there is a risk of physical harm, some types of calls will still go to MPD whereas other calls will result in the dispatch of a behavioral response team.	There are two measures being tracked for the project's performance; the average time from 911 call to CRT arrival on the scene of an event for Priority 1 calls, and the percent of CRT deployment where MPD assistance was requested by CRT. In FY22, the average time was ~61 minutes for the time from the 911 call to the CRT arrival, and 30.8% of CRT deployments requested MPD assistance. In the first quarter of FY23, the average wait time was 61 minutes with a 12.5% average rate of MPD assistance, and the second quarter had an average time of 96 minutes and rate of 28.6%.	Parts of this initiative are receiving launch and rigorous evaluation support through the evidence-building SLFRF awarded funds. The portion related to establishing a behavioral health response for specific types of 911 calls [project BO511O] is a candidate for a randomized or quasiexperimental design. Because this program is currently being designed, it would be premature to commit to a more specific evaluation design without first being able to assess the feasibility, ethics, and tradeoffs of different approaches. Detailed evaluation plans and completed evaluations will be posted as they are available and linked in subsequent iterations of this report. These plans will include the key research questions being evaluated; whether the study has sufficient statistical power to disaggregate outcomes by demographics; and the expected timeframe for the completion of the evaluation. Amount allocated towards evidence-based interventions: pending evaluation	163,475	380,062	43%
Build and Preserve Affordable Housing	AO13IO	Affordable Housing Acquisition	2.15	This fund would purchase one or more hotels as a place to stay while these residents are connected to permanent housing vouchers and completing the lease-up process. This initiative would assist 200 residents.	The number of affordable housing units preserved or developed as a result of Affordable Housing Acquisition are tracked for this project, with 0 housing units affected in the first 2 quarters of FY23.		0	31,000,000	0%
Build and Preserve Affordable Housing	AO33I2	Domestic Violence Housing & Services Expanding Employer-Assisted Housing Program (EAHP)	2.18	Grants to domestic violence services providers to add units of emergency and transitional housing and temporarily expand services to meet increased levels of need. Emphasis on the acquisition of new properties (i.e., purchase), expanding existing properties, renovation/rehabilitation/repair of property, and rental assistance (including security deposit, first/last month's rent, eviction prevention, etc.). Funds budgeted for and unexpended in FY21 are proposed to be budgeted in FY23.	For this project, the number of survivors provided housing with ARPA funds and the number of survivors provided general services with ARPA funds are being tracked. In FY22, 721 survivors were provided housing, and 1,033 survivors were provided services. 421 survivors were provided housing in the first 2 quarters of FY23, and 396 survivors received general services. The number of employees receiving assistance is tracked; there were 6 employees who received funding in the first 2 quarters of FY23.		13,938,299	16,723,830	83%
Build and Preserve Affordable Housing	AO46OI		6.OI	Additional funding for down payment assistance for DC Government employees.			2,767,850	2,767,850	100%
Build and Preserve Affordable Housing	AO5311	Services and Emergency Shelter for LGBTQ+ Residents	2.16	Grants to provide LGBTQ+ residents with targeted services and dedicated emergency shelter housing. No change from approved funding levels.	The number of LGBTQ+ residents receiving services and funding for housing is tracked. The number of residents who receive services directly from the Services and Emergency Shelter for LGBTQ+ Residents is also tracked. 1 resident received housing in FY22, and 3 had housing assistance in Q1 and Q2 of FY23. 11 LGBTQIA+ residents received general services in FY22, with 3 residents so far receiving services in Q1 and Q2 of FY23.		261,088	611,088	43%
Build and Preserve Affordable Housing	AO6311	Homeward DC (Families)	2.17	This project will expand strategic resources identified in Homeward DC to make homelessness among families rare, brief, and nonrecurring. Funded resources include expanded Permanent Supportive Housing and prevention/diversion services.	The average length of time in days that families experience homelessness is tracked, as well as the number of households receiving eviction prevention services (including legal representation). The average length of time in FY22 was 122 days, in Q1 of FY23 it was 124 days, and in Q2 of FY23 it was 137 days. 2,248 households received eviction prevention services in the first two quarters of FY23.	components. In particular, a key focus of Homeward DC is expanding permanent supportive housing. The US Dept of Housing's Family Options Study, a well-designed and well-implemented RCT, found large benefits from a permanent subsidy in terms of housing stability, food security, and child and adult well-being (it also observed a slight decrease in work-related effort). Amount allocated towards evidence-	17,483,708	40,266,186	43%

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Build and Preserve Affordable Housing	A07311	Homeward DC (Individuals)	2.17	This project will expand strategic resources identified in Homeward DC to make homelessness among individuals rare, brief, and nonrecurring. Funded resources include Permanent Supportive Housing, Rapid Rehousing, Project Reconnect, singles intake, and singles shallow subsidy. The local funds budget makes up the difference between FY 22 and FY 23 costs by including the higher costs for shelter security, PSH services reduced by Council, and PSH units funded as only one-time by Council in FY 22.	The average length of time in days that individuals experience homelessness is tracked, as well as the number of households of individuals receiving eviction prevention services (including legal representation). The average length of time in FY22 was 178 days, in Q1 of FY23 it was 190 days, and in Q2 of FY23 it was 180 days. 356 households of individuals received eviction prevention services in the first two quarters of FY23.	Homeward DC includes evidence-based components. In particular, a key focus of Homeward DC is expanding permanent supportive housing. The US Dept of Housing's Family Options Study, a well-designed and well-implemented RCT, found large benefits from a permanent subsidy in terms of housing stability, food security, and child and adult well-being (it also observed a slight decrease in work-related effort). Amount allocated towards evidence-based interventions: up to full budgeted	25,625,817	55,008,112	47%
Build and Preserve Affordable Housing	A08311	Homeward DC (Youth)	2.17	This project will expand strategic resources identified in Homeward DC to make homelessness among youth rare, brief, and nonrecurring. Funded resources include expanded Permanent Supportive Housing and extended transitional housing. Increase includes annual cost escalation for services.	The number of youth experiencing homelessness placed into a housing program through the Coordinated Assessment and Housing Placement (CAHP) system is tracked, as well as the number of youth served by shelter/shelter housing. 311 youth were assisted by CAHP in FY22, and 94 youth residents received CAHP assistance in Q1 and Q2 of FY23. 403 youth were served by shelter housing in Q1 and Q2 of FY23.	Homeward DC includes evidence-based components. In particular, a key focus of Homeward DC is expanding permanent supportive housing. The US Dept of Housing's Family Options Study, a well-designed and well-implemented RCT, found large benefits from a permanent subsidy in terms of housing stability, food security, and child and adult well-being (it also observed a slight decrease in work-related effort). Amount allocated towards evidence-based interventions: up to full budgeted amount	1,780,210	5,962,637	30%
Build and Preserve Affordable Housing	A10310	Housing Preservation Fund (HPF)	2.15	\$17 million in one time funding would leverage a 3 to 1 private match for providing short-term bridge acquisition and pre-development financing for eligible borrowers. Adding more resources to the Preservation Fund will add to the over 1000 affordable housing units that have been saved using this tool. Estimated impact: 250 affordable units preserved	The number of net new affordable units created through a Housing Preservation Fund Covenant is tracked on a quarterly basis. In FY22, 498 new units were created.		0	17,157,624	0%
Build and Preserve Affordable Housing	A11310	Housing Production Trust Fund (HPTF)	2.15	A one time infusion to the Housing Production Trust Fund to bring the total amount to \$400 million. Increased HPTF funding will allow DHCD to fund more affordable housing units currently in its pipeline as well as allowing the agency to conduct a new/more substantial RFP in FY22. Includes \$25m for DHCD's admin to manage the investments. Estimated impact: 2,800 units (deliveries)	The number of affordable housing units preserved or developed as a result of Housing Production Trust Fund are tracked for this project, with 681 housing units affected in the first 2 quarters of FY23.		323,416,023	355,352,799	91%
Build and Preserve Affordable Housing	A12311	Low-Barrier Shelter for Transgender Residents	2.16	This project will establish a housing program specifically for transgender and gender non-conforming (T/GNC) adults facing barriers to obtaining housing and who have aged out of T/GNC youth programs. Increase includes annual cost escalation.	The number of residents by shelter or shelter housing is tracked on a quarterly basis. In the first 2 quarters of FY23, 106 residents were served.		539,943	2,110,674	26%
Build and Preserve Affordable Housing	A13205	Eviction Prevention Services	2.02	This project includes funding for prevention of evictions. This funding level will allow the agency to help tenants facing eviction from their rented homes. This EXCLUDES the Coronavirus State portion requested in the FY22 Supplemental to pay back FY22 contingency cash use for FY21 ARPA budget authority for eviction prevention services (\$511,680)	The number of households served by program if a recipient establishes multiple separate household assistance programs is tracked on a quarterly basis.		389,308	650,649	60%
Build and Preserve Affordable Housing	A15601	Ward 3 Planning Initiatives	6.01	Two planning initiatives in Tenleytown and Woodley Park/Cleveland Park with an eye to equitable housing (\$250,000 each). The Tenleytown planning analysis will partner with the community to identify how best to take advantage of the additional density provided in the recently-approved Comp Plan around Tenleytown, including the Tenley Library and adjacent parcels, with a focus on additional housing and affordable housing. The Woodley Park/Cleveland Park design guidelines along Connecticut Avenue would focus on unlocking the potential for additional housing opportunities made possible by the updated Comp Plan.			487,128	500,000	97%

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Build and Preserve Affordable Housing	A18205	Eviction Diversion Coordination	2.O2	To support activities that attempt to reduce eviction filings.	The number of households receiving eviction prevention services, including legal representation, is tracked on a quarterly basis. In FY22, 6,464 households received services, and in the first 2 quarters of FY23, 1,202 residents received services.		1,500,000	1,500,000	100%
Build and Preserve Affordable Housing	A20202	Emergency Rental Assistance (ERAP)	6.O1	This project will supplement the District's Emergency Rental Assistance Program (ERAP) to assist low-income residents facing a housing emergency and facing eviction. ERAP can help pay for overdue rent including late fees and court costs and new residence security and/or first month's rent. Recent improvements to the administration of the Single Family Residential Rehabilitation Program will generate an increased volume of repair activity. This project will provide the funds necessary to support this increased volume.	There are three measures being tracked: the number of individuals becoming homeless for the first time, the number of families becoming homeless for the first time, and the number of households served. In FY22, 3,136 individuals and 482 families became homeless for the first time. In the first 2 quarters of FY23, 2,341 individuals and 304 families became homeless for the first time. The number of households served in the first quarter of FY23 was 1,754.		5,500,000	48,510,632	11%
Build and Preserve Affordable Housing	A22601	Single Family Residential Rehab Program	6.O1	Recent improvements to the administration of the Single Family Residential Rehabilitation Program will generate an increased volume of repair activity. This enhancement will provide the funds necessary to support this increased volume. This portion is the amount requested in the FY22 Supplemental.			566,926	3,000,000	19%
Build and Preserve Affordable Housing	E42215	SA: Single Family Residential Rehab Program	2.15	Recent improvements to the administration of the Single Family Residential Rehabilitation Program will generate an increased volume of repair activity. This enhancement will provide the funds necessary to support this increased volume. This portion is the amount requested in the FY22 Supplemental.			269,493	2,000,000	13%
Build and Preserve Affordable Housing	A23215	Family Re-Housing Stabilization Program (FRSP)	2.15	The Family Re-Housing Stabilization Program (FRSP), also commonly known as Rapid Re-Housing (RRH), is a time-limited housing and support designed to assist families experiencing homelessness - or at imminent risk of experiencing homelessness - to afford dignified and safe housing in the private market. Rental assistance and support services are provided for 12 to 18 months based on the needs of the household. FRSP is available only to families who are connected to another DHS program - like a shelter - after they are assessed and determined eligible by VWFRC. The purpose of FRSP is to minimize the number of time families spend in shelters and support rapid exit back to stable housing. Through the program, families receive: First month's rent and security deposit; A basic furniture package and moving assistance; and Rental assistance and case management during the time they are in the program (generally 12 months).			0	78,468,305	0%
COVID-19 Public Health Emergency Direct Response Costs	CO1101	Vaccination Incentives	1.O1	The project provided vaccination incentive funding in support of District Agencies' efforts to vaccinate all eligible age groups. DC Health is supporting multiple incentives efforts in the District to include funding for OSSE, DCPS and DDOT. DC Health is on track to collect all necessary data to comply with federal reporting requirements related to the Vaccination Incentives.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	1,285,967	1,285,967	100%
COVID-19 Public Health Emergency Direct Response Costs	CO2312	Family Services COVID-19 Response	2.18	To support the contract for the COVID Respite Center for juveniles	The number of individuals served by a temporary Covid-19 respite center is tracked.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	204,011	204,011	100%

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COVID-19 Public Health Emergency Direct Response Costs	CO5110	Behavioral Health COVID-19 Response	1.12	This project covered non-FEMA public assistance eligible COVID response costs incurred by DBH.	The number of documentation for involuntary hospitalization written by CRT for diverted calls is tracked; there were 27 in FY22, and 10 in the first 2 quarters of FY23.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	3,093,001	3,093,001	100%
COVID-19 Public Health Emergency Direct Response Costs	CO6104	Public Schools COVID-19 Response	1.04	This investment supports DC Public Schools in ensuring that all school buildings are ready for school opening by meeting the safety and technology needs presented by the pandemic. Funds will be used to purchase items to support in-person learning, such as furniture and additional keyboards for social distancing. DCPS will also use funds to provide services such as expanded online registration systems and enhanced cleaning.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted	1,563,334	1,563,334	100%
COVID-19 Public Health Emergency Direct Response Costs	CO7102	COVID-19 Testing and Sequencing	1.02	Non-FEMA public assistance eligible COVID response costs for testing and sequencing for the tracking and sequencing of the COVID-19 virus.			9,042	9,042	100%
COVID-19 Public Health Emergency Direct Response Costs	CO8104	Building Readiness & Public Schools Ventilation Improvements	1.04	For building readiness materials such as plexiglass barriers and screens/dividers to support social distancing and other materials to assist with summer readiness as students return to schools post-pandemic.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	5,636,035	5,636,035	100%
COVID-19 Public Health Emergency Direct Response Costs	CO8108	COVID-19 Services Security Support	1.07	For COVID security at COVID-related sites and facilities, including ISAQ/PEP-V facilities, vaccination sites, COVID PPE warehouses, and shelters.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	8,850,744	8,850,744	100%
COVID-19 Public Health Emergency Direct Response Costs	CO8112	Public Outdoor Handwashing Stations	1.14	For COVID-related public outdoor handwashing stations.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	245,530	245,530	100%

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COVID-19 Public Health Emergency Direct Response Costs	CO8701	Procurement Support	7.01	For contractor support to assist with COVID invoice review/approval and procurements.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	238,582	503,430	47%
COVID-19 Public Health Emergency Direct Response Costs	CO9311	Expanded Shelter Operations	2.16	The Department of Human Services (DHS) will use the requested funds to support modifications to operations in homeless shelters to control and prevent COVID-19 infection. Modified shelter protocols have been put in place including expanded hours, grab and go meals, conducting medical screenings, and providing personal protective equipment. Funds will cover costs that are not eligible for FEMA Public Assistance reimbursement (Non-PA Eligible). The increased request in FY22 is to extend services for a longer time period.	The number of people served by shelter or shelter housing is tracked quarterly. The percentage of claims approved is tracked on a quarterly basis. In FY22, 91.1% of claims were approved, in Q1 FY23 the rate was 86.6%, and in Q2 FY23 the rate was 83%.	Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	17,207,885	17,207,885	100%
COVID-19 Public Health Emergency Direct Response Costs	CI0206	Employment Services COVID-19 Response	7.01	Non-FEMA public assistance eligible COVID response costs.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	15,697,144	16,580,176	95%
COVID-19 Public Health Emergency Direct Response Costs	CI1701	Emergency Operations Center Administrative Support	7.01	The funds from the American Rescue Plan Act of 2021 will allow OCP to increase temporary staff and contractor resources to handle the significantly increased workload that is falling on existing staff. OCP is not currently staffed to handle such a significant increase.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	1,773,171	2,830,332	63%
COVID-19 Public Health Emergency Direct Response Costs	CI2101	DC Health Mobile Testing and Vaccine Registration Portal Support and Maintenance	1.01	This investment will be used for the DC mobile testing and vaccine registration portal implementation and maintenance support for the District's COVID-19 response and recovery efforts.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	1,236,939	1,236,939	100%
COVID-19 Public Health Emergency Direct Response Costs	CI2108	COVID-19 Call Center & Data Management	1.07	This project covers the non-FEMA public assistance eligible costs associated with the customer relationship and data management services needed as part of DC's COVID response.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	1,271,839	1,271,839	100%
COVID-19 Public Health Emergency Direct Response Costs	CI2206	Unemployment Insurance Call Center & Customer Support Management	2.09	This project covers the non-FEMA public assistance eligible costs associated with running a heightened UI Call center as part of DC's COVID response.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	942,541	942,541	100%

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COVID-19 Public Health Emergency Direct Response Costs	C12701	Increased Telecommunications Services	7.01	Non-FEMA public assistance eligible COVID response costs.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	1,836,373	1,836,373	100%
COVID-19 Public Health Emergency Direct Response Costs	C14104	Charter School Reopening Grants - Fall 2021	1.04	These funds will support the second round of reopening grants provided to public charter schools for school year (SY) 2021-22.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	9,999,652	9,999,652	100%
COVID-19 Public Health Emergency Direct Response Costs	C15101	Vaccine Outreach Workforce	1.01	These funds provided for the hiring of temporary vaccine outreach workers to boost vaccine take-up in the District		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	3,416,812	3,416,812	100%
COVID-19 Public Health Emergency Direct Response Costs	C18101	Vaccine Outreach Workforce - DDOT	1.01	Funding to support the purchase of vaccine incentives			499,887	499,887	100%
COVID-19 Public Health Emergency Direct Response Costs	C19101	SA: Vaccination Compliance Monitors	1.01	To pay back FY22 contingency cash for vaccination compliance monitors.			884,141	884,141	100%
COVID-19 Public Health Emergency Direct Response Costs	C20202	SA: Emergence Rental Assistance Payments	2.02	To pay back FY22 contingency cash for emergency rental assistance payments.	The number of households served by program if recipient establishes multiple separate household assistance programs is tracked on a quarterly basis. In the first quarter of FY23, 1,754 households received assistance.		5,000,000	5,000,000	100%
COVID-19 Public Health Emergency Direct Response Costs	C21108	Citywide Laptop Purchases	1.07	Purchase laptop computers to support remote work by District government employees as a result of the public health emergency.			1,828,176	1,828,176	100%
COVID-19 Public Health Emergency Direct Response Costs	C22103	SA: COVID Measures in DCPS - Tracing and Monitoring	1.03	These funds will be used to promote health and safety in schools in response to COVID-19, including funding school-level contact tracers and COVID coordinators.			15,604,089	15,604,089	100%
COVID-19 Public Health Emergency Direct Response Costs	C23103	SA: COVID Health Safety Measures in DCPCS	1.03	This project covers costs associated with providing health screeners in DC Public Charter Schools as well as tracing services for students who test positive for COVID-19.			12,171,000	12,171,000	100%
COVID-19 Public Health Emergency Direct Response Costs	C24112	SA: COVID Measures in DCPS - Mitigation	1.14	This investment will provide staffing and material support necessary to address the impact of COVID on schools, including increased substitute teaching staff and outdoor heaters.			4,387,248	4,387,248	100%
COVID-19 Public Health Emergency Direct Response Costs	C25104	SA: COVID Measures in DCPS - Ventilation Improvements	1.04	This investment will mitigate the risk of COVID transmission in schools through the purchase and installation of HEPA Filters and Indoor Air Quality Units.			1,729,935	1,729,935	100%

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COVID-19 Public Health Emergency Direct Response Costs	C266OI	Facilities Maintenance and Operations	6.OI	Supplements preventative maintenance of HVAC systems at public school facilities, maintenance and repair of mechanical, electrical, and plumbing systems at public school facilities, and snow removal operations at government buildings.		Projects in the District's "COVID-19 Response Costs" initiative include services and interventions in concurrence with recommendations from the Centers for Disease Control, such as personal protective equipment, testing, vaccine programs, and expenses necessary to make public spaces safer from the transmission of COVID-19. Amount allocated towards evidence-based interventions: up to full budgeted amount	25,383,716	25,383,716	100%
Economic Recovery for Residents and Businesses	DO1316	Assistance for Returning Citizens	6.OI	Flexible funding for reentry services providers to assist returning citizens based on individual needs assessments, such as with housing deposits, transportation needs, connectivity, and other temporary or immediate expenses, to assist with reintegration, avoid homelessness and reduce recidivism.		There is moderate evidence supporting components of this program. Specifically, quasi-experimental evidence supports the use of limited-service-scattered-site housing for returning citizens. Providing housing resources, with no/limited wrap-around supports, is associated with decreased recidivism, increased time in the community, and increase use of behavioral health services among returning citizens. Amount allocated towards evidence-based interventions: up to full budgeted amount	4,361,877	13,491,213	32%
Economic Recovery for Residents and Businesses	DO26OI	Financial Coaching for Returning Citizens	6.OI	This project will provide one on one financial coaching for 1,000 returning citizens over the next 3 years through existing Financial Empowerment Centers. The coaching will provide financial education, access to banking products and services, reduction in recidivism, and development of financial resiliency skills for returning citizens.			468,939	1,651,969	28%
Economic Recovery for Residents and Businesses	DO3316	Returning Citizens Peer Navigators	1.11	Hire 5 peer navigators who are returned citizens that have successfully reintegrated and not reoffended to provide advice, support and mentorship to other returning citizens to help them achieve similar outcomes. Also includes funding for a program	There are three measures being tracked for this project: the percent of returning citizens that successfully obtain employment, the number of advocacy opportunities identified or developed for returning citizens and returning citizens staff to participate in as change-makers due to their lived experience as experts in the field, and the number of returning citizens who went through training and were successfully hired as peer navigators. In FY22 67.2% of returning citizens successfully obtained employment, increased in Q1 of FY23 to 77.4%, and in Q2 to 123.5%. In the first two quarters of FY23, 16 opportunities were identified or developed, and 6 returning citizens went through training and were hired as peer navigators.		742,965	1,692,846	44%
Economic Recovery for Residents and Businesses	DO4207	Career Coaches	2.1	Career Coaches will support residents seeking to connect to career advising and connection to education, training and employment in high-demand occupations in the District. Career coaches will also connect jobseekers with other supportive services already available to District residents, including but not limited to resources for mental health support, housing, transportation, and childcare.	The number of workers completing and enrolling in sectoral job training programs is tracked. In FY22, 154 enrolled in training programs. In the first 2 quarters of FY23, 167 workers completed a training program, and 1,009 workers enrolled in a training program.		3,141,480	6,132,726	51%

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent
Economic Recovery for Residents and Businesses	DO560I	Career MAP Pilot	6.0I	This investment will support 300 families over 5 years, addressing gaps in our current system and policies that result in benefit cliffs and limit economic mobility. The program will augment household resources, provide career and education services, and Two Generational case management supports. As a result families will have greater stability and supports in progressing into careers, which will allow them to have a higher degree of self-sustainment, and mitigate benefit cliffs along the way. Increases include rental cost for 300 families entering pilot in FY22 and service provider costs.		evidence on Career MAP using a randomized evaluation (https://thelabprojects.dc.gov/career-map). About 1,200 families at risk of homelessness were randomly assigned to receive CareerMAP or more standard supports (- with the goal of assessing impacts on employment income and sustained private-market housing for heads of household and school attendance for their children. We expect to publish the interim impact reports in Fall 2025 and 2027, and a final impact report in Fall 2029. Amount allocated towards evidence-based program. The District plans a quasi-experimental study that estimates the effects of various interventions (tuition support, coaching, emergency funds, etc) on students' ability to persist in and graduate from post-secondary institutions. We plan to estimate subgroup impacts by demographic groups. Because the study focuses on longer-term impacts, final findings are expected in 2027. Detailed evaluation plans and completed evaluations will be posted as they are available and linked in subsequent iterations of this report. Additionally, tuition and scholarship programs are supported by strong evidence. A systematic review of similar place-based "promise scholarships" finds positive effects on community development, K-12 academic achievement, and postsecondary outcomes. For example, a well-designed and well-implemented randomized control trial of the Degree Project in Milwaukee Public Schools found positive impacts on students' motivation, college expectations, and steps toward college, such as	1,250,024	23,031,843	5%
Economic Recovery for Residents and Businesses	DO6305	DC Futures: Tuition Assistance	2.37	The funds will be used to support low- to moderate-income District residents in earning associate's and bachelor's degrees in majors leading to high-demand jobs by: (a) providing scholarships for tuition, fees, and other costs of attendance at local institutions; and (b) implementing a significant coaching and student services component to support students through personal and financial life barriers. This project will address disparities in negative economic impacts by providing District residents with monetary and coaching support to complete their first associate's or bachelor's degree. Reduced funding in FY22 to account for transfer to UDC.	The number of DC residents receiving postsecondary support by DC Futures is tracked on an annual basis. In FY22 1,248 residents received support.		11,248,952	30,419,265	37%
Economic Recovery for Residents and Businesses	DO7305	Earn and Learn Programs (State)	2.37	Provide residents with opportunities to earn income while gaining workforce experience and/or credentials related to high-demand occupations and in-demand job skills. The target populations are residents without Bachelor's degrees, those transitioning from hospitality, and residents with multiple barriers to employment - consistent with the overall workforce recovery target populations.			30,738,721	40,424,989	76%
Economic Recovery for Residents and Businesses	DO860I	Immigrant Justice Legal Services Grants	6.0I	Increased funding for the Immigrant Justice Legal Services grant program.	There are three measures being tracked for this project on an annual basis: the percent of the grant amount awarded through MOLA's Latino Community Development Grant to support Workforce Development Programs, the percent of culturally and linguistically appropriate programs supported by MOLA's grants programs in the area of education, job and economic development in all 8 wards, and the percent of grants programs supporting the provision of culturally and linguistically appropriate services for DC Latino residents in ward 7 and 8. In FY22, the percentage was 20%, 60%, and 10% respectively.		975,000	1,975,000	49%

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent	
Economic Recovery for Residents and Businesses	DO96OI	Opportunity Accounts Expansion	6.OI	Fund 100 new matched-savings Opportunity Accounts each year for income-eligible District residents.		strong evidence. Opportunity Accounts are modeled after Individual Development Accounts (IDAs), a matched savings program with a commitment requirement, labelling for specific purposes, and matching. These program designs address behavioral biases that typically present a barrier to savings. A combined randomized evaluation of IDAs with a 4:1 match in Albuquerque and a 2.5:1 match in Los Angeles found that after one year liquid assets increased by \$799 on average and participants' confidence in their ability to meet normal monthly living expenses increased by 10%. Participants were also 34% less likely to report experiencing hardships related to utilities, housing, or health and 39% less likely to use non-bank check-cashing services. Impacts on asset-ownership, however, may not last more than a few years. (https://www.acf.hhs.gov/sites/default/files/opre/2016_12_6_afr_final_report_508fixehtable_508b.pdf)	Amount allocated towards evidence-based interventions: up to full budgeted amount	998,939	2,974,875	34%
Economic Recovery for Residents and Businesses	D112OI	Transgender/GNC Workforce Development (YSD)	2.I	This investment will meet the needs and target residents who identify as transgender/gender non-conforming. This will expand current programs to include those who age out of existing youth programs. Customers enrolled will receive career coaching and preparation, soft skills development, occupational skills trainings, short-term subsidized work experiences, unsubsidized employment, financial literacy, work retention supports and other services as requested and/or identified.	The number of workers enrolled in Workforce Development or other sectoral job training programs is tracked on a quarterly basis. In the first 2 quarters of FY23, 37 workers enrolled in training programs.		259,534	1,193,069	22%	
Economic Recovery for Residents and Businesses	D136OI	Adaptive Bikeshare	6.OI	Open and operate a new Adaptive Bikeshare hub at Union Station.			0	350,000	0%	
Economic Recovery for Residents and Businesses	D146OI	Bus Priority Enforcement (Personnel)	6.OI	Additional staffing needed to review ATE documentation and process citations.			22,862	22,862	100%	
Economic Recovery for Residents and Businesses	D166OI	Bus Priority Lane Expansion (Maintenance)	6.OI	Add personnel and supply costs for maintaining expanding bus priority network. Install 80 new stations over the next four years to ensure that every District resident has access to a station within 1/4 mile of their home. Replace 35 existing stations and 3,500 bicycle with new electrified stations and an ebike fleet, with 1,250 ebikes added in FY22 and FY23.			79,384	528,384	15%	
Economic Recovery for Residents and Businesses	D186OI	Capital Bikeshare Expansion	6.OI				4,127,045	4,127,045	100%	
Economic Recovery for Residents and Businesses	D196OI	Capital Bikeshare Expansion (Operating)	6.OI	Support occasional bicycle replacement not tied to replacement of a station.		Parts of this initiative are supported by moderate evidence. Specifically, there is quasi-experimental evidence from Chicago that comprehensive digital literacy programs designed to build a "culture of digital excellence" in a community lead to a greater growth rate of internet use, home broadband adoption, and some online activities, including online job search.	0	100,000	0%	
Economic Recovery for Residents and Businesses	D206OI	Devices for Residents: Tech Together	6.OI	Provide laptops, tablets and smartphones to seniors, children aging out of foster care, returning citizens, residents experiencing homelessness, and SNAP/TANF eligible families.		Amount allocated towards evidence-based interventions: up to full budgeted amount	2,906,873	3,923,421	74%	

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Economic Recovery for Residents and Businesses	D21313	Food Access Fund	6.OI	The Food Access Fund supports the Mayor's commitment to addressing inequitable access to fresh, healthy, and affordable food by securing grocery stores or brick & mortar fresh food markets within one mile for all residents East of the River, the most food insecure areas. Includes the additional \$8M requested in FY22 Supplemental to pay back FY22 contingency cash use for FY21 ARPA budget authority.			6,391,022	59,376,499	11%
Economic Recovery for Residents and Businesses	D22209	Nourish DC	6.OI	The Nourish DC/Good Food Fund will provide targeted grants, loans, and/or technical assistance to match the needs of small food businesses, ensuring that homegrown businesses can benefit from the District's grocery store strategy. The Nourish DC Fund will primarily assist small/medium grocers but will also assist other small food businesses that support small format grocers.	The number of nourish-supported businesses receiving loans, grants, or technical assistance is tracked. In FY22, 203 businesses received assistance, and in the first 2 quarters of FY23 O businesses were reported receiving help.		101,474	101,474	100%
Economic Recovery for Residents and Businesses	D236OI	DC NeighborhoodConnect Microtransit Expansion	6.OI	Support the new DC Neighborhood Connect microtransit zone specifically connecting the NoMa Metro station to Union Market, Ivy City, and Fort Lincoln.	There are three measures being tracked for project performance on a quarterly basis: the percentage that met passenger demand rate, the average rider experience rating (1-5), and the total number of completed rides. In FY22, 87.3% of rides met the demand rate, with an average rider experience rating of 4.7, and 84,592 completed rides. In the first two quarters of FY23, there were 56,830 completed rides with an average riding experience rating of 4.8, with 83.3% of rides meeting the demand rate in Q1, and 76.6% in Q2.		1,034,323	2,175,141	48%
Economic Recovery for Residents and Businesses	D246OI	DC NeighborhoodConnect Microtransit Restoration	6.OI	Continue the two existing DC Neighborhood Connect microtransit zones, one in Ward 8, and the other in Wards 1,4 and 5, that were operating prior to the pandemic.			1,398,509	2,668,502	52%
Economic Recovery for Residents and Businesses	D256OI	N Capitol St Deckover Feasibility Study	6.OI	Study decking over a portion of North Capitol Street.			136,424	750,000	18%
Economic Recovery for Residents and Businesses	D276OI	Protected Bike Lanes (Ongoing Maintenance)	6.OI	Support personnel and supply costs to support added maintenance costs of new protected bike lane facilities.	The number of miles of protected bikeways and bike lanes is tracked on a quarterly basis. In FY22, 5.5 miles of bike lanes and 13.3 miles of bikeways were installed, and in the first 2 quarters of FY23, 3.3 miles of bike lanes were installed.		158,392	566,999	28%
Economic Recovery for Residents and Businesses	D296OI	Trails Expansion (Maintenance)	6.OI	Provide additional maintenance capacity for expanded trail network.	The number of miles of new trail completed is tracked on a quarterly basis. In FY22, 7.8 miles were completed, and in the first 2 quarters of FY23, 0 new trails have been completed.		0	589,070	0%
Economic Recovery for Residents and Businesses	D326OI	Clean City Grants	6.OI	Grants to small businesses to buy trash compactors in order to reduce the food supply for rodents and other pests in commercial corridors.			499,100	499,100	100%
Economic Recovery for Residents and Businesses	D33207	Community Training Grants	2.1	The program will fund and expand IT training opportunities for District residents.	The number of workers enrolled and completing sectoral job training programs is tracked on a quarterly basis. In FY22, 71 workers enrolled and 10 workers completed sectoral job training programs. In the first 2 quarters of FY23, 196 workers enrolled, and 41 workers completed sectoral job training.		2,734,485	5,733,581	48%
Economic Recovery for Residents and Businesses	D35207	Home Health & CNA Training Grants	2.1	The program will award grants to train District residents to obtain an occupational credential and employment in nursing care occupations with a particular focus on health services for aging adults. E.g. training for certified nursing assistants (CNA) and home healthcare aides (HHA).	The number of workers enrolled and completing sectoral job training programs is tracked on a quarterly basis. In FY22, 60 workers enrolled and 10 workers completed sectoral job training programs. In the first 2 quarters of FY23, 127 workers enrolled, and 86 workers completed sectoral job training.		1,067,503	3,044,853	35%

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent
Economic Recovery for Residents and Businesses	D41207	Jobs First DC Pilot Program	2.1	<p>The Jobs First DC Pilot Program is a grant program that will assist District residents with barriers to employment—such as a criminal record or experience of homelessness—with placement in a permanent job right away that pays at least \$15 an hour. The pilot grant program will prioritize job placement rather than training and provide 12 months of progressive employment retention support and financial bonuses to residents and program providers. The District workforce system does not offer permanent employment placement support at the scale requested by many unemployed and underemployed District residents. The FY22 budget provides \$500,000 of grants funding and \$105,000 or personnel services funding for the Department of Employment Services to issue grants for an employment services model that assumes employability, offers expedited job readiness coaching, and helps participants obtain jobs quickly.</p>	The number of workers enrolled and completing sectoral job training programs is tracked on a quarterly basis. In FY22, 58 workers enrolled and 17 workers completed sectoral job training programs. In the first 2 quarters of FY23, 46 workers enrolled, and 103 workers completed sectoral job training.		331,878	1,210,999	27%
Economic Recovery for Residents and Businesses	D42601	East of the River Career Pathways Grant Program	6.01	<p>The East of the River Career Pathways Grant Program for residents of Wards 7 and 8 will recruit youth and young adults from communities East of the River that are without college credentials, leaving them with little hope to qualify for the majority of the 117,000 jobs filled that year. The program aims to address this gap through the creation of a career pathways in three high growth sectors that pay family sustaining wages: computer science, construction, and the creative economy.</p>			3,276,717	4,412,643	74%
Economic Recovery for Residents and Businesses	D43206	Unemployment Insurance Delayed Payment Compensation	6.01	<p>Provide back payments to recipients of UI who waited a long period of time before receiving their earned benefits.</p>			4,998,000	4,998,000	100%
Economic Recovery for Residents and Businesses	D44601	UDC Academic Infrastructure Support	6.01	<p>This project includes funding for academic support and student coaching, the development of a system of credit for prior-learning experiences, and the development of articulation agreements to ensure that students earn credit hours for Workforce Development and Lifelong Learning courses. Additionally, funds are included for the IPPH MOU and their initiatives to identify and develop strategies and programs that inspire students and others to pursue careers in public service while educating the broader public about the unique history of Washington, D.C.</p>			200,974	3,670,361	5%
Economic Recovery for Residents and Businesses	D45225	HID: CBD office to residential conversion incentive	6.01	<p>This project will provide an FTE and NPS funding to support analysis for a future incentive program. This program will help downtown businesses over the long-term by attracting new consumers.</p>			0	106,750	0%
Economic Recovery for Residents and Businesses	D46601	Black Homeownership Fund	6.01	<p>This project will create a \$10M fund to increase access to homeownership for longtime DC residents. Uses and program structure will be informed by the strike force and may include both resident-focused and housing-stock focused interventions.</p>			0	10,000,000	0%
Economic Recovery for Residents and Businesses	D47601	Clean Hands Driver's License & Permit Moratorium	6.01	<p>Funding for IT systems improvements needed to conform to D.C. B24-237 ("Clean Hands Certification Equity Amendment Act of 2021").</p>	The percentage of funds disbursed is tracked on an annual basis, and the number of creative economy activation events facilitated in the District is tracked quarterly. In the first 2 quarters of FY23, there have been 3 events. In FY22, 100% of the funds have been disbursed.		0	310,000	0%
Economic Recovery for Residents and Businesses	E01210	Art Venue Support	2.37	<p>Grants to support the successful reopening of arts venues across the District.</p>			7,996,903	7,996,903	100%

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent
Economic Recovery for Residents and Businesses	EO2209	Bridge Grants	2.29	Funding to support businesses across the District	The number of small businesses served is tracked on a quarterly basis. In the first two quarters of FY23, 0 businesses were affected.		80,000,000	80,000,000	100%
Economic Recovery for Residents and Businesses	EO3213	Business Portal	2.37	This enhancement funds the long term, strategic process improvement and planning groundwork necessary to develop a centralized online business portal for the District. The business portal will create a single, one-stop entry point to access services and fulfill regulatory requirements.			280,053	280,053	100%
Economic Recovery for Residents and Businesses	EO4601	Reimagine Tourism Campaign	6.01	A multi-year sustained marketing campaign in collaboration with Destination DC and Events DC, directed to attract leisure and business tourists, including: out-of-state marketing campaign to attract domestic visitors to DC; investing in coordinated brand strategy, an influencer campaign, and a digital marketing campaign to include coordinated neighborhood specific efforts. The amount will also be used in part for incentives to attract conferences, shows, exhibitions and other attractions to the District.			5,069,000	5,069,000	100%
Economic Recovery for Residents and Businesses	EO5209	Equity Impact Fund	2.29	This enhancement will expand upon the current Inclusive Innovation Equity Impact Fund (IIEIF), allowing more companies to receive funding and for more flexibility in financing options for Equity Impact Enterprises as they grow beyond pre-seed stage.	The dollar amount invested in eligible businesses is tracked annually, and the number of small businesses served is tracked quarterly. In FY22, 2.5 million dollars were invested, and 16 businesses were served. In the first 2 quarters of FY23, 0 businesses have been affected. Between DOB and DLCP, there are 19 associated measures for this project. DOB tracks: • Percent of Project Dox permit applications that are reviewed by the Department of Buildings (DOB) within 30 business days of acceptance by the agency. (In FY22: 98.8%, Q1 of FY23: 98.7%, and in Q2 of FY23: 99.5%) • Percent of Property Maintenance (Housing) inspections that are completed within 15 business days from date of request. (In FY22: 96.4%, Q1 of FY23: 97.9%, and in Q2 of FY23: 92.9%) • Percent of Project Dox permit application re-reviews that are reviewed by the Department of Buildings (DOB) within 15 business days of acceptance by agency. (In FY22: 94%, Q1 of FY23: 91.7%, and in Q2 of FY23: 97.9%) • Percent of Permit applications that are reviewed by PRC within 2 business days. (In FY22: 95.7%, Q1 of FY23: 88.8%, and in Q2 of FY23: 96.8%) • Percent of Customer Relationship Management (CRM) cases that are resolved within 3 business days from date of receipt by the agency. (In Q1 of FY23: 98.5%, and in Q2 of FY23: 98.7%) • Number of permits issued. (In FY22: 53,261, Q1 of FY23: 12,754, and in Q2 of FY23: 13,980)		2,000,000	3,000,000	67%
Economic Recovery for Residents and Businesses	EO6601	Fast Track Licensing, Permitting, Inspection with Enhanced Systems	6.01	Support a dedicated team of permitting, licensing and inspection resources, and enhance core systems to fast track permitting and licensing processes to aid economic recovery. NOTE: In the Mayor's proposed FY22 Supplemental Budget, this funding is reduced by \$8,313,019 to support additional code enforcement and customer experience initiatives in DOB and DLCP in FY23 and FY24.			2,558,134	2,558,134	100%
Economic Recovery for Residents and Businesses	EO7601	Shop in the District	6.01	This enhancement would expand the Shop in the District campaign that was created in winter 2020, to include a mobile application, gift card program, and a robust marketing campaign connecting tourists and local consumers to small local (LBE) DC-based retailers and restaurants, particularly those in less frequented geographies.			200,000	200,000	100%
Economic Recovery for Residents and Businesses	EO8209	Small and Medium Business Growth Program	6.01	The Small and Medium Business Grant Fund targets and bundles existing and new growth focus programs such as Great Streets, Commercial Ownership, equipment, larger scale capital improvements, and digital and technological growth by issuing grants to Community Development Financial Institutions for small business.	The number of small businesses served is tracked quarterly. In FY22, there were 64 businesses served, and in the first 2 quarters of FY23, there have been 0 businesses affected.		5,800,000	8,800,000	66%

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Economic Recovery for Residents and Businesses	E10601	Tax Commission	6.01	This enhancement will fund contracted tax policy staff to support a re-established tax review commission to assess DC's tax structure in light of recent federal that would make doing business in DC easier and less costly - supporting the dual objectives of increasing District competitiveness and equity.			13,059	1,007,747	1%
Economic Recovery for Residents and Businesses	E11601	Vibrant Places Recovery Fund	6.01	\$2m to Golden Triangle BID for incentives for innovation centers. \$2m to SW BID to create an autonomous vehicle shuttle that would help connect workers and visitors to/from the National Mall, L'Enfant Plaza and the Wharf while being attraction in and of itself; \$3.8m to Anacostia BID to promote arts spaces and organizations in Anacostia. Activations at four sites across all four quadrants of DC in the summer of 2021. Includes the additional \$794,713 requested in FY22			7,946,226	7,946,226	100%
Economic Recovery for Residents and Businesses	E12211	ENCORE Building Energy Performance - DHCD	2.35	Supplemental to pay back FY22 contingency cash use for FY21 ARPA budget authority.			657,287	657,287	100%
Economic Recovery for Residents and Businesses	E13601	Affordable Housing Properties	6.01	Assist affordable housing properties in the DHCD pipeline in complying with new Building Energy Performance Standards (BEPS) for one or more cycles.			617,996	20,000,000	3%
Economic Recovery for Residents and Businesses	E14601	Building Energy Performance - Construction Loans	6.01	Accelerate capitalization of the DC Green Bank to support construction loans for under resourced buildings not in compliance with new Building Energy Performance Standards (BEPS).			21,625,425	21,625,425	100%
Economic Recovery for Residents and Businesses	E15601	Building Energy Performance Administration	6.01	Provide additional administrative capacity to support expanded BEPS investments.			719,438	1,225,526	59%
Economic Recovery for Residents and Businesses	E16601	Building Energy Performance - Energy Audit and Predevelopment Support	6.01	Provide grant funding for under-resourced buildings (senior care facilities, hospitals, K-12 schools, universities, hospitals, worship facilities) so they can conduct energy audits and pre-development design and construction work in preparation for securing a Green Bank-supported construction loan to implement energy retrofits.			1,736,123	16,489,688	11%
Economic Recovery for Residents and Businesses	E18601	Business Retention, Expansion and Attraction Infrastructure	6.01	This enhancement supports capacity-building for DMPED's attraction, expansion, and retention efforts in partnership with the Washington, DC Economic Partnership. It includes 6 new FTEs to support business attraction and retention, including 2 focused on federal government leasing and potentially telework (one grade 14, 2 grade 13s, 3 grade 12s) and NPS to support lead generation, cultivation and closing.			589,958	1,694,074	35%
Economic Recovery for Residents and Businesses	E21601	Employment Center Vitality and Local Jobs Creation Fund	6.01	This enhancement will provide discretionary grants to attract large, transformative anchors within priority sectors and growing companies that can accelerate the ecosystem. It will offer closing grants for high-priority deals in strategic industries, contingent on employer commitments to equitable hiring and purchasing with local DC-based companies, above and beyond existing by-right incentives.			3,500	9,980,000	0%
Economic Recovery for Residents and Businesses	E23601	Green Infrastructure Maintenance	6.01	Address the maintenance needs of all 2,000+ District-owned green infrastructure assets while training and placing District residents and returning citizens in living wage jobs.	The number of workers completing and enrolling in Green Infrastructure Maintenance job training programs is tracked quarterly. In FY22, 16 workers completed and 31 workers enrolled in job training programs. In the first two quarters of FY23, 11 workers have completed and 33 workers have enrolled in job training programs.		3,297,388	16,904,434	20%
Economic Recovery for Residents and Businesses	E24203	Home Weatherization Assistance	2.03	Increase funding for the existing Weatherization Assistance Program to make more low-income homes more energy efficient, comfortable, healthy, and safe. Train, employ, and provide wraparound services for 3 full-time and 2 seasonal rangers to conduct environmental restoration, educate District students, serve as interpretive hosts, support safe, inclusive, and welcoming experiences, and maintain amenities at Kingman and Heritage Islands.	The number of low-income households receiving energy efficiency measures and services, and home energy assistance through the Low-Income Home Energy Assistance Program (LIHEAP) are tracked quarterly. In FY22, 558 households received energy efficiency measures and services, and 16,772 received assistance through LIHEAP. In the first two quarters of FY23, 111 households received measures and services, and 12,413 were helped through LIHEAP.		6,258,414	8,629,691	73%
Economic Recovery for Residents and Businesses	E25601	Kingman Island Park Ranger Program	6.01				178,625	608,152	29%

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Economic Recovery for Residents and Businesses	E265I2	Lead Pipe Replacement Program	5.12	Increase funding available to assist residents in replacing lead water-service lines to their homes.	The number of residents receiving assistance under the Lead Pipe Replacement Assistance Program is tracked quarterly. In FY22, 241 residents received assistance. In the first two quarters of FY23, 216 residents were helped through the program.		10,001,868	20,000,000	50%
Economic Recovery for Residents and Businesses	E273I3	Lead and Mold Hazard Mitigation	2.37	Increase funding available to assist low-income residents in abating mold and lead paint hazards in their homes. Host a signature Open Streets event on 7th Street NW from Florida Avenue to The Wharf, closing down the street to traffic and working with local businesses to offer wellness, fitness, and family fun activities.			6,858,107	14,387,933	48%
Economic Recovery for Residents and Businesses	E286O1	Open Streets - 7th Street NW	6.01	Host one Open Streets event in each ward, closing down the street to traffic and working with local businesses to offer wellness, fitness, and family fun activities.			384,599	384,599	100%
Economic Recovery for Residents and Businesses	E296O1	Open Streets - One in Every Ward	6.01				803,482	803,482	100%
Economic Recovery for Residents and Businesses	E306O1	Open Streets for the People	6.01	This enhancement will activate streets and sidewalks to increase foot traffic, vibrancy and economic recovery through recurring (i.e., 1-2 consecutive days monthly for up to 6 months out of the year), multiple-block street closures, long-term parklets, and streateries for Pennsylvania Avenue NW, 7th Street NW, F St. NW, Black Lives Matter Plaza, and 18th Street NW, including costs associated with recurring street closure infrastructure installation, pre-design costs, removable street furniture, amenities, and associated storage, plus grants and staffing.			3,054,117	4,434,740	69%
Economic Recovery for Residents and Businesses	E316O1	Solar for All Expansion	6.01	Accelerate installation of solar facilities to expand solar capacity and provide direct utility bill relief to low-income households in the District.	The number of low-income households receiving solar installations/benefits is tracked quarterly. In FY22, 1,091 households received benefits, and in the first two quarters of FY23, 1,180 households received help through the program.		9,758,413	16,519,306	59%
Economic Recovery for Residents and Businesses	E322O7	Solar Works DC Expansion	2.1	Double the number of Solar Works DC trainees from 75 to 150 per year. Trainees learn about solar PV system design, installation, and electrification, in preparation for local jobs in solar and related industries.	The number of workers enrolled and completing the Solar Works DC Training are tracked. In FY22, 108 workers enrolled and 63 completed training. In the first 2 quarters of FY23, 32 workers enrolled, and 26 workers completed training.		2,253,295	5,010,803	45%
Economic Recovery for Residents and Businesses	E332O9	Bridge Fund 2.0 - Business Rent Relief	2.29	This funding will provide relief to small businesses throughout the District	The percent of funds disbursed is tracked on an annual basis, and the number of small businesses served is tracked on a quarterly basis. In FY22, 100% of the funds were disbursed across 614 businesses. 0 businesses have been affected in the first two quarters of FY23.		39,984,513	39,984,513	100%
Economic Recovery for Residents and Businesses	E346O1	Commercial Acquisition Fund Building Energy Performance - DCHA Affordable Housing Properties	6.01	This funding will support commercial acquisition for small business owners in DC.			7,984,613	7,984,613	100%
Economic Recovery for Residents and Businesses	E356O1		6.01	Support affordable housing properties in the DCHA portfolio in complying with new Building Energy Performance Standards (BEPS) for one or more cycles.			9,128,804	9,128,804	100%
Economic Recovery for Residents and Businesses	E362I1	Hotel Business Relief	2.35	Funding to assist hotels to help mitigate the impacts of the COVID-19 pandemic on hotel stays. The Employer Partnership program will fund partnerships between employers, educational institutions, and training providers to help residents earn credentials and build work experience in high-demand occupations and industries. This strategy ensures that workforce training in the District is directly informed by employers' needs, and that residents who complete the program are competitive for local jobs.			40,000,000	40,000,000	100%
Economic Recovery for Residents and Businesses	E372O7	Employer Partnership	2.1		The number of workers enrolled and completing sectoral job training programs are tracked. In FY22, 242 workers enrolled and 189 completed training. In the first 2 quarters of FY23, 72 workers enrolled, and 21 workers completed training.		2,759,966	6,383,787	43%
Economic Recovery for Residents and Businesses	E376O1	Excluded Workers Assistance	6.01	To provide assistance to excluded workers			26,000,000	26,000,000	100%

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent
Economic Recovery for Residents and Businesses	E386OI	Production, Repair, & Distribution Study	6.OI	This project includes funding for a study of Production, Distribution and Repair (PDR) zones as well as two term employees to assist with the study and other one-time planning activities funded in FY 2022. PDR zones are intended to encourage the retention of viable land for warehousing, distribution, manufacturing and industrial activities in the District while minimizing adverse impacts on more restrictive zones. This project funds section 4 of the Comprehensive Plan Amendment Act of 2021 (D.C. Act 24-110), which requires the Office of Planning to develop and submit a report giving additional guidance on the following: (1) Identification of the amount, location, and characteristics of land sufficient to meet the District's current and future needs for PDR land; (2) Quantifiable targets for PDR land retention; and (3) Strategies to retain existing and accommodate future PDR uses, particularly for high-impact uses. Further, the study will address the Council's concern that mixing other uses, particularly residential, with PDR uses will create economic conditions and land-use conflicts that will reduce land and areas available for PDR uses, particularly high-impact uses. The study shall incorporate racial equity analyses.			157,703	415,206	38%
Economic Recovery for Residents and Businesses	E396OI	Department of Buildings Act	6.OI	Funding to implement the Department of Buildings Act			1,125,753	1,125,753	100%
Economic Recovery for Residents and Businesses	E406OI	Deanwood Small Area Plan	6.OI	One-time funding to support a small area plan for the Deanwood community.			46,472	250,000	19%
Economic Recovery for Residents and Businesses	E416OI	Ivy City Small Area Plan	6.OI	One-time funding to support a small area plan for the Ivy City community.			46,855	250,000	19%
Economic Recovery for Residents and Businesses	E43224	Reimagine DC	2.24	This project will fund a marketing campaign to make DC a destination for remote work.			0	750,000	0%
Economic Recovery for Residents and Businesses	E44229	Hospitality sector relief (Bridge 3.0)	2.29	This project will continue the Bridge Fund, specifically for arts and entertainment venues. This fund will provide grants to sustain arts and entertainment venues that attract and support visitors.	The number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs) is tracked starting in FY2023 with O served in Q1 and Q2.		8,000,000	8,000,000	100%
Economic Recovery for Residents and Businesses	E45227	DC Family Fun Destinations	2.27	This project will provide competitive grants to create and enhance attractions downtown and in adjacent areas. This includes a set-aside for Franklin Park of \$1M.			0	1,000,000	0%
Economic Recovery for Residents and Businesses	E46228	Creative Streets & Culture	2.28	This project will pay DC musicians to play Go-Go and other music at key destinations and access points to the city/downtown. Examples may include Union Station, Gallery Place/Metro Center/Farragut North Metros, Franklin Park, 7th & H, and BLM Plaza.			615,000	750,000	82%
Economic Recovery for Residents and Businesses	E47229	Large Events and Festival Sponsorships	2.29	This project will fund major events that draw people, as well as infrastructure to enable the events, such as summer stage on Penn Ave.			0	750,000	0%
Economic Recovery for Residents and Businesses	E4833O	Cherry Blossom Bus Tour	6.OI	This project will fund a marketing/media bus tour in February 2023 to promote the Cherry Blossom Festival.	The number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs) is tracked starting in FY2023 with O served in Q1 and 9 served in Q2.		100,000	100,000	100%
Economic Recovery for Residents and Businesses	E4933I	Special Events Relief Fund	6.OI	This project will continue the FY22 investment that supports government fee relief for community-driven special events.			0	1,500,000	0%
Economic Recovery for Residents and Businesses	E50332	Reimagine downtown engagement	6.OI	This project will bring together a working group to help envision downtown DC.			0	500,000	0%
Economic Recovery for Residents and Businesses	E51232	DC Anchors Partnership	2.32	This project will support employers in increasing spend with minority-led firms. Funding to support the DC Career Connections program, a work readiness program designed to provide out-of-school and unemployed young adults with opportunities to gain valuable work experience, skills training, and individualized coaching and support to obtain employment.	The number of DC Community Anchor Partnership Program Small Business Participants is tracked with 322 in FY2022, 66 in FY23 Q1 and 66 in FY23 Q2.		0	254,687	0%
Economic Recovery for Residents and Businesses	K286OI	DC Career Connections (RR)	6.OI				1,531,778	1,778,256	86%

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent
Economic Recovery for Residents and Businesses	K292IO	DC Career Connections (State)	2.1	Funding to support the DC Career Connections program, a work readiness program designed to provide out-of-school and unemployed young adults with opportunities to gain valuable work experience, skills training, and individualized coaching and support to obtain employment.			169,287	1,542,290	11%
Economic Recovery for Residents and Businesses	K306OI	Marion Barry Summer Youth Employment Program	6.OI	Funding to support participant wages for youth participating in the Marion Barry Summer Youth Employment Program which provides summer work experiences to District youth.			0	4,992,405	0%
Economic Recovery for Residents and Businesses	K316OI	Poverty Commission	6.OI	Funding used to support studying issues surrounding poverty, evaluate current and previous poverty-reduction initiatives in the District and throughout the country to determine their effectiveness.			131,985	223,991	59%
Gun Violence Prevention	F016OI	Building Blocks DC Case Management System	6.OI	Case management coordination system for gun violence prevention.			1,119,800	1,119,800	100%
Gun Violence Prevention	F036OI	Community Grants	6.OI	Neighborhood grants to community based organizations and micro grants to community members to support neighborhood action plans and other community based efforts in the Building Blocks DC neighborhoods. The project is intended to support vision of BBDC and the steppingstone for supporting community reinvestment for neighborhoods (blocks) most affected by violence and an intentional investment in community-based organizations and small businesses to provide supports and services to the community. This will further empower the community to participate in community reinvestment strategies and promote productive and self-sustaining neighborhoods. Support the conversion of seasonal leaf collection crews to year-round positions to provide ongoing supplemental assistance to DPW operations and more stable employment opportunities for District residents.	There are four measures for this project. The percent of grants fully monitored, of those grants executed in their first month and completed on time is tracked with 68% in Q1 FY23. The percent of monthly Building Blocks DC grantee convening sessions attracting at least 30 attendees is tracked with 0% in FY23 Q1 and Q2. The number of mini grants is tracked with 25 in FY23 Q2. The number of large grants is tracked with 0 in FY23 Q2.		2,687,832	5,200,563	52%
Gun Violence Prevention	F056OI	Public Works Employment Program	6.OI				4,857,744	19,687,499	25%
Gun Violence Prevention	F066OI	Dump Busters	6.OI	Purchase a new truck, cameras, and signage to support the Dump Busters program, a collaboration between MPD and DPW.		This initiative is supported by strong evidence. Randomized experiments of functional family therapy (FFT, in Philadelphia) and cognitive-behavioral therapy (CBT, in Chicago) led to decreases in violent-crime arrests and felony charges among high-risk populations.	37,787	62,987	60%
Gun Violence Prevention	F083I6	Expand Access to Trauma-Informed Mental Health Services	1.1I	Create new capacity among community partners to provide trauma-informed mental health services in coordination with violence intervention programs and activities.	There are two measures for this project. The number of cases not willing to work with the FSS team or not in need of services is tracked with 72 in FY22 and 23 in the first two quarters of FY23. The number of students engaged each year is tracked with 71 in FY22, 116 in FY23 Q1, and 99 in FY23 Q2.	Amount allocated towards evidence-based interventions: up to full budgeted amount	589,876	1,777,376	33%
Gun Violence Prevention	F093I6	Trauma-Informed Mental Health Services	1.1I	Enhance capacity among community partners to ensure same day access to trauma-informed mental health services for victims of gun violence, as well as alternative healing options. Funds budgeted for and unexpended in FY21 are proposed to be budgeted in FY23 and FY24.	There are three measures for this project. The percent of primary and secondary victims of gun violence requesting same-day access to trauma-informed therapeutic services who receive care within 1 business day of referral is tracked with 80.4% in FY22, 86% in FY23 Q1, and 46.7% in FY23 Q2. The number of returning citizens provided flex funding to support individual needs is tracked with 1,128 in FY22, 434 in FY23 Q1, and 408 in FY23 Q2. The number of primary and secondary victims of gun violence who participate in healing circles or other alternative healing options is tracked with 660 in FY22, 549 in FY23 Q1, and 534 in FY23 Q2.		918,958	3,738,438	25%
Gun Violence Prevention	F103I6	Credible Messenger Expansion	1.1I	Addition of 6 Credible Messengers to expand the scope of violence intervention services in Building Blocks DC neighborhoods. The Credible Messenger Violence Prevention Specialist position is being created to advance the District's violence prevention efforts. Decreasing the occurrence of serious violence by providing transformative mentoring and connections to employment, education, job opportunities, health, and housing stability.	There are two measures for this project. The number of training days attended by OGVP Credible Messengers is tracked with 13 in FY23 Q1 and 29 in FY23 Q2. The number of workers enrolled in Credible Messengers program is 6 in the first two quarters of FY23.		681,543	1,262,112	54%

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent
Gun Violence Prevention	F11316	Expand Credible Contacts - Violence Interruption	1.11	Add 52 Violence Interrupters and 11 Case Managers to expand the scope of violence intervention services in Building Blocks DC neighborhoods.	There are five measures for this project. The percent of critical incidents triaged within 3 business days is tracked with 67.9% in FY22 and 73% in the first two quarters of FY23. The number of DC Jail peacemaking consultations is tracked with 15 in FY22 and 1 in the first two quarters of FY23. The number of families served through contracted services is tracked with 446 in FY22, 217 in FY23 Q1, and 228 in FY23 Q2.	violence intervention work [projects F11316, F10316, and F29601] in partnership with Johns Hopkins Center for Gun Violence Solutions and University of Maryland. Using a quasi-experimental design , DC plans to estimate the average program effects of CVI programs in Washington, DC on gun violence and how program effects vary across program type and sites over four years. Detailed evaluation plans and completed evaluations will be posted as they are available and linked in subsequent iterations of this report. These plans will include the key research questions being evaluated; whether the study has sufficient statistical power to disaggregate outcomes by demographics; and the expected timeframe for the completion of the evaluation. Further, community violence intervention strategies are evidence-based. Experimental and quasi-experimental studies have shown evidence that community violence interruption programs in Chicago, New York, and Philadelphia, have reduced gun violence. Research--similar to that planned for DC--on violence intervention work [projects F11316, F10316, and F29601] in partnership with Johns Hopkins Center for Gun Violence Solutions and University of Maryland. Using a quasi-experimental design , DC plans to estimate the average program effects of CVI programs in Washington, DC on gun violence and how program effects vary across program type and sites over four years. Detailed evaluation plans and completed evaluations will be posted as they are available and linked in subsequent iterations of this report. These plans will include the key research questions being evaluated; whether the study has sufficient statistical power to disaggregate outcomes by demographics; and the expected timeframe for the completion of the evaluation. Further, community violence intervention strategies are evidence-based. Experimental and quasi-experimental studies have shown evidence that community violence interruption programs in Chicago, New York, and Philadelphia, have reduced gun violence. Research--similar to that planned for DC--on	12,105,622	24,670,714	49%
Gun Violence Prevention	F12316	Expand Pathways Program	1.11	Expand the Pathways program to a second location with 4 cohorts of 25 participants, serving 100 additional residents at high risk of being involved in gun violence.	There are five measures for this project. The percent of participants that are successfully promoted from workforce/life skills component is tracked quarterly with 83% in FY22, 84.6% in FY23 Q1, and 76.6% in FY23 Q2. The total number of individuals enrolled is tracked with 100 in FY22, 26 in FY23 Q1, and 30 in FY23 Q2. The number of pathways participants that secure unsubsidized employment within 9 months of completion of workforce/life skills component is tracked with 21 in FY22, 0 in FY23 Q1, and 6 in FY23 Q2. The total number of individuals engaged is tracked with 141 in FY22, 64 in FY23 Q2, and 118 in FY23 Q2. The number of individuals who complete the workforce/life skills component is tracked with 83 in FY22, 22 in FY23 Q1, and 23 in FY23 Q2.	There are five measures for this project. The percent of participants that are successfully promoted from workforce/life skills component is tracked quarterly with 83% in FY22, 84.6% in FY23 Q1, and 76.6% in FY23 Q2. The total number of individuals enrolled is tracked with 100 in FY22, 26 in FY23 Q1, and 30 in FY23 Q2. The number of pathways participants that secure unsubsidized employment within 9 months of completion of workforce/life skills component is tracked with 21 in FY22, 0 in FY23 Q1, and 6 in FY23 Q2. The total number of individuals engaged is tracked with 141 in FY22, 64 in FY23 Q2, and 118 in FY23 Q2. The number of individuals who complete the workforce/life skills component is tracked with 83 in FY22, 22 in FY23 Q1, and 23 in FY23 Q2.	3,236,174	10,630,429	30%
Gun Violence Prevention	F13601	Expand READY Center Access	6.01	Expand access for returning citizens and persons at high risk of being involved in gun violence to the Resources to Empower and Develop You (READY) Center, a "one-stop shop" for DC residents to get connected to government services including those provided by the DMV, DOES, DHS and other partners. This project is designed to provide creative and engaging fitness programs to communities across the city, many of which may have limited access to traditional fitness classes. DPR anticipates this project will result in high level of participation from traditionally underserved communities in the city.	There are two measures for this project. The number of persons who Are/were in DOC Custody served by the READY Center.is tracked with 778 in FY22, 59 in FY23 Q1, and 156 in FY23 Q2. The number of FBOP Returning Citizens served by READY Center is tracked with 217 in FY22, 45 in FY23 Q1, and 38 in FY23 Q2.		488,812	1,097,917	45%
Gun Violence Prevention	F15601	FitDC3 Activities	6.01		The number of FitDC3 programs delivered is tracked with 30 in FY22, 9 in FY23 Q1, and 9 in FY23 Q2.		449,195	641,447	70%

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Gun Violence Prevention	F16312	Housing Assistance and Relocation Services	2.18	Establish a flexible housing assistance program to assist victims of gun violence or residents at risk of gun violence with relocation and to offer short- or medium-term housing stabilization to assist in violence intervention. Funds budgeted for and unexpended in FY21 are proposed to be budgeted in FY24.	The number of victims of gun violence or residents at risk of gun violence provided access to safe housing is tracked with 277 in FY22, 51 in Q1 FY23, and 215 in FY23 Q2.	This initiative is supported by strong evidence. A randomized housing-mobility experiment studied the effects of relocating families from high- to low-poverty neighborhoods on juvenile crime. Findings seem to suggest that providing families with the opportunity to move to lower-poverty neighborhoods reduces violent criminal behavior by teens. Amount allocated towards evidence-based interventions: up to full budgeted amount	1,535,005	4,340,823	35%
Gun Violence Prevention	F17601	Case Coordination (FO)	6.01	Case coordination services individuals/neighborhoods identified by Building Block DC. Funds budgeted for and unexpended in FY21 are proposed to be budgeted in FY23 and FY24. Add 4 temporary outreach positions for graduates of the Pathways program to engage residents in Building Blocks DC neighborhoods, connect them with services and activities, and assist in developing and achieving neighborhood goals. Includes funding for one program coordinator.			897,551	897,551	100%
Gun Violence Prevention	F18601	Pathways Champions Team	6.01				238,686	584,501	41%
Gun Violence Prevention	F19601	Pathways/Pre-Pathways Participation Incentives	6.01	Provide modest incentives to Pathways participants, or potential candidates for the Pathways program, to participate in services and wellness care and to achieve self-identified success milestones such as obtaining legal identification, pursuing education or employment, or maintaining safe and healthy behaviors.			202,873	500,794	41%
Gun Violence Prevention	F20207	Project Empowerment Expansion	6.01	Add 150 Project Empowerment seats dedicated to Building Blocks DC-referred participants and extend subsidized employment from 6 to 12 months, with follow-up for the year after the end of the program.	There are four measures for this project. The number of participants enrolled in occupational skills training is tracked with 23 in FY22, 0 in FY23 Q1, and 1 in FY23 Q2. The number of workers enrolled in sectoral job training programs is tracked with 0 in the first two quarters of FY23. The number of workers completing sectoral job training programs is tracked with 0 in the first two quarters of FY23. The number of participants completing occupational skills training is tracked with 0 in FY22 and the first two quarters of FY23.	Parts of this initiative are supported by strong evidence. Randomized experiments of subsidized work programs for high-risk participants (e.g., Enhanced Transitional Jobs Demonstration for returning citizens or READI Chicago program those at risk for gun violence) have found some decreases in engagement in violence and recidivism. Amount allocated towards evidence-based interventions: up to full budgeted amount	2,307,452	10,019,340	23%
Gun Violence Prevention	F22601	Building Blocks DC Public Information Campaign	6.01	This project includes funding for a public information campaign around the ways in which the District is working to reduce gun violence, including the programs, services and supports available for those most directly impacted, both through the Building Blocks DC initiative and the myriad of other projects currently aimed at addressing this critical issue. The impact of this project is that the public will be more aware of the resources available to combat gun violence and the ways in which they can be a part of ensuring that we turn the tide on ever increasing violence in our city.			297,011	297,011	100%
Gun Violence Prevention	F23316	Restorative Justice Training	1.11	Training for community leaders in Restorative Justice principles and stipends for carrying out Restorative Justice practices.	The percent of restorative justice staff with nationally recognized practitioner certification is tracked with 100% in FY22 and 0% in the first two quarters of FY23.		158,501	400,000	40%
Gun Violence Prevention	F25216	Violence Interrupter Career Pathway Study	6.01	(blank)			0	500,000	0%

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Gun Violence Prevention	F25316	Community Violence Intervention Certification	1.11	This project includes funding support Gun Violence Prevention non-academic certification program that will create a trauma-informed training academy and certification for violence interrupters. UDC has an ongoing partnership with the Gun Violence Prevention Program to develop a non-academic certification program across four weeks for the District. This certification process ensures that outreach workers and other professionals that may encounter youth or other at-risk populations in their work are consistently and effectively trained in best practices for working with young people and/or the target population, with a concentrated focus on youth at risk of or experiencing homelessness, and/or sexual exploitation.			559,409	806,498	69%
Gun Violence Prevention	F27312	Safe Housing for Victims/Persons At Risk of Gun Violence	1.11	Emergency housing to address immediate safety needs for residents at risk of gun violence. Funds budgeted for and unexpended in FY21 are proposed to be budgeted in FY24.	There are two measures for this project. The percent of Promise Rides Under 20 Minute Wait Time is tracked with 86.3% in FY22, 83.9% in FY23 Q1, and 82.9% in FY23 Q2. The Total Number of Completed Promise Rides is tracked with 6,160 in FY22, 4,658 in FY23 Q1, and 7,437 in FY23 Q2.	This initiative is supported by strong evidence. A randomized housing-mobility experiment studied the effects of relocating families from high- to low-poverty neighborhoods on juvenile crime. Findings seem to suggest that providing families with the opportunity to move to lower-poverty neighborhoods reduces violent criminal behavior by teens.	3,572,784	6,005,000	59%
Gun Violence Prevention	F28316	Promise Rides	6.01	Transportation support for residents receiving services through Building Blocks DC			115,000	415,000	28%
Gun Violence Prevention	F29601	Cure the Streets Expansion	6.01	To fund four new Cure the Streets Sites			1,866,408	5,180,699	36%
Gun Violence Prevention	F30601	Mobile Recreation Centers	6.01	DPR has developed a plan to provide more recreation services in harder to reach neighborhoods and communities (Hoverboard, skating, movie nights, etc.) The agency anticipates this will greatly increase the number of youth being able to participate in recreation services outside their normal facilities.	The number of Mobile Rec. Center deployments conducted is tracked with 75 in FY22, 7 in FY23 Q1, and 6 in FY23 Q2.		1,350,432	3,565,680	38%
Gun Violence Prevention	F31601	Recreation Center Late Night Operating Hours	6.01	This project will expand the number of recreation centers offering extended hours for youth programming (boxing, basketball, movies, etc.). Thea agency anticipates this will create a safe and engaging environment for youth and the community and minimize opportunities for unproductive behavior. Provide support services for victims of violent crime and their families to supplement aiding and assisting with funeral expenses, medical supplies for uninsured survivors, culturally competent grief and loss therapeutic services, and specific services geared toward affected children.	The number of nights with late night operating hours is tracked with 38 in FY22, 5 in FY23 Q1, and 2 in FY23 Q2.		584,800	1,644,649	36%
Gun Violence Prevention	F32111	SA: Family and Survivor Support Services	1.14				163,530	213,530	77%
Gun Violence Prevention	F34601	Case Coordination (NS)	6.01	Case coordination services individuals/neighborhoods identified by Building Block DC. Funds budgeted for and unexpended in FY21 are proposed to be budgeted in FY23 and FY24.			450,000	2,398,780	19%
Gun Violence Prevention	KO4213	Access to Justice (State)	2.37	Increased support for Access to Justice initiatives, i.e., subgrant funding to community-based organizations providing legal services to low- and no-income residents. No change from approved funding level.	There are two measures for this project. The number of primary and secondary victims of gun violence provided trauma-informed therapeutic services is tracked with 381 in FY22, 81 in FY23 Q1, and 76 in FY23 Q2. The number of people or households receiving eviction prevention services (including legal representation) is tracked with 1,545 in FY22, 797 in FY23 Q1, and 405 in FY23 Q2.		16,500,000	16,500,000	100%
Gun Violence Prevention	KO4601	Access to Justice (RR)	6.01	Increased support for Access to Justice initiatives, including enhancement to Access to Justice grants program and enhancement to Civil Legal Counsel Projects Program.			6,000,000	6,000,000	100%
Gun Violence Prevention	(blank)	Safe Passage (DMPSJ)	1.11	(blank)			0	5,221,709	0%

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent
Learning Acceleration	HO16OI	Access-2-Quality Grants	6.OI	The funds will be used to develop and implement a new Access to Quality grant program. This program will improve the supply of child care services for infants and toddlers and increase the number of quality and high-quality infant and toddler slots in the District. No requested changes to Approved funding levels.			1,106,049	10,000,000	11%
Learning Acceleration	HO22I3	Back-2-Work Childcare grants	2.37	The funds will be used to develop and implement a new Back to Work Child Care grant program. This program will: (1) support child care providers in reopening and maintaining the operations of child care programs in the District during the recovery from the public health emergency, and (2) support affordability and enable families to access the care they need to return to work.	There are two measures for this project. The Number of infant and toddler slots at licensed child development facilities is tracked annually with 11,853 in FY22. The number of children subsidized in licensed child development facilities is tracked with no available data at this time.		665,152	24,015,233	3%
Learning Acceleration	HO33O3	Boost Camps	2.25	This new offering focuses directly on addressing learning loss and is available to students for free. Boost Camp participants will experience balanced human development, build strong positive connections with their peers, and learn in a safe environment. DPR is currently partnering with six District public and charter schools to offer 600 students a combination of high-quality enrichment and recreation in addition to an academic component to address learning loss attributed to the COVID-19 pandemic and accelerate learning.	The number of students participating in evidence-based tutoring programs is tracked with 1,256 in FY22.		1,322,026	1,322,026	100%
Learning Acceleration	HO43O5	Family Services COVID-19 Response (learning Acceleration)	6.OI	To help LEAs re-engage youth outside the formal schooling system. Funding to continue this program was placed in the local budget in FY 23.			186,185	186,185	100%
Learning Acceleration	HO66OI	Childcare Worker Fund: Scholarships	6.OI	The funds will be used to provide Scholarships via the Childcare Worker Recognition & Retention Fund to early childhood educators seeking a Child Development Associate (CDA) credential, associate's degree, or bachelor's degree. This activity will help ensure the District's childcare services are provided by qualified educators. Approved for \$1m but only received \$668,200 in budget load in FY22; seeking to right-size up to \$960,000 in FY22.		Parts of the Childcare Worker Fund are supported by strong evidence. As part of Virginia's Preschool Development Grant Birth through 5 (PDG B-5) initiatives, some early educators were selected by lottery to be offered a retention incentive of \$1,500. In this well-designed and well-implemented RCT, those selected to receive the payment were 11 percentage points less likely to have left their sites than teachers in the control group. Effects were largest among early educators working in child care settings, who often face the lowest base levels of compensation.	975,225	1,718,200	57%
Learning Acceleration	HO76OI	College Rising	6.OI	The funds will be used to provide "to and through" mentorship to low-income high school students and first-time college goers each year in addition to funding at least 250 dual enrollment opportunities for students at public high schools in the District. This program is designed to help students who have strong potential to succeed in college but require additional exposure, support, and mentorship to matriculate to postsecondary institutions.	The number of dual enrollment seats filled by high school students through the College Rising Initiative is tracked annually with 251 in FY22.	Amount allocated towards evidence-based interventions: up to full budgeted amount	1,339,070	3,142,116	43%

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Learning Acceleration	HO811O	DBH Educator Mental Health Program	1.12	In collaboration with OSSE, DCPS and DC Public Charter Schools, DBH is poised to offer mental health supports to enhance the resilience of District teachers and staff by providing both support groups and consultation services that help educators manage the stressors they are currently experiencing. Face-to-face and/or virtual services will be made available through this effort to any teacher within the District. This investment leverages the existing mental health clinicians at our schools and includes four core components – a) easy access to mental health services and supports through a 24-hour Mental Health Hotline, b) brief counseling, consultation and grief support to teachers c) the formation of a new online "Healthy Teachers" support group and d) a dedicated Program Coordinator for the Educator and Family Support Program to assist with management and promotion of available services.			161,299	687,334	23%
Learning Acceleration	HO9207	Earning for Learning MBSYEP	2.1	This investment will expand the Marion Barry Summer Youth Employment program for high school students in need to credit recovery or summer learning. Students participating in the SYEP "Earning for Learning" model are paid to complete summer course work at their school and complete meaningful workforce development projects, intern or engage in career focused skill building. This will create 4,200 seats.			10,321,796	10,321,796	100%
						Over 90% of the SLFRF dollars in this project are investments in programs supported by strong evidence. Attendance letters and technology that communicate to students and families about accumulated absences are evidence-based practices to reduce absenteeism. Randomized evaluations find that these personalized attendance nudges can reduce absenteeism by 15 percent in early grades (https://f.hubspotusercontent40.net/hubfs/4875399/OOOOO4_Research_Early%20Grades%20Brief.pdf) and 6% across all grades (https://f.hubspotusercontent40.net/hubfs/4875399/OOOO11_Research_Reducing%20Absenteeism%20at%20Scale%E2%80%9494FINAL.pdf). DC also generated promising evidence for the interventions [https://dme.dc.gov/node/1660471].			
Learning Acceleration	H1O6O1	Every Day Counts! Expand Effective Attendance Practices	6.O1	This project will be scaling-evidence based attendance strategies utilizing attendance letters and/or technology to reduce chronic absenteeism. The likely impact of this project is data showing that the attendance strategies worked to reduce chronic absenteeism in participating schools.	The percent of public and public charter schools with declining chronic absenteeism rates is tracked with 44.8% in FY22, 41.1% in FY23 Q1.	Amount allocated towards evidence-based interventions: \$1,008,000	760,899	1,131,616	67%
Learning Acceleration	H116O1	Expand School-Based Mental Health Program	1.12	This investment will complete DBH expansions for cohort 3 and cohort 4 of school based mental health program.			382,458	4,324,556	9%
Learning Acceleration	H1311O	Family Wellness & Support Program	1.12	An investment to continue and strengthen weekly Wellness Wednesday workshops, maintain the access line and build interest in optional family counseling sessions. Investment includes dedicated staffing, programming materials and a PR campaign.			11,914	726,087	2%

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent
Learning Acceleration	HI4303	High Impact Tutoring	2.27	<p>The funds will be used to administer High-Impact Tutoring (HIT) grant awards to support community-based organizations in delivering high-impact and frequent tutoring programs across District schools in order to mitigate learning loss due to remote learning during the pandemic, targeting students who are academically behind and at risk of not graduating high school with college and career readiness knowledge and skills; the funds will also be used for OSSE to hire a Grant Manager to design oversee OSSE's programming from FY22-FY24. There is a strong body of evidence demonstrating the effectiveness of high-impact tutoring as an intervention that can produce dramatic gains in student learning. We are requesting full reallocation of planned funding from FY21 to FY22.</p>	<p>There are two measures for this project. The number of students receiving HIT in OSSE-funded programs is tracked with 2,109 in FY22, 2,987 in FY23 Q1, and 2,987 in FY23 Q2.</p>	<p>DC is adding to that evidence base. The evidence for HIT is strong: a meta-analysis of 96 randomized evaluations of tutoring programs in high-income countries found consistently large, positive impacts on students, increasing their learning by an average of 0.37 standard deviations (https://www.povertyactionlab.org/sites/default/files/publication/Evidence-Review_The-Transformative-Potential-of-Tutoring.pdf).</p> <p>Further, within DC, we are adding to that evidence base. In collaboration with the National Student Support Accelerator, DC is building strong evidence about features of effective tutoring programs and moderate evidence about HIT effectiveness within our public schools. Separate randomized control trials will test the efficacy of 1) a 12-week text-based SEL curriculum on tutor-student relationships and student SEL outcomes and 2) targeted positive messaging to tutors about teaching and the teaching profession on students' tutoring experiences and tutors plans to pursue teaching as a career. Additionally, a quasi-experimental study will examine the strong evidence. Specifically, a randomized control trial of high-school internships in Washington DC and Baltimore, MD, found that the program increased graduation and college application among male students; and increased postsecondary education and attainment among male students. Among both male and female students, it increased comfort completing FAFSA and other scholarship applications, and increased soft skills.</p> <p>Additionally, this initiative receiving launch and evaluation support through the evidence-building SLFRF award funds. Using a quasi-experimental design, the District will compare outcomes for career and technical education students in the advanced internship program with those from other course 3 and 4 CTE students (https://thelabprojects.dc.gov/reimagine-dc-high-schools). We will examine short-term impacts on students' soft skills; professional network and mentorship; college and career readiness; and confidence in their career paths (interim findings in Fall 2024, 2025, and 2025).</p>	8,241,071	34,143,048	24%
Learning Acceleration	HI4601	Reimagining DC High Schools: Work-Based Learning Investments	6.01	<p>The funds will be used to reimagine the District high school experience by providing high school seniors enrolled in the third or fourth course in an approved Career and Technical Education (CTE) program of study (POS) with critical paid work-based learning (WBL) experiences through credit-bearing school-year internships aligned to their POS. Portions of the funding will also be used to pay the minimum wage to CTE students in summer internships aligned to their POS through the Summer Youth Employment Program; to provide grants to LEAs to support WBL experiences and to expand career exploration and career awareness courses starting in middle school; and to help launch the Advanced Technical Center (ATC), which will serve as a regional hub for CTE programming and innovation available to students from all public and public charter high schools in the District.</p>	<p>The number of students placed in an internship through OSSE's CTE Advanced Internship Program is tracked annually with 110 in FY22.</p>		4,931,074	19,030,001	26%

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						<p>This initiative is supported by strong evidence. Each of the Too Good for Violence (TGFV) programs has undergone rigorous, independent evaluation studies to measure their effects on students' skills, attitudes, intentions, and behaviors. Studies have been published in peer-reviewed journals and presented at national evaluation conferences and demonstrate the effectiveness of TGFV. The evaluation studies have been conducted by third-party researchers and used randomized treatment-control group designs (pre-test/post-test, 20-week post-test, or one-year follow-up). The researchers examined pre-test equivalence between treatment and control groups; potential bias of loss of student data over time; quality of program implementation; and estimates of reliability and validity of assessment tools. https://toogoodprograms.org/pages/evidence-base</p> <p>Amount allocated towards evidence-based interventions: up to full budgeted amount</p>			
Learning Acceleration	H17110	SBMH: Evidence-Based Curricula & Programming	6.O1	The funds will be used to provide school behavioral health providers with training as well as student-facing resources and curriculum in evidence and research-based programs and practices. This expanded investment in the workforce will help providers mitigate students' mental and behavioral health challenges that interfere with academic success. No requested changes to Approved funding levels.			1,837	26,837	7%
Learning Acceleration	H18304	Healthy Futures Expansion	1.12	This investment will expand DBH's "Healthy Futures" program including a pilot to offer on-site treatment at select child development centers and further implementation of successful trauma informed treatment approaches for our youngest children and their families.			152,213	1,016,938	15%
					There are five measures for this project. The percent of youth from low-moderate income neighborhoods is tracked with 100% in FY22. The percent of youth completing at least one summer plus camp session is tracked with 100% in FY22. The number of students participating in the summer plus camps is tracked with 1,648 in FY22. The number of camps delivered during the summer plus camps is tracked with 14 in FY22. The number of students participating in evidence-based tutoring programs is tracked with 392 in FY22.				
Learning Acceleration	H20303	Summer Plus	6.O1	This project is designed to provide robust recreation activities and accelerated learning opportunities for students most affected by the pandemic. DPR anticipates this project will help students maintain vital academic gains achieved during the school year and provide a safe, fun, and active environment during the summer months.			4,979,768	9,821,124	51%
Learning Acceleration	H21110	Support Students in Crisis	2.26	The funds will be used to support up to 20 local educational agencies (LEAs) with technical assistance, resources, and materials. The program will support the District's education sector with providing appropriate crisis prevention, intervention, and "post-vention" support to students in this period of recovery. These funds will support OSSE's mandated child care subsidy payments made on behalf of the District of Columbia to help eligible families afford child care. No requested changes to Approved funding levels.			0	500,000	0%
Learning Acceleration	H25601	Child Care Subsidy Payments	6.O1	This project will be used to increase the grant award amounts awarded by the Office of Out of School Time and Grants and Youth Outcomes (OST Office). These grants will go to high-performing, fiscally responsible, nonprofits that focus on youth development and serve school-aged children and youth with out of school time (OST) programs. This funding will increase the number of students impacted by OST programming.			62,217,812	84,952,038	73%
Learning Acceleration	H26305	Out-of-School-Time Grants	2.37	1.O New FTE for the Office of the Ombudsman to support predicted increase in postpandemic family caseload.			3,766,248	3,766,248	100%
Learning Acceleration	H27601	Office of the Ombudsman Support	6.O1	Funds to support literacy education training for English teachers throughout District of Columbia Public Schools			281,357	355,131	79%
Learning Acceleration	H28601	Literacy Training Charter School	6.O1	(blank)			54,770	150,000	37%
Learning Acceleration	K12601	Stabilization Fund	6.O1				10,208,529	10,208,529	100%
Learning Acceleration	K27601	Reimagining DC High Schools: Advanced Technical Center	6.O1	(blank)	The number of students placed in an internship through OSSE's CTE Advanced Internship Program is tracked annually. In FY22, 110 students were placed.		89,984	89,984	100%

DC Initiative	Project Code	Project Name	EC	Project Description	KPI Information	Evidence Information	Expenditures thru 5/31/2023	Spend Plan Budget	% Spent
Provision of Government Services	H196OI	Sports in DC Review	6.OI	This project will be used to identify opportunities to establish Washington, DC as a nationally recognized locale for competitive high school, competitive recreational leagues, and post-secondary sports for residents. The objective is to develop a plan to develop and retain secondary and post-secondary athletes, as well as attract new student athletes to the city. Currently, there aren't any changes from approved funding levels.			95,000	95,000	100%
Provision of Government Services	IO26OI	Cyber Security Upgrades	6.OI	Funding to improve the cybersecurity of the District			7,983,282	7,983,282	100%
Provision of Government Services	IO97OI	Insurance Contract Review	7.OI	To ensure that the District reduces the level of risk resulting from exposures associated with American Rescue Plan contracts, permits, agreements, and etc.			58,054	58,054	100%
Provision of Government Services	KO26OI	Kingman Park-Rosedale Community Garden	6.OI	Funding for a new water connection at Kingman Park-Rosedale community garden			0	200,000	0%
Provision of Government Services	KO36OI	Sworn Officer Hiring	6.OI	Funding to support additional sworn personnel at MPD	The number of police officers hired is tracked. In FY22, 193 officers were hired. In the first 2 quarters of FY23, 89 officers have been hired.		7,857,162	15,180,705	52%
Provision of Government Services	KO56OI	EITC Expansion Administration and Outreach	6.OI	One-time enhancement of \$360,000 using ARPA - Local Revenue Replacement funds to support the administrative costs associated with expanding the District's earned income tax credit and providing outreach to eligible taxpayers.			301,385	301,385	100%
Provision of Government Services	KIO6OI	Cyber Security Staffing	6.OI	Provide additional funds to supplement unemployment insurance casework within the Office of Administrative Hearings for additional caseload support services.			552,481	552,481	100%
Provision of Government Services	KI17OI	SA: Unemployment Insurance Casework Support	7.OI				181,197	250,000	72%
Provision of Government Services	KI36OI	DC History Center Support	6.OI	Supporting the work of the Historical Society of Washington, DC.			150,000	150,000	100%
Provision of Government Services	KI46OI	Master Facilities Planning	6.OI	Funding to the Office of the Deputy Mayor for Education for implementation of the District's revised Master Facilities Plan.			0	800,000	0%
Provision of Government Services	KI56OI	DLCP Improved Customer Experience	6.OI	Enhance DLCP customer experience with live human agents via video chat, remote assistance, and extended hours of operation.			55,035	797,250	7%
Provision of Government Services	K166OI	DOB Increased Enforcement & Improved Customer Experience	6.OI	Additional staffing to bolster code enforcement, restructure Illegal Construction Program by requiring full combination construction inspectors, and enhance customer experience with live human agents via video chat, remote assistance, and extended hours of operation. During mid year reductions, more funds were mistakenly taken from EBO than intended. EBO was reimbursed with \$750K in revenue replacement not tied to a project. EBO used those funds to move PS expenditures from their SPR to the \$750K.			396,584	5,474,334	7%
Provision of Government Services	K176OI	PS Expenditures	6.OI	Funding to support athletic tournament costs, including security, rental spaces, and awards.			750,000	750,000	100%
Provision of Government Services	K196OI	Tournament Cost Support	6.OI	These funds will support OSSE's mandated non-public tuition payments made on behalf of the District of Columbia to cover costs of attendance for special education children who are privately placed to meet their educational needs.			0	50,000	0%
Provision of Government Services	K206OI	Non-Public Tuition Cost Support	6.OI	Funding to facilitate the purchase and installation of two (2) additional closed circuit television (CCTV) devices, to be located within the 4th District			25,661,712	25,782,282	100%
Provision of Government Services	K216OI	CCTV for 4th District	6.OI	To support two (2) new Paid Leave Enforcement Trial Attorneys (27 months)			0	40,000	0%
Provision of Government Services	K247OI	Paid Leave Enforcement	6.OI				0	362,938	0%
Provision of Government Services	K256OI	Critical Government Services	6.OI	Project to fund critical government services across District agencies.			197,505,354	300,418,280	66%
Provision of Government Services		Capital	6.OI	Capital projects budgeted in PAO.			24,166,688	24,166,688	100%
Oversight, Accountability and Efficiency	IO17OI	Recovery Plan Implementation Support	7.OI	Temporarily expand capacity within the District's Internal Services agencies (OCP, OCTO, DCHR, etc.) to support the procurement, technology, hiring and other logistical needs of agencies responsible for implementing initiatives with the Federal stimulus funds.			0	581,644	0%
Oversight, Accountability and Efficiency	IO36OI	Future of Work Study - DCHR	6.OI	This project consists of the Future of Work Study that is to be completed by the DC Department of Human Resources.			0	150,000	0%
Oversight, Accountability and Efficiency	IO46OI	Launch, Evaluation and Monitoring	6.OI	Fund 9 social scientists, civic design experts and performance analysts to support the launch, evaluation and monitoring of new initiatives created with Federal stimulus funds.			531,570	3,716,440	14%
Oversight, Accountability and Efficiency	IO56OI	OCFO Support	6.OI	Provide appropriate oversight of the District's use of Federal stimulus funds.			324,230	324,230	100%

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Oversight, Accountability and Efficiency	IO66OI	Pandemic Oversight Program (POP)	6.OI	The purpose of this funding is to promote transparency, prevent and detect fraud, waste, abuse, and mismanagement, and ensure coordinated, comprehensive oversight of the District's spending and coronavirus response through a series of audits, inspections, evaluations and investigations.			523,331	6,697,859	8%
Oversight, Accountability and Efficiency	IO76OI	Human Rights Caseload Support	6.OI	Funding to accommodate the surge of cases anticipated at the end of the public health emergency as well as reduce the existing backlog.	The percent of docketed cases at the Office of Human Rights scheduled for mediation within 45 days in FY22 was 94.9%, in Q1 FY23 it is 36.3%, and in Q2 FY23 it is 48.4%. The number of pending cases in FY22 was 1,279, and there were 472 and 105 cases in Q1 and Q2 of FY23 respectively. The number of letters of determination reviewed was 100 in FY22, and 54 in the first 2 quarters of FY23. The number of cases mediated is tracked on an annual level; in FY22 the number of cases was 322. The percent of backlogged cases submitted for closure by end of fiscal year was 8.1% in Q1 FY23 and 27.9% in Q2 FY23. The percent of closure in backlog inventory of cases by end of fiscal year was 1.8% in Q1 FY23 and 27.9% in Q2 FY23.		136,477	235,156	58%
Reduction of Healthcare Disparities	GO12OI	Capital Area Food Bank	6.OI	Through this project, Capital Area Food Bank aims to 1) leverage community clinical linkages with healthcare centers and distribute produce and other shelf-stable groceries to patients experiencing food insecurity or food insufficiency 2) provide capacity-building awards to Food Bank network partners for supplies, food storage equipment, etc. 3) build a stockpile of shelf-stable, culturally familiar foods to enhance emergency preparedness capacity 4) invest in infrastructure to expand reach of the Commodity Supplemental Food Program and Senior Brown Bag to more seniors annually. DC Health is on track to collect all necessary data to comply with federal reporting requirements.	The number of produce boxes distributed through the partnership with the Capital Area Food Bank is an annual measure new in FY23. The number of households reached through the partnership with the Capital Area Food Bank is tracked quarterly. In Q1 of FY23, 4,080 households were reached, and in Q2 3,840 households were reached.		1,000,000	1,000,000	100%
Reduction of Healthcare Disparities	GO21I2	Practice Transformations	6.OI	Build on past and current technical assistance to serve as a community-wide place for best practices and learning and provide individualized practice support for providers. It will support healthcare providers in delivering whole-person care across the care continuum, using population health analytics to address complex medical, behavioral health, and social needs, and transition to value-based purchasing. The funds will be used to ensure Medicaid and Alliance beneficiaries are receiving care based on their individual need to target health disparities and establish a care plan specific to their needs. The funding request has remained at the same level, however the programs currently funded through the overall project are above the current amount allocated			1,074,252	2,384,593	45%
Reduction of Healthcare Disparities	GO31IO	Expansion of Telehealth Services (DBH)	1.12	Setup of 10 telehealth stations through DBH and potentially impact 4,150 residents who currently do not have access to telehealth services today.			123,210	3,590,000	3%
Reduction of Healthcare Disparities	GO46OI	Kingdom Care Village	6.OI	This investment will allow Kingdom Care village to offer educational workshops and computer classes to Ward 8 seniors. Provides groceries and fresh produce to seniors through their Gleaning and Share foods program and serves approximately 70 seniors through this program. DACL will award the funds to IONA Senior Services to provide the services mentioned above.	The percent of emergencies responded to within 24 hours by Adult Productive Services and the number of residents participating in Kingdom Care Village are tracked on an annual basis. In FY22, 100% of emergencies were responded to within 24 hours by APS. The number of residents participating will be available at the end of FY23.		11,843	11,843	100%
Reduction of Healthcare Disparities	GO56OI	Transportation Services for Moms to care	6.OI	Supports purpose of the maternal Health Resources and Access Act of 2021 by providing financial support to ensure that transportation is provided to Medicaid and Alliance enrollees for prenatal and postpartum appointments. This effort assist in addressing health disparities amongst minorities and low income families. The funding level remains the same across the three fiscal years as originally planned			480,000	480,000	100%
Reduction of Healthcare Disparities	GO65I2	Childhood Lead Exposure Prevention	5.12	This project provides for the remediation of lead hazards in water in DC public charter schools, in support of the District's COVID-19 recovery.			962,468	962,468	100%
Reduction of Healthcare Disparities	GO71I2	Health Premium Support	1.14	Funding to pay for health insurance premiums for businesses and individuals who are impacted by the COVID-19 public health pandemic.			13,461,073	13,461,073	100%
Reduction of Healthcare Disparities	GO81I2	Howard University Centers of Excellence	6.OI	Funding to support the Howard Centers of Excellence			0	8,482,500	0%

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Reduction of Healthcare Disparities	GO91I2	Increase Access to Telehealth	1.14	This project includes funding to improve the utilization of telehealth and virtual health programming through the use of technology. This funding level will allow people receiving DDA-funded residential services immediate access to in-home medical assessments to determine the best course of action, which should limit the number of emergency room visits and unplanned inpatient hospitalization for people with intellectual and developmental disabilities. The only change requested relative to the FY22 approved recovery amount.	The percentage decrease in the number of people sent to the ER in response to a perceived health need over prior year and the percentage decrease in the number of people subsequently admitted to the hospital after initial ER visit are tracked annually; FY23 is the first reporting year.	The evidenced based practice of Critical Time Intervention is the clinical model used for the intervention and its engagement to move people from disconnected/disengaged from care to connected to care.(https://www.criticaltime.org/cti-model/)	605,098	802,138	75%
Reduction of Healthcare Disparities	G10110	Intensive Care Coordination Management	1.12	Funding would support the required costs to hire and operate the Intensive Care Coordination teams designed to improve behavioral health outcomes and adherence for individuals that have been disconnected from care.		Amount allocated towards evidence-based interventions: up to full budgeted amount	526,862	2,152,924	24%
Reduction of Healthcare Disparities	G11201	Produce RX	6.01	DHCF will award one (1) grant for one (1) base year and one (1) option year to enhance and expand produce prescription interventions for Medicaid and other public insurance program beneficiaries in the District. The Produce Prescription program will give health care providers nutritional tools to better manage and coordinate care for Medicaid patients diagnosed with a diet-related chronic illness such as diabetes, stroke, heart disease, certain cancers, and HIV. Building on the Food as Medicine paradigm, the grant will strengthen and support clinical-community linkages by delivering a person-centered produce prescription intervention that is coordinated across health care providers, community organizations and government agencies.	The number of households served by the program is tracked quarterly. In the first 2 quarters of FY23, 0 households have been affected.		415,630	765,874	54%
Reduction of Healthcare Disparities	G12201	Senior Meal Delivery	2.01	This investment responded to the public health emergency concerning Coronavirus Disease 2019 (COVID-19). Due to the public health emergency, seniors that received meals at one of the congregate sites in the District have been transferred to home delivery. This has created a high demand for refrigerated and frozen prepared meals that can be delivered and consumed at home. The funds will be utilized to serve approximately 4000 Seniors in the District with Home Delivered and congregate Meals. The project began on 7/1/2021 and the funds were allocated to the meal vendors.	The number of residents who receive home-delivered meals are tracked annually. In FY22, 5,530 residents received meals.		4,600,000	4,600,000	100%
Reduction of Healthcare Disparities	G14203	TANF Cash Support	2.03	The Department of Human Services (DHS) will use the requested funds to issue TANF cash assistance to DC residents. The TANF caseload rose during the COVID-19 pandemic and this amount ensures benefit payments to additional DC residents.	There are 4 measures being tracked for this project's performance. The number of new education or training placements per 1,000 TANF work-eligible customers as a monthly average; in FY22 it was 11.3, in FY23 Q1, it was 7 placements, and in Q2 FY23 it rose to 10.2. The number of new employment placements per 1,000 TANF work-eligible customers as a monthly average; in FY22 it was 5.1, in Q1 of FY23 it was 6.5, and in Q2 FY23 it was 3. The percent of TANF employment program participants who participated in eligible activities; in FY22 the percent is 20%, in Q1 FY23 18.4%, and in Q2 FY23 19%. The last measure being tracked is the number of households being served; in FY22 13,341 households were served, and in the first two quarters of FY23 the average number of households served is 13,300.		8,500,000	8,500,000	100%
Reduction of Healthcare Disparities	G37201	Produce Plus Program	6.01	FRESHFARM will use funding from the American Rescue Plan Act to 1) invest in infrastructure to modernize benefit technology 2) increase the benefit amount given to program participants 3) enhance partnerships with federally qualified health centers to increase participation. DC Health is on track to collect all necessary data to comply with federal reporting requirements.	The number of District residents redeeming Produce Plus benefits is being tracked on a quarterly basis. In FY22, 23,014 residents redeemed benefits, and so far in the first 2 quarters of FY23, 6,090 residents have redeemed benefits.		231,000	231,000	100%

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Reduction of Healthcare Disparities	G38201	Home Meal Delivery for Individuals with Serious Illness	6.01	Food and Friends will expand the reach of the program by providing medically tailored home delivered meals to more District residents in need. DC Health is on track to collect all necessary data to comply with federal reporting requirements. Funding through the American Rescue Plan Act will allow Martha's Table to expand the reach of the Joyful Food Markets program to include High Schools in Wards 7 and 8. DC Health is on track to collect all necessary data to comply with federal reporting requirements.	The number of District residents receiving meals from the Home Delivered Meals program is tracked quarterly. In FY22, 2,440 received meals from the program, and in the first two quarters of FY23, 2,335 residents received meals.		25,000	25,000	100%
Reduction of Healthcare Disparities	G39201	Joyful Food Markets	6.01		The number of markets held and the number of grocery bags distributed through the Joyful Food Markets program are tracked on an annual basis.		325,000	325,000	100%
Reduction of Healthcare Disparities	G40201	Healthy Corner Store Partnership Program	6.01	DC Central Kitchen will use American Rescue Plan Act funding to expand the Healthy Corner Stores Program by 1) investing in infrastructure such as extra refrigeration for corner stores to increase healthy food offerings 2) increasing hours of Community Champions (community-health workers) to provide outreach to connect residents with SNAP, WIC, and Healthy Corner Store benefits 3) increasing marketing of healthy items within stores 4) increasing DCCK staff capacity to recruit and onboard more corner stores to the program. DC Health is on track to collect all necessary data to comply with federal reporting requirements.	The number of stores participating in the program, and the number of SNAP Match stores are being tracked on annual basis. In the first two quarters of FY23, 52 stores are participating in the program, and there are 29 SNAP Match stores.		250,000	250,000	100%
Reduction of Healthcare Disparities	G42106	SA: St. Elizabeths support	1.06	To pay back FY22 contingency cash for St. Elizabeth's Hospital support.			3,606,170	3,606,170	100%
Reduction of Healthcare Disparities	G43112	SA: Premium Arrears Payment Program	1.14	To increase funding for the insurance premium arrears payment program.			5,467,411	5,467,411	100%
Youth Safety	JO2303	Afternoon Access Program	2.25	Afternoon Access is designed to provide additional recreational and academic programming opportunities all over the city with a concentration in underserved communities. DPR will have approximately 15 sites offering 2 1/2 to 3 hour enrichment periods and will be able to reach children between the ages of 3-12.			397,601	1,084,254	37%
Youth Safety	JO3601	DC SchoolConnect	6.01	Continue DC Neighborhood Connect microtransit routes serving 23 elementary, middle, and high schools in Safe Passage zones in Ward 7 and 8, providing a safer alternative for students to get to and from school. Includes increased funding in FY22 to cover higher than anticipated vehicle and insurance costs for the program.	Three measures are being tracked: the percent of trips without incident, the total number of transported students, and the active student count. In FY22, 100% of trips were without incident, there were 27,063 total number of transported students, and 182 active students. In the first two quarters of FY23, 100% of trips were without incident, 31,180 total students were transported, and there are 276 active students in the program.		7,956,885	20,721,482	38%
Youth Safety	JO4316	Safe Passage - Man the Block	1.11	This project will be used to hire a full-time grant manager to manage this grant while giving the remaining amount in the form of a grant to Community Based Organizations that can provide a presence and safe passage to students and families as they travel to and from school. With the CBOs presence in designated safe passage areas, the likely impact of this project will be reducing the number of incidents reported during school hours.		Safe Passage, Safe Blocks is modeled after the Chicago Public School's program. The CPS program evidence "suggest that the program is an efficient and cost-effective alternative way of policing with direct effects on crime and student's outcomes". Specifically, violent crime declined by 14% on average, and the rate of absenteeism was estimated to have declined by 2.5 percentage points.			
Youth Safety	JO8316	Expand ONSE Leadership Academies	6.01	Support additional FTEs, contracts and services within the ONSE Leadership Academies	The number of individuals enrolled in ONSE leadership academy is tracked on a quarterly basis.	Amount allocated towards evidence-based interventions: \$5,200,000	7,788,467	9,815,175	79%
							816,233	2,227,952	37%